

Letters to the Editor

Direct debits

Sir,—I have followed the recent correspondence in your columns concerning direct debits but one point seems to have been overlooked by those writing to you.

On the direct debit standing order form originated by, shall we say, an insurance company and in all cases signed by the customer, there are the words: "I authorise you to debit my account in writing to charge my account with you at the instance of the X Insurance Company Limited the premium shown below on or about the date stated."

This authority is addressed to the bank and having been signed by the customer is a clear mandate for the proposed transaction. I should have thought there was no doubt about the bank's right to debit a particular customer's account in these circumstances. Details are recorded by the bank and the form is then returned to the insurance company.

The phrase "on or about the date stated" covers the position when a premium is due on a non-business day.

A. J. Hitchcock,
Western Oke,
Bechtell Hill Road,
Beechwood, Surrey.

How to retain control

Sir,—I have read the recent correspondence on direct debiting with interest and admiration. Surely the answer is a simple one. Cancel all standing orders with one's bank and forbid direct debiting of one's account. Then pay all items by cheque. A monthly or quarterly cheque may be, but at least the operation is under one's own control and surely better than having money removed from one's account in this way.

It appears from the correspondence that the new charges are inevitable anyway, but at least cheques are free since the abolition of stamp duty.

D. W. Runkel,
13, Willow Mount,
Croydon.

Merchant bank's practice

Sir,—I should like to make reference to the recent correspondence regarding banks and direct debits. As a senior employee with a firm of merchant and investment bankers in the City, I have experienced the direct debit system and wish to state from the outset that those of our clients whom we debit in

this manner, have given us signed authority to honour this particular type of transaction.

When first authorised to pay a direct debit the bank instituted a system whereby a record card showing full details of our customer's authority was established. As and when direct debits have been presented to us, we have marked the record card accordingly, checking simultaneously the correctness of the amount and whether the sum was in fact due for payment.

I believe that this system has functioned perfectly well and am not aware of any complaints from our customers that they have been debited in advance, twice or not at all.

Your readers may be interested to learn that the bank also provides its customers with a fully detailed statement of account.

Ralph E. F. Harness,
19, Green Shaw,
Brentwood, Essex.

More self sufficiency

Sir,—In recent years most of the financial journals, including the Financial Times, have commented on the notable feature of international trade, namely the extent to which all the major industrial nations are, in effect, taking in each other's washing.

Insofar as this introduces both price and design competition and encourages a less insular attitude between races it must surely be welcomed. Unfortunately it may also contribute a good deal to the prevailing sense of suspicion and insecurity.

It seems to me that our present efforts are misdirected when they are spent on the mass production of goods that merely satisfy an artificial demand created by a type of advertising based on an appeal to snobbery and status. In particular, the concept of planned obsolescence has no connection whatever with significant improvements in design but is determined by the need to perpetuate a production line.

I would have thought that increased capital expenditure on housing, transport and agriculture would do far more to raise the real standard of living than any other measures. And we might then consider what commodities need to be mass-produced and what could be produced as durable articles of beauty and utility in small workshops using skilled labour and a sufficiency of power tools to eliminate repetitive work.

A drive towards greater

independence and self-sufficiency need not be confused with isolationism.

Interactions based on real needs can bring real benefits, but I suggest that we could do worse than consider how much of our international trade is necessary or beneficial and how much could be discarded by producing more of our needs in our own fields and workshops.

A. S. Richardson,
72, Copthall Gardens,
Twickenham, Middx.

Inventory management

Sir,—I would like to support the first part of Mr. Henry's letter (September 2) on the very poor appreciation of the importance of inventory management in an out's entirely convinced that sufficient chief executives are fully aware of the contribution an improvement can make to the profitability performance of their organisation.

I suggest that this is caused by two reasons. 1. The mass realisation that inventory holding costs run at 20-25 per cent. p.a. minimum. 2. The ability to calculate the minimum practical inventory requirements for a budgeted sales turnover.

The second of these factors, leads to the dictatorial inventory management suggested by Mr. Henry. It is a curious fact, however, that in most instances, if properly planned, targeted and monitored—with total involvement of all functions of the organisation far greater improvements could be achieved. This is one of the most difficult communication—and motivation—problems, confronting companies today. Only a truly team effort will yield the organisation required for an optimum solution.

I disagree with Mr. Henry's suggestions for achieving a satisfactory factory service, so vitally important for customer satisfaction. His solution—though practised by a number of organisations—is one of despair and reduces the level of inventory and also production costs, thus decreasing profit margins. It results from failing to involve all personnel in this subject and I write with very considerable—even bitter—experience of this problem. Frequently, design can achieve fully interchangeable units, thus reducing variety and hence costs. Spares must be produced in the largest economic volume, by integration with the main line requirements—against a carefully evaluated forecast for the period under review—thus increasing productivity and reducing costs. Inventory will be reduced for statistical reasons

associated with probability theory.

I believe it is vital for every company engaged in manufacturing trade to realise that the only efforts which can be sold to a customer, are those of direct production operators. Our remaining effort must aim at making their work as effective as possible.

This critical analysis will allow us to concentrate on the essentials—a truly vast scope—and thus reduce our current economic problems.

C. P. Morton,
142, Arkwrights,
Harlow, Essex.

Improving work in progress

Sir,—Mr. Richard Henry's letter (September 2) calls attention to one surprising factor. I would like to call attention to another.

Inventory consists of three parts, namely, bought-in material, work in progress and finished stock. The correspondence on the subject has been almost entirely related to the first and third items.

It is possible to improve work in progress by many methods, amongst them control of batch sizes, progress control, standardisation and group technology. There are numerous cases of group technology reducing work in progress to 20 per cent. of its previous level.

Control of work in progress invariably leads to shorter production times can, in turn, enable marketing to have a clearer picture of the situation so that the work put in hand is what is required, and so the volume of finished stocks does not need to be so high to cater for demand variations.

The capital tied up in high inventory is capable of a major reduction which would make money available for the modernisation of British industry.

B. C. Harrison,
President,
The Institution of Production Engineers,
10, Chesterfield Street, W.I.

Missing share certificates

Sir,—I, too, sympathise with shareholders who, through no fault of their own, are forced to incur the cost of providing an indemnity for a missing certificate, which may have been lost

in the post or, possibly, in a brokers' office.

Some companies do not insist upon a banker's guarantee, and some banks do provide the service without charge for certain customers, but it is a pity that articles are drawn in such a way as to make bankers' guarantee imperative.

As the misuse of a lost certificate would presumably not have any effect until the transfer was presented for registration, would it not be possible to deal with certificates reported missing in the same way as lost cheques—that is to say, by putting a stop on them?

Registrars presumably keep in the register a record of certificates issued to each shareholder, and the number of the missing certificate in the name of that shareholder, can readily be identified.

All that is necessary then is to endorse that shareholder's account in the register to the effect that the missing certificate, identified by number, is of no value.

When transfers are presented, the covering certificate would be checked with the register, and if it coincided with the stopped number, the transfer would be suspended and an inquiry raised.

But perhaps in these days of computer-kept registers, a simple solution is impracticable.

S. W. Penwill,
536, Salisbury House,
London W11, E.C2.

Supporting indemnities

Sir,—Mr. R. R. Bedford, F.C.I.S., (September 1) chairman, Registrars' Group, has written at length to justify his argument in favour of a bank being required to support an indemnity claimed by a shareholder which resulted in the payment of £250 by a shareholder to a bank for this service.

I would draw Mr. Bedford's attention to the specimen form of indemnity in the Manual of The Chartered Institute of Secretaries which states: "The Company may (and will if it is accurate) be of any materiality require a guarantee or indemnity by a Bank or a person of standing as follows:—"

And I of concur in the above request and guarantee the performance by the said of the above undertaking."

It is clear, therefore, that not only is a firm of stockbrokers in the U.K., according to the Institute's Manual, a person but a partnership of several persons

of standing, all jointly and severally liable.

There is no need for Mr. Bedford to engage in question-begging and to extend the discussion to comparability with Land Certificates.

I conclude that it is high time the Council of the Institute should adhere to the Manual and instruct its members to act accordingly in this case of registered securities of British companies.

James McIntyre,
226 Renfrew Street,
Glasgow, G.3.

Management development

Sir,—Mr. J. P. Birrell's letter (August 31) blames rigid organisational structures for inhibiting management development. It is becoming fashionable to "knock" job definition, description and specification. Yet far too many organisations lack the discipline of job definition with the resulting failures in allocating responsibility and accountability.

A clearly defined organisational structure can add the development of managers since such staff can be transferred between identifiable different jobs in the same grade, thus giving development experience without promotion.

Definition is required in order to determine firm job targets—shades of M.B.O.

Where a man does take on increased responsibility then it is only just that his remuneration be adjusted accordingly—one of the functions of job evaluation.

An executive plateau must be a reality—we all have our limits, even if they are only limits of opportunity. We may all think that we could do a good job as Prime Minister, but there is only one job going.

Success without promotion may be an attractive idea for employers to save on salary bills. For individuals it may be a method of rationalising failure. Although in my own opinion it is not failure that is shameful but failing to try.

M. A. Hodges,
12, Aston Road,
Christchurch, Hants.

Book-keeping by banks

Sir,—In reply to the question put to me by Mr. Denis A. Blake (September 1) the short answer is: I did not suggest or intend to suggest anything in my letter

(August 27), it was merely a statement of fact.

Bankers have always had the right to make a charge on unremunerative current accounts, and it is difficult to believe that they could have done this if transactions on current accounts had not been regarded as "banker transactions".

L. A. Senhenn,
5, Kingshill,
Chesham, Bucks.

Pure market system

Sir,—When everybody is agreed on something, history shows that such agreement usually looks very foolish and passes in a few minutes. An example is the current desire for price freezes and incomes policy. One by one, intelligent statesmen, commentators (the Financial Times) and economists have undergone a sort of nervous collapse and thrown overboard their economic education and experience.

Where is Say's law? Where is Jevons' marginal utility? Where is Irving Fisher? Where, even, is Friedman, and the recent statistical analyses of the Federal Reserve Bank of St. Louis? Have all the well-known post-war political lessons been forgotten, that to use an awful anthropomorphic control and restriction simply drives inflation underground? It seems so.

The truth is that at all times, whether of inflation, deflation or even in a war economy, a freely functioning market system with rapid price change is the only way to ensure 100 per cent. utility in apportioning scarce resources over competing ends. The pure market is the best system. But if the State wishes to intervene, it should do so by bidding for what it wants, or by providing money aid to groups which wish to benefit—not by adding the price structure.

Government policy should at all times do everything possible to speed up price change. In inflationary conditions, this means encouraging upward price adjustment. This will deflate excess demand by putting money back into circulation (money velocity of circulation), and furthermore would cure recessionary tendencies in production (stagflation) by restoring business profits.

Take the present case of the U.S., where, since January, the money stock has expanded by 12.3 per cent. per annum rate, Southamptown Row, W.C.1.

Peter H. Tray,
Chairman, Permalite Chemicals Ltd.,
Southamptown Row, W.C.1.

while price inflation x gro production has lagged, a price freeze will merely the economy and hold back the economy still further. The freezing of the price is very much a move towards market failure.

The above economic, containing mobile prices, politically unpalatable, then so is gravity. The that patterns in support thrown up by fashion anology are always ch Thus to maintain economy the relative price everything must be in co flux even if this, reg goes against that elem human nature which is known and slowly ch environment.

B. D. G. Antrobus,
The Monday Club,
51-53 Victoria Street, S.W.

Anti-dumping duty

Sir,—As a user of chromic acid (chromic acid) electro-plating processes, heartily endorse the merits expressed by Mr. Alexander, president of the Trade League.

However, one could infer from his letter that the Soviet Union was selling at less than their production—which we are reluctant to believe. A the Soviet Union is rick-dowed with domestic so chrome ore, and it is reasonable to assume that their vastly greater mark production costs would, case, be lower than those sole to the best of our ledge) U.K. supplier.

The U.K. manufacturer enjoys protection to the of a 47.5 per cent. imp and in only case, con prudences dictates that not rely upon only one Furthermore, it is par important for us to have of chrome acid which a lutely consistent in qual in this respect the material is excellent.

Mr. Alexander has assured that we shall not fairly make our views known to the Department of Trade and Industry, and hereby hope that this vitally unnecessary anti-duty will, in fact, not be followed the full gation by the D.T.I. It is time we thought again.

Peter H. Tray,
Chairman, Permalite Chemicals Ltd.,
Southamptown Row, W.C.1.

Take the present case of the U.S., where, since January, the money stock has expanded by 12.3 per cent. per annum rate, Southamptown Row, W.C.1.

Peter H. Tray,
Chairman, Permalite Chemicals Ltd.,
Southamptown Row, W.C.1.

TV Radio

* Indicates programme in black and white

BBC 1

12.55 p.m. The Eighties. 1.30

Jackanory. 4.55 Gidding from the

Cornish cliffs near Penzance.

6.00 News. 6.25 The 100th Anniversary of the

Adventures of Parsley.

6.30 News. 6.50 London This Week.

6.55 Here's Lucy.

6.55 He Said, She Said with

Lance Percival.

7.05 Z Cars.

7.30 Championship Performance: ice-skating entertainment

featuring the 1971 world

champs.

8.00 Panorama.

9.00 Nine O'clock News.

9.20 Peter Grimes: Opera in

three acts and a prologue

derived from the poem of

George Crabbe with music

by Benjamin Britten: Act 1.

10.15 24 Hours.

10.30 Peter Grimes: Acts 2 and 3.

All Regions as BBC-1 except at the following times:

Wales—11.30-1.15 p.m. Ar Lin

Mam. *6.00-6.20 Wales To-day *6.45

7.05 Heddiw. *7.30-8.00 Maes a Mor.

Scotland—*6.00-6.20 p.m. Reporting

Scotland. 12.02 a.m. Scottish

News Headlines.

Northern Ireland—*6.00-6.20

p.m. Scene Around Six. 12.02 a.m.

Northern Ireland News Headlines.

England—*6.00-6.20 p.m. Look

North (from Leeds, Manchester, New

Newcastle); Midlands To-day (from

Birmingham); Look East (from

Nottingham); Points West (from

Bristol); South To-day (from

Southampton); Spotlight (from

South West (from Plymouth). 12.02 a.m.

Regional News Headlines.

BBC 2

11.00 a.m. Play School.

6.35-7.00 p.m. Open University: showing off

7.30 News.

8.00 The Best of Hugh Chaparral.

8.50 Call My Bluff.

9.20 Controversy: Professor B. F. Skinner presents his

views on What's Wroth with the Social Sciences?

10.15 Thirty-minute Theatre.

RADIO 1

247m Time check, up-to-the-minute traffic reports and news summaries 6.30-6.50 a.m. 6.50-7.00 a.m. 7.00-7.10 a.m. 7.10-7.20 a.m. 7.20-7.30 a.m. 7.30-7.40 a.m. 7.40-7.50 a.m. 7.50-8.00 a.m. 8.00-8.10 a.m. 8.10-8.20 a.m. 8.20-8.30 a.m. 8.30-8.40 a.m. 8.40-8.50 a.m. 8.50-9.00 a.m. 9.00-9.10 a.m. 9.10-9.20 a.m. 9.20-9.30 a.m. 9.30-9.40 a.m. 9.40-9.50 a.m. 9.50-10.00 a.m. 10.00-10.10 a.m. 10.10-10.20 a.m. 10.20-10.30 a.m. 10.30-10.40 a.m. 10.40-10.50 a.m. 10.50-11.00 a.m. 11.00-11.10 a.m. 11.10-11.20 a.m. 11.20-11.30 a.m. 11.30-11.40 a.m. 11.40-11.50 a.m. 11.50-12.00 a.m. 12.00-12.10 a.m. 12.10-12.20 a.m. 12.20-12.30 a.m. 12.30-12.40 a.m. 12.40-12.50 a.m. 12.50-1.00 a.m. 1.00-1.10 a.m. 1.10-1.20 a.m. 1.20-1.30 a.m. 1.30-1.40 a.m. 1.40-1.50 a.m. 1.50-2.00 a.m. 2.00-2.10 a.m. 2.10-2.20 a.m. 2.20-2.30 a.m. 2.30-2.40 a.m. 2.40-2.50 a.m. 2.50-3.00 a.m. 3.00-3.10 a.m. 3.10-3.20 a.m. 3.20-3.30 a.m. 3.30-3.40 a.m. 3.40-3.50 a.m. 3.50-4.00 a.m. 4.00-4.10 a.m. 4.10-4.20 a.m. 4.20-4.30 a.m. 4.30-4.40 a.m. 4.40-4.50 a.m. 4.50-5.00 a.m. 5.00-5.10 a.m. 5.10-5.20 a.m. 5.20-5.30 a.m. 5.30-5.40 a.m. 5.40-5.50 a.m. 5.50-6.00 a.m. 6.00-6.10 a.m. 6.10-6.20 a.m. 6.20-6.30 a.m. 6.30-6.40 a.m. 6.40-6.50 a.m. 6.50-7.00 a.m. 7.00-7.10 a.m. 7.10-7.20 a.m. 7.20-7.30 a.m. 7.30-7.40 a.m. 7.40-7.50 a.m. 7.50-8.00 a.m. 8.00-8.10 a.m. 8.10-8.20 a.m. 8.20-8.30 a.m. 8.30-8.40 a.m. 8.40-8.50 a.m. 8.50-9.00 a.m. 9.00-9.10 a.m. 9.10-9.20 a.m. 9.20-9.30 a.m. 9.30-9.40 a.m. 9.40-9.50 a.m. 9.50-10.00 a.m. 10.00-10.10 a.m. 10.10-10.20 a.m. 10.20-10.30 a.m. 10.30-10.40 a.m. 10.40-10.50 a.m. 10.50-11.00 a.m. 11.00-11.10 a.m. 11.10-11.20 a.m. 11.20-11.30 a.m. 11.30-11.40 a.m. 11.40-11.50 a.m. 11.50-12.00 a.m. 12.00-12.10 a.m. 12.10-12.20 a.m. 12.20-12.30 a.m. 12.30-12.40 a.m. 12.40-12.50 a.m. 12.50-1.00 a.m. 1.00-1.10 a.m. 1.10-1.20 a.m. 1.20-1.30 a.m. 1.30-1.40 a.m. 1.40-1.50 a.m. 1.50-2.00 a.m. 2.00-2.10 a.m. 2.10-2.20 a.m. 2.20-2.30 a.m. 2.30-2.40 a.m. 2.40-2.50 a.m. 2.50-3.00 a.m. 3.00-3.10 a.m. 3.10-3.20 a.m. 3.20-3.30 a.m. 3.30-3.40 a.m. 3.40-3.50 a.m. 3.50-4.00 a.m. 4.00-4.10 a.m. 4.10-4.20 a.m. 4.20-4.30 a.m. 4.30-4.40 a.m. 4.40-4.50 a.m. 4.50-5.00 a.m. 5.00-5.10 a.m. 5.10-5.20 a.m. 5.20-5.30 a.m. 5.30-5.40 a.m. 5.40-5.50 a.m. 5.50-6.00 a.m. 6.00-6.10 a.m. 6.10-6.20 a.m. 6.20-6.30 a.m. 6.30-6.40 a.m. 6.40-6.50 a.m. 6.50-7.00 a.m. 7.00-7.10 a.m. 7.10-7.20 a.m. 7.20-7.30 a.m. 7.30-7.40 a.m. 7.40-7.50 a.m. 7.50-8.00 a.m. 8.00-8.10 a.m. 8.10-8.20 a.m. 8.20-8.30 a.m. 8.30-8.40 a.m. 8.40-8.50 a.m. 8.50-9.00 a.m. 9.00-9.10 a.m. 9.10-9.20 a.m. 9.20-9.30 a.m. 9.30-9.40 a.m. 9.40-9.50 a.m. 9.50-10.00 a.m. 10.00-10.10 a.m. 10.10-10.20 a.m. 10.20-10.30 a.m. 10.30-10.40 a.m. 10.40-10.50 a.m. 10.50-11.00 a.m. 11.00-11.10 a.m. 11.10-11.20 a.m. 11.20-11.30 a.m. 11.30-11.40 a.m. 11.40-11.50 a.m. 11.50-12.00 a.m. 12.00-12.10 a.m. 12.10-12.20 a.m. 12.20-12.30 a.m. 12.30-12.40 a.m. 12.40-12.50 a.m. 12.50-1.00 a.m. 1.00-1.10 a.m. 1.10-1.20 a.m. 1.20-1.30 a.m. 1.30-1.40 a.m. 1.40-1.50 a.m. 1.50-2.00 a.m. 2.00-2.10 a.m. 2.10-2.20 a.m. 2.20-2.30 a.m. 2.30-2.40 a.m. 2.40-2.50 a.m. 2.50-3.00 a.m. 3.00-3.10 a.m. 3.10-3.20 a.m. 3.20-3.30 a.m. 3.30-3.40 a.m. 3.40-3.50 a.m. 3.50-4.00 a.m. 4.00-4.10 a.m. 4.10-4.20 a.m. 4.20-4.30 a.m. 4.30-4.40 a.m. 4.40-4.50 a.m. 4.50-5.00 a.m. 5.00-5.10 a.m. 5.10-5.20 a.m. 5.20-5.30 a.m. 5.30-5.40 a.m. 5.40-5.50 a.m. 5.50-6.00 a.m. 6.00-6.10 a.m. 6.10-6.20 a.m. 6.20-6.30 a.m. 6.30-6.40 a.m. 6.40-6.50 a.m. 6.50-7.00 a.m. 7.00-7.10 a.m. 7.10-7.20 a.m. 7.20-7.30 a.m. 7.30-7.40 a.m. 7.40-7.50 a.m. 7.50-8.00 a.m. 8.00-8.10 a.m. 8.10-8.20 a.m. 8.20-8.30 a.m. 8.30-8.40 a.m. 8.40-8.50

Gardner Arts Centre, Brighton

The Silence of Saint-Just

by GARRY O'CONNOR

Bravely bubbling-up and down in the wake of Michael Hastings' new play, *The Silence of Saint-Just*, is a dark side of Saint-Just's revolutionary purity. It covers the aftermath of his short life, from 1792 to 1794, when as a member of the Committee of Public Safety, he, together with Robespierre, raised the Terror to such a pitch that it began to devour itself, and he and Robespierre along with it.

Mr. Hastings' approach to his narrative is, of course, to start with Saint-Just packing a notorious second-hand, Edoardo Sotgiu, off to the guillotine. Then he comes to the guillotine, where he is compared to a dandelion. He obscures himself in the libidinal pleasure with his own mistress, Louise Thulin, whom he has insisted on bedding with his boots on. The price of incontinence, Robespierre's corner, is the evil in Saint-Just, but refuses to be impressed. Then the Revolution turns against its own guillotine. Robespierre and Saint-Just are executed. Saint-Just, not given to revealing much of himself at the best of times, becomes silent for all time.

Some individual scenes are engaging: the best is Danton's

Traverse, Edinburgh

The Novelist

by B. A. YOUNG

Tom Mallin takes some terrible risks in his new three-act play, *The Novelist*. It is a study in moods rather than in events, and he has chosen to write it in a style that is literary rather than dramatic and narrative. The play is a study in moods rather than in events, and he has chosen to write it in a style that is literary rather than dramatic and narrative. The play is a study in moods rather than in events, and he has chosen to write it in a style that is literary rather than dramatic and narrative.

Albert Hall

Barenboim

by GILLIAN WIDDICOMBE

May the ghost of Furtwangler trumpet writing is much less forbidding than his spontaneous response to harpistic direction. Barenboim. And may Barenboim trumpet writing is much less forbidding than his spontaneous response to harpistic direction. Barenboim. And may Barenboim trumpet writing is much less forbidding than his spontaneous response to harpistic direction.

COAL BOARD

Rock musical premiere at Young Vic

The New York Shakespeare Festival Theatre is to come to a sudden strange glow in the presence of a new rock musical—*Phigeneia*—at the Young Vic from September 7 to 21. The musical is based on Euripides' *Phigeneia in Tauris* and is adapted and directed by Douglas Dyer with music by Peter Link.

Edinburgh Film Festival—2

Beautiful movies

by ELIZABETH SUSSEX

A film festival should above all provide the chance to see films that cannot be seen elsewhere, films made outside the system or in spite of it, experiments of every kind including those the critics may regard as failures. In Britain, Edinburgh is the only place where this happens; it is in fact the only large-scale public film festival.

By comparison Murray Grigor, the young director at Edinburgh, is pursuing a very adventurous policy against far greater odds: a shooting licence, inadequate projection facilities, the need to draw on a good deal of unpaid albeit enthusiastic help, grotesque censorship problems.

In the past few years the Edinburgh Retrospectives alone have not only revealed to us such unquestionable talents as the independent Jean Hugo, but regularly anticipated the names that subsequently become cults in the south: Roger Corman, Sam Fuller, Monte Hellman, whose latest offering *Two-Lane Blacktop* played in a packed house on its repeat performance last week-end.

James Taylor on a kind of automobile Odyssey across America. It is made, by the look of it, in reaction to all the rules laid down by commercial interests and critical opinion alike: full of car interiors and filling station exteriors, murky shot against a vast empty landscape; an expression of nihilistic desolation that seemed to me easily achieved and visually very easy.

"A beautiful movie," Norman Mailer told Joseph Gelmis in an interview for Gelmis's book *The Director as Superior*. "It is an experience that you cannot dominate with your mind. That's why you also critics love a perfectly made movie." But actually Mailer's third film *Midwinter*, though nowhere near perfectly made, turned out to be a good deal closer to the conventional idea of a beautiful movie than his threats might have suggested.

Mustapha Matura's *As Time Goes By* is an undisciplined but wildly funny piece written and mostly performed (eight out of 11) by West Indians. It tells of the series of misadventures of a self-appointed Trinidadian 'swami' among London's West Indian population. There is only the faintest vestige of a plot; you could say it was a theme and variations 'rather than a sonata movement'—but the characters are wonderfully complete and the dialogue, both of the West Indians and of the hippies that sponge on them, is reproduced with fidelity to bust and, I can't imagine any one who wouldn't.

This is coming to the Theatre Upstairs in a little while, and I promise, but everything suddenly looks different. Only right at the length then. Meanwhile, I commend Stefan Kalipha's ebullient *Wendy*, the friend, and Roland Rees's *Return*, suggests that he found



Martin Sperr and Hans Brenner in "Matthias Kneisel," Reinhard Hauff's film about a legendary Bavarian robber executed in 1902

met with Mailer's dreams of sex until the last of his 12 chapters, when his friend Rip Torn takes over for so the film allegorises and provides the only right ending to so much self-indulgence.

Probably the best feature shown in the second week was the Bavarian *Matthias Kneisel* directed by Reinhard Hauff. The hero Kneisel (Hans Brenner) is an Italian immigrant who settles with his family near Augsburg before the turn of the century and becomes a kind of Bavarian Robin Hood: "such blatant injustices in this country—and he robs to come along for his 'see it'." The colour photography is magnificent, but a slow and masterful rhythm is what makes the whole thing work: shots held just a few frames longer than ordinary expectation; a camera that never achieves any more still; a style, a style that shows in itself how legends blossom out of the harsh materials of reality.

The most brilliant short film of the festival, or I should think of any festival privileged to show them, were Ian Hugo's latest film *Apophysis* and a new version of *Gondola Epe*, which he is perfectionist enough to

have re-edited twice since he made it in 1963. Both films have music by David Horowitz, and constitute my dream of beautiful movies. I use the word "dream" advisedly, for Hugo's technique transfigures the images that are his starting point (in *Apophysis* plastic and metal sculptures by Feliciano Bejar, in *Gondola Epe* scenes of Venice) and sets up immediately a sense of time and space and time such as occurs perhaps only in our subconscious.

Ian Hugo is a Wall Street stockbroker who makes films for the love of it and achieves absolute independence by reckoning every dollar spent on this a dollar lost. He was earlier an engraver and his special interest in psychology is no doubt equally an influence, for what he does with the film medium is to satisfy quite magically some of our undefined aesthetic need. Again and again with his sure synthesis of sound, image and colour (which he uses almost as a separate dimension), he evokes the feeling of a place, a moment, which we know to be exact in every detail because something, somehow we were already there, or even now perhaps are there.

ENTERTAINMENT GUIDE

OPERA AND BALLET

COVENT GARDEN, ROYAL OPERA, September 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, October 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, November 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, December 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, January 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, February 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, March 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, April 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 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Businessman's Diary

Bigger printing and paper fair

NEXT year's DRUPA (Druck und Papier), the international printing and paper fair will be held in Düsseldorf from May 26-June 6, a record stand space of 104,000 sq. metres has been taken.

A total of 980 manufacturing companies from 21 countries will be taking part. The show will be divided into 27,000 sq. metres for printing machinery, 25,000 sq. metres for reproduction and 38,000 sq. metres for paper converting equipment. The remainder is to be occupied by paper, inks and accessories.

The multi-lingual catalogue is to be available 8 weeks before the opening date so that intending visitors can plan their progress through the show. Overseas visitors will receive their catalogue by airmail.

Carpex going well

OVER 50 companies have so far confirmed that they intend to take part in next year's Carpentex—the international carpet and floor coverings fair. Among these are three German firms, a Romanian and a Tunisian stand—all exhibiting for the first time.

The organisers regard this as a "gratifying response" and ascribe it to the introduction of new stand schemes designed to bring down the cost of participation. They are reporting that the improved layout, which is expected to produce a smoother flow of visitors round the exhibition, has aroused much favourable comment.

Attendance at this year's Carpentex was 13,835, including 790 overseas visitors. In 1972 the show will be at Earl's Court, London, from February 28-March 3.

Automation at a low cost

THE national low cost automation show, to be held 10 November, will be mainly concerned with achieving simpler and more reliable production techniques by applying more sophisticated methods of process control and handling of components.

Visitors will be able to study a range of equipment and assess its relevance to their own problems. They will be able to compare a number of different ways of achieving a given result for among the systems on show will be those making use of electronic, hydraulic, pneumatic and purely mechanical methods of sorting, selecting, feeding and locating components.

U.K. TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Current	Ind. Handicrafts & Do-It-Yourself Ex. (cl. Sept. 11)	Olympia
Current	Brassfoundry Exhibition (cl. Sept. 24)	Brassfoundry Centre, Bristol
Current	West of England Gift Fair (cl. Sept. 9)	Victoria Rooms, Bristol
Sept. 7-10	Northern Floor Coverings Fair	Exhibition Hall, Harrogate
Sept. 7-10	Italian Exhibition of Convenience Foods	25, Old Burlington St., W.
Sept. 9-10	Electromechanical Exhibition	Royal Victoria Hl., Sheffield
Sept. 9-18	Northern Antique Dealers' Fair	Royal Baths, Harrogate
Sept. 9-18	International Laundry & Dry Cleaning Exhibition	Olympia
Sept. 13-16	Industrial Development Exhibition	Birmingham University
Sept. 13-17	Financing for Int'l. Trade and Export Services	Olympia
Sept. 13-17	International Watch and Jewellery Trade Fair	Laris Court
Sept. 13-17	Electro-Mechanical Components Exhibition	U.S. Trade Center, W.
Sept. 14-18	Surrey Ideal Home Exhibition	Civic Hall, Guildford
Sept. 15-25	Autumn Antiques Fair	Chelsea Town Hall
Sept. 17-19	Northern International Hi-Fidelity Festival	Majestic Hotel, Harrogate
Sept. 18-23	Brighton International Trade Fair	Colin Metropole, Brighton
Sept. 21-23	Fire Fighting and Prevention Exhibition	Exbn. Centre, Harrogate
Sept. 22-24	Italian Exhibition of Men's Wear and Accessories	Europa Hotel, W.
Sept. 22-24	International Antiquarian Book Fair	Hotel Russell, W.
Sept. 23-29	Household Goods and Hardware Fair (cl. Sept. 7)	Exbn. Centre, Harrogate
Sept. 23-29	Ultrasounds for Industry Exhibition	St. Ermin's Hotel, W.
Sept. 23-30	Computer Peripheral Exhibition	Seymour Hall, W.
Sept. 23-30	Dust Control and Air Cleaning Exhibition	Earls Court
Sept. 23-30	International Freight Show	Olympia
Sept. 26-Oct. 1	International Filtration and Separation Exhibition	Bingley Hall, Birmingham
Sept. 26-Oct. 23	Midlands Ideal Home Exhibition	Mount Royal Hotel, W.
Oct. 3-6	Shoes for Spring Exhibition	Bloomsbury Centre Hotel, W.
Oct. 3-7	London Pram Fair	

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Current	International Trade Fair (cl. Sept. 11)	Reykjavik, Iceland
Current	International Trade Fair (cl. Sept. 12)	Algiers
Current	International Motor Show (cl. Sept. 11)	Sydney
Current	Irish Int'l. Food and Drink Fair (cl. Sept. 11)	Dublin
Current	Household Goods and Hardware Fair (cl. Sept. 7)	Colonia
Current	International Autumn Trade Fair (cl. Sept. 12)	Vienna
Current	Gifts and Objects d'Art Exhibition (cl. Sept. 12)	Brussels
Current	Autumn Fair (cl. Sept. 12)	Leipzig
Current	Jewellery Gold and Silverware Exbn. (cl. Sept. 13)	Paris
Current	Peaceful Uses of Atomic Energy (cl. Sept. 16)	Moscow
Sept. 9-19	Building Materials and Equip. Exhibition	Zagreb, Yugoslavia
Sept. 9-19	International Autumn Fair	Turin
Sept. 10-13	Fashion Trade Fair	Paris
Sept. 10-15	International Leather Exhibition	Brno, Czechoslovakia
Sept. 11-20	International Trade Fair	Lege
Sept. 12-15	Commercial Fair	Copenhagen
Sept. 13-17	Scandinavian Fashion Week	Milan
Sept. 13-19	Italian Furniture Fair	Munich
Sept. 13-19	International Brewery Machinery Exhibition	Brussels
Sept. 14-18	Municipal Equipment Exhibition	Helsinki
Sept. 14-18	International Technical Fair	Toronto
Sept. 15-17	Canadian Consumer Show	Düsseldorf
Sept. 16-23	International Plastics Fair	Brussels
Sept. 17-20	Food Industry Trade Fair	Paris
Sept. 20-Oct. 2	International Office Equipment Exhibition	Colonia
Sept. 25-Oct. 1	International Fine Food & Provisions Exhibition	Dublin
Sept. 27-Oct. 1	Irish Packaging Exhibition	

BUSINESS AND MANAGEMENT CONFERENCES

Sept. 9-10	Mgt. Training Consultants: Supervisors in Action	Windsor Hl., W.
Sept. 12-15	Ind. Assess. and Research: Differential Test Battery	57, Marylebone High St., W.
Sept. 13-16	Cooper Bros.: Accountancy for Managers	Shelly House, E.C.
Sept. 14	James Morrell: Corporate Plans and Budgets	Hilton Hotel, W.
Sept. 15-16	Ind. Sec.: Involving Young Employees	White's Hotel, W.
Sept. 16	Mktg. Improvements: The Marketing Function	Portman Hl., W.
Sept. 16-18	Financial Times: Britain as a Business Partner	Hamburg
Sept. 18-19	Chartered Institute of Secretaries: World Trade	Birmingham University
Sept. 19-24	D. Frost & Assoc.: Financial, Manufacturing & Marketing by the Case Discussion Method	Wadhwa College, Oxford
Sept. 20-21	Assoc. Bus. Progs.: Total Loss Control	Strand Palace Hotel, W.C.2
Sept. 20-21	BACIE: Techniques of Instruction (Part 1)	Mansion Hotel, Eastbourne
Sept. 20-21	R & M Mgt.: Modern Warehouse Management	41, Duke Street, W.
Sept. 20-Oct. 1	Engineers House Mgmt. Centre: Design Skills	Clifton Down, Bristol
Sept. 23	Management Studies Centre: Value Added Tax	Piccadilly Hotel, W.
Sept. 27-28	Educating for Business: Japanese Industry	Portman Hl., W.
Sept. 29	Mgt. Centre for Europe and the Financial Times: Company Survival in the Science Based Industries	The Hague
Oct. 1-3	Assn. of Cert. Accts.: Management Information	Excelsior, London Airport
Oct. 4-6	InfComTec: Manufacturing Costs	Hotel W. W.
Oct. 4-6	P & P Travel: Playing Plastics and Metals	Royal Commonwealth Soc., W.
Oct. 4-8	P-E Consulting Group: Quality Management	P-E Centre, Egham

CBI report will back EEC entry

By Harold Bolter

Industrial Confederation of Britain (CBI) support of EEC entry into the Common Market will be shown next week when the Confederation of British Industry issues its annual report on the views of its 1,600 members.

Support among CBI members has been consistent over the years and has tended to strengthen over the last few months, it is understood. Reaction to the current initiative is favourable among all sectors of the business community, as was shown at the special EEC Conference held at the week-end.

Despite the obvious pressure on the Co-op movement to commit itself to opposition to EEC membership, the large section of the Labour Party, a resolution opposing entry was narrowly defeated, by 5,701 to 5,693 on a card vote, at the Congress.

Just over 500 delegates confined themselves to a call to the Government to appoint a select committee to examine all the implications of Britain joining the Common Market, a request which is unlikely to get a favourable response. A motion favouring entry was not voted on.

The Co-operative Wholesale Society, the national executive of the Co-operative movement, the Co-operative Union, the Co-op movement's central co-ordinating body, have already decided to support Britain's application for membership.

Although the Co-op movement seems fairly evenly divided on the Common Market issue, the CBI membership can be expected to come down firmly in favour of the EEC's application next week.

Considerable efforts have been made by CBI officials to rally support since the beginning of June, through the various committees directly involved, including the Confederation's Europe Steering Committee and through the CBI's Smaller Firms Council.

Sir John Eden to see Kelly about UCS

BY ANDREW HARGRAVE

GLASGOW, Sept. 5.

MR. ARCHIBALD KELLY, the Clydeside industrialist, whose bid for the whole of Upper Clyde Shipbuilders has been rejected by the Government, is to see Sir John Eden, Minister for Industry, in London on Tuesday.

The meeting, which is at Sir John's initiative, clearly shows the Government's anxiety not to let the Clydebank yard within UCS be the only concrete one so far received.

If the outcome of the meeting is satisfactory, negotiations for the Clydebank yard with the UCS liquidator, Mr. Robert C. Smith, suspended after Mr. Kelly's abortive meeting with Sir John ten days ago, may be resumed shortly.

Mr. Kelly has committed funds of up to £1m. for the purchase of the Clydebank yard, but the price to be demanded being higher (Mr. Smith said as much last Tuesday), he will need more over and above that to carry out

necessary improvements and provide working capital. What Mr. Kelly is believed to expect from the Government is first, cash help already envisaged by Sir John for any viable proposition. Mr. Kelly needs cash, even if he abandons his ambitious drydock scheme and sells the older part of the yard, some 25 acres.

Secondly, he may be expected to claim a share of the contracts for 14 ships not yet started and required to be renegotiated with the owners. This will place the Government in a quandary as it is anxious to retain them for the Govan-Lintholme complex on which the new company will be set up on based.

On the other hand, the Government is aware of the need for urgency in its desire to "restructure" shipbuilding on the Upper Clyde, with the retention—and therefore the alleviation of unemployment—of as much of the present set-up as possible.

Our Labour Correspondent writes from Blackpool: Leaders of the Confederation of Shipbuilding and Engineering Unions and UCS shop stewards meeting here last night on the eve of the annual Trades Union Congress went out of their way to stress that they wanted to be flexible in considering any plans which furthered their objective of keeping the four yards open.

Mr. Dan McGarvey, chairman of the Confederation's shipbuilding committee, said that Mr. John Davies, Secretary for Trade and Industry, had assured the unions when he met them last week that the Government would not be inflexible, and equally this was the union's approach. Significantly, this was echoed by Mr. Jimmy Reid, spokesman for the UCS joint shop stewards committee, who said: "We have never opposed restructuring, in fact we are advocates of re-organisation."

Mr. McGarvey disclosed that the unions were hoping to see Mr. Davies again in a week's time, and in the meantime, the latest moves in the crisis will be considered here to-day by a special meeting of the Confederation's national executive, and will be debated by congress on Wednesday.

Later at a pre-congress rally organised by the Left-wing Labour weekly Tribune Mr. Hugh Scanlon president of the Amalgamated Union of Engineering Workers called for a national campaign by the trade union movement to raise money for the Gloucestershire, were announced. UCS workers.

Walk-out may halt Concorde work to-day

Work on Britain's Concorde could halt this afternoon if thousands of staff at the British Aircraft Corporation's plant at Filton, near Bristol, hold a walk-out against redundancies.

The planned stoppage, which could be attended by up to 7,000 workers, is to be held so that the union's battle plan for the next few weeks can be heard.

A week-end meeting between union officials and shop stewards passed a resolution recommending resistance to the redundancies and calling for a series of lightening strikes and demonstrations.

The men say the management are refusing to recognise their redundancy committee and will only speak to full-time union officials. They also say there was a 30 consultants before the 460 redundancies at Filton and the Concorde base at Fairford, Gloucestershire, were announced.

5 may fight Macclesfield by-election

Financial Times Reporter

FIVE candidates may contest the Macclesfield Parliamentary by-election on Thursday, September 9. It is expected the writ will be issued to-morrow.

The main parties' prospective candidates are Mr. Nicholas Winterton, Conservative; Mrs. Diana Leach, Labour; and Mr. Michael Hammond, Liberal.

Two Independents have indicated their intention to stand. Mr. Tom Lynch, of Nottingham, president of the National Union of Shopkeepers, is expected to stand for the Conservative Party. Mr. Robert Goodall, a builder of Kniveton, Derby, has contested a number of previous by-elections under the label of the English National Resurgence Movement. Mr. Winterton was formerly strongly anti-Common Market and contested the Newcastle-under-Lyme by-election of 1965 and the general election there last year.

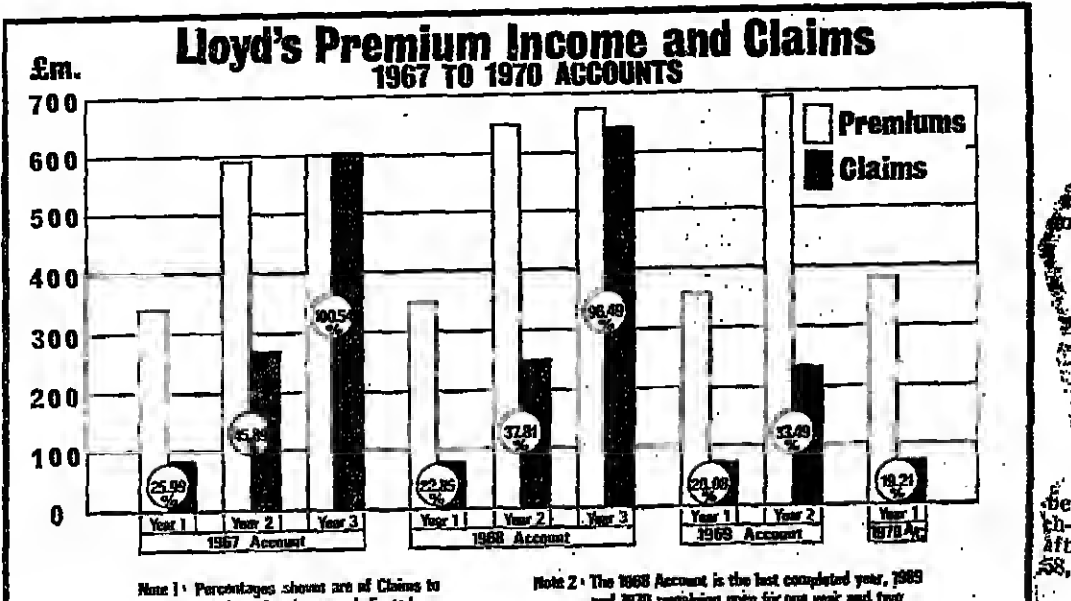
But he has now come out in favour of the Common Market because of the terms of the Government's White Paper.

Mrs. Jenda, whose husband, Mr. Basil S. Jenda, contested the Macclesfield constituency in last year's general election, is again in the market, but Mr. Hammond is, as a Liberal, for it.

The by-election has been created because Sir Arthur Vere Harvey has been found a life peer. He is now Lord Harvey of Prestbury.

General election: Sir A. V. Harvey (C.), 29,023; B. S. Jenda (Lab.), 18,571; M. Hammond (Lib.), 8,124; C. Maj. 10,432.

Lloyd's accounts 1967-70



The accounts over the four years show how the percentage of claims to premiums has stood since 1967. Each account comprises a three-year period and the last full one, on which the profit balance of £35.6m. is recorded, is for 1968. See Page 1.

PUBLIC NOTICES

CITY OF BRADFORD
PROPOSED TRANSPORT INTERCHANGE, BRIDGE STREET, BRADFORD.

Design work on this important project is at present being carried out by the Corporation.

1. Whilst the Corporation cannot at present commit itself, it is considered that there will be available adequate space for business advertising. This space may take the form of illuminated or non-illuminated showcases which can be affixed to the outside of the Corporation and the Corporation is open to suggestions from any person or firm who wishes to submit proposals for such advertising.

Persons and firms are therefore invited to submit their suggestions and precise requirements wherever for their own use or as a commercial venture.

2. Whilst the Corporation does not intend that the Concourse shall be a shopping area, it is nevertheless intended to provide adequate facilities to the travelling public, e.g. Canteen, Newspaper Kiosk, etc. It is in order to assess the demand and provision of such facilities, the Corporation is open to suggestions from any person or firm who wishes to submit proposals for such facilities.

Applications in writing must be submitted to The City Development Officer and Engineer, City Hall, Bradford BD1 1TA, by 10.30 a.m. on 10th September 1971. The Corporation does not commit itself to deal with any particular applicant and reserves the right to invite tenders for any service.

Telephone enquiries to Bradford (0274) 25917, ext. 379.

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GLASGOW CORPORATION

is issuing 1969-70 bills for maturity on 6th December, 1971, at 4 1/2% p.a. The total of outstanding bills amounts to £11.5m.

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Mary & Jan MILLER with Brian Miller, Elizabeth Ashton, & Ian McCulloch ARE BACK FROM HOLIDAY and RETURN TONIGHT after 474 Performances

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ALAN AYCKBOURN'S COMEDY SMASH HIT! NOW IN ITS SECOND YEAR at the LYRIC THEATRE, Shaftesbury Avenue, W.1. Tel: 01-437 3686. Evenings at 8.0. Sat 5.30 & 8.30 Wed 3.0 (Reduced prices)

COMPANY NOTICES

BRAZILIAN STERLING LOANS: DECEASED LAW NO. 1094

M. M. ROTHCHILD & SONS LIMITED announce that the sinking fund of £100,000 of the 1971 10% Debentures has been purchased. The sinking fund of £100,000 of the 1971 10% Debentures has been purchased. The sinking fund of £100,000 of the 1971 10% Debentures has been purchased.

State of Minas Geraes 6 1/2% 10-year External Floating Loan of 1973 £4,100 Bonds, £1,000 Parana 7% Consolidated, 1978-1988.

New Court, St. Andrew's Lane, London EC4A 4DU. 6th September, 1971.

CHILEAN EXTERNAL LONG TERM DEBT: LAW NO. 1094

M. M. ROTHCHILD & SONS LIMITED announce that the sinking fund of £100,000 of the 1971 10% Debentures has been purchased. The sinking fund of £100,000 of the 1971 10% Debentures has been purchased. The sinking fund of £100,000 of the 1971 10% Debentures has been purchased.

Chilean Government 6% Sterling Loan 1978-1988.

New Court, St. Andrew's Lane, London EC4A 4DU. 6th September, 1971.

UNIVERSAL PRINTERS LIMITED

NOTICE IS HEREBY GIVEN that the TRANSFER BOOKS of the 2 1/2% Cumulative Preference Shares of £100,000 of the company, which were closed for transfer on 1st October, 1971, will be open for transfer on 1st November, 1971.

By Order of the Board, F. CURTIS, Secretary.

34 Wellington Street, Dover.

W. J. MOORE & SON LIMITED

NOTICE IS HEREBY GIVEN that the TRANSFER BOOKS of the 2 1/2% Cumulative Preference Shares of £100,000 of the company, which were closed for transfer on 1st October, 1971, will be open for transfer on 1st November, 1971.

By Order of the Board, JOHN GORDON WALTON & CO., Secretary.

2, Glick Street, Leeds 1.

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FT Monthly Survey of Business Opinion

GENERAL OUTLOOK

U.S. measures check industry's rising optimism

UNCERTAINTIES generated by indications in this and previous surveys that prospects for capital investment may be improving slightly. The better monthly survey was still being conducted—have set back the recovery in business confidence, at least for the time being. Business leaders interviewed after President Nixon's speech took a much more cautious line than those sounded earlier in August.

Mr. Barber's July package was, however, widely regarded as grounds for higher optimism, although the brewers and distillers expressed worries about a recovery in consumer durable spending leaving less money available for their sector and most engineering companies were doubtful about an early revival in investment spending. On this last score, there are

indications in this and previous surveys that prospects for capital investment may be improving slightly. The better monthly survey was still being conducted—have set back the recovery in business confidence, at least for the time being. Business leaders interviewed after President Nixon's speech took a much more cautious line than those sounded earlier in August.

Two other encouraging features of the latest survey are the signs that the trend of orders may be starting to pick up and the continuing improvement in cost expectations.

On the export side, prospects do not appear to have appreciably changed. Companies interviewed after President Nixon's speech were, of course, worried about the possible effects on their overseas business, and engineering companies reported

GENERAL BUSINESS SITUATION

Are you more or less optimistic about your company's prospects than you were four months ago?	4 monthly moving total				August 1971		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng'g. (non-elect.)	Brews. and Distills.	Paper Packaging Printing
More optimistic	60	60	55	43	53	5	43
Neutral	30	37	38	39	22	79	27
Less optimistic	9	3	7	18	22	16	30
No answer	—	—	—	—	3	—	—

EXPORT PROSPECTS

Those expecting direct export sales during the next twelve months to:	4 monthly moving total				August 1971		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng'g. (non-elect.)	Brews. and Distills.	Paper Packaging Printing
Rise	63	60	58	58	66	57	77
Stay about the same	17	21	21	18	34	—	22
Fall	5	1	2	1	—	38	1
Not applicable	15	18	19	23	—	5	—

NEW ORDERS

The trend for new orders in the last four months is:	4 monthly moving total				August 1971		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng'g. (non-elect.)	Brews. and Distills.	Paper Packaging Printing
Up	34	31	30	44	41	3	45
Same	7	10	13	16	13	—	10
Down	15	17	16	14	47	2	2
Not available	44	42	41	26	—	95	43

PRODUCTION/TURNOVER

Those expecting production/turnover in the next year to:	4 monthly moving total				August 1971		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng'g. (non-elect.)	Brews. and Distills.	Paper Packaging Printing
Rise over 20%	3	1	1	2	22	—	—
Rise 15-19%	1	1	1	4	—	—	—
Rise 10-14%	6	18	25	25	3	—	1
Rise 5-9%	52	40	36	31	19	97	92
About the same	32	33	28	15	25	—	—
Fall 5-9%	3	5	6	5	9	—	7
Fall over 10%	2	—	—	—	22	—	—
No comment	2	2	3	18	—	3	—

STOCKS

Volume of material stocks or bought-in supplies during the next year expected to:	4 monthly moving total				August 1971		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng'g. (non-elect.)	Brews. and Distills.	Paper Packaging Printing
Increase	12	7	10	16	19	38	1
Stay about the same	62	53	49	35	81	59	99
Decrease	17	29	29	37	—	—	—
No comment	9	11	12	12	—	3	—
Volume of goods on hand for sale:	4 monthly moving total				August 1971		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng'g. (non-elect.)	Brews. and Distills.	Paper Packaging Printing
Increase	21	19	21	12	9	38	29
Stay about the same	51	43	39	35	44	59	46
Decrease	18	20	23	29	—	1	10
No comment	10	18	17	24	47	2	15

FACTORS CURRENTLY AFFECTING PRODUCTION

Are any of these factors affecting turnover at the present time?	4 monthly moving total				August 1971		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng'g. (non-elect.)	Brews. and Distills.	Paper Packaging Printing
Shortage of:							
Home orders	78	80	75	60	100	19	56
Export orders	22	37	35	44	97	—	48
Executive staff	2	2	2	2	—	—	—
Skilled staff	4	3	5	7	9	—	—
Manual Labour	—	—	1	4	—	—	—
Components	2	2	2	3	25	—	—
Raw materials	3	3	3	11	—	—	—
Production capacity (plant)	12	4	5	14	3	76	8
Finance facilities	4	2	2	1	9	16	—
Others	1	—	1	2	3	—	7
Labour disputes	5	—	1	10	—	38	—
No factor	8	14	19	23	—	5	36

LABOUR REQUIREMENTS

Those expecting the number of employees during the next twelve months to:	4 monthly moving total				August 1971		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng'g. (non-elect.)	Brews. and Distills.	Paper Packaging Printing
Increase	18	21	24	24	19	38	—
Stay the same	58	56	54	55	38	24	88
Decrease	24	22	22	20	44	38	12
No comment	1	1	—	1	—	—	—

CAPITAL INVESTMENT

Those expecting total capital expenditure in the next year to:	4 monthly moving total				August 1971		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng'g. (non-elect.)	Brews. and Distills.	Paper Packaging Printing
Increase	45	41	35	34	13	80	76
Stay the same	30	27	27	25	47	1	15
Decrease	25	31	37	36	41	19	9
No comment	—	1	1	5	—	—	—

COSTS

Those expecting hourly wage rates in the next year to rise by:	4 monthly moving total				August 1971		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng'g. (non-elect.)	Brews. and Distills.	Paper Packaging Printing
0-4%	—	—	—	—	—	—	—
5-9%	46	32	30	26	50	78	93
10-14%	50	62	66	65	50	22	7
15-19%	1	3	2	2	—	—	—
20%+	—	—	—	—	—	—	—
Same	—	—	—	—	—	—	—
Decrease	—	—	—	—	—	—	—
N/A	2	3	2	7	—	—	—
Those expecting total unit costs in the next year to rise by:	4 monthly moving total				August 1971		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng'g. (non-elect.)	Brews. and Distills.	Paper Packaging Printing
0-4%	7	6	4	5	—	—	30
5-9%	80	74	72	62	88	78	53
10-14%	6	8	8	16	—	16	7
15-19%	—	—	—	1	—	—	—
20%+	—	—	—	—	—	—	—
Same	4	3	—	—	3	—	7
Decrease	1	—	—	—	9	—	—
N/A	2	9	16	16	—	6	3

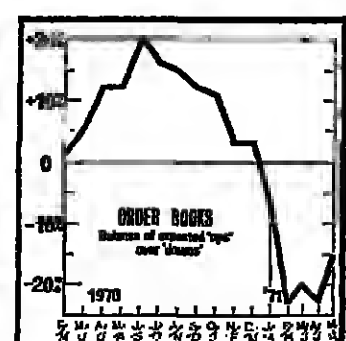
PROFIT MARGINS

Those expecting profit margins in the next year to:	4 monthly moving total				August 1971		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng'g. (non-elect.)	Brews. and Distills.	Paper Packaging Printing
Improve	53	44	44	26	56	93	45
Remain the same	29	37	35	50	22	2	25
Contract	17	18	20	22	22	3	29
No comment	1	1	1	2	—	2	1

ORDERS AND OUTPUT

Order flow may be picking up

THE latest figures for both recent orders and total order books suggest that the trend of orders may have begun to improve. The indications are not very strong or long-lived at this stage, but the balance of "ups" over "downs" has stopped deteriorating. It may also be significant that so many companies in the paper, packaging and publishing sector—which is usually thought to be fairly sensitive to general economic trends—reported an improvement in order trends last month. Even so, the flow of new orders



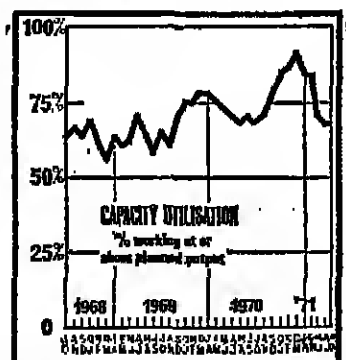
fact that total order books are still in overall decline—most companies report either falling or unchanged order books, and only a few claim an increase. The latest production forecasts also do not yet suggest that a strong rate of recovery is yet in sight. Indeed, the median forecast increase shows a further slight fall this month, from 6.4 per cent to 6.2 per cent. As might be expected, the most pessimistic reports this month on both order trends and output forecasts comes from mechanical engineering.

is still below the current rate of deliveries. This is shown by the

CAPACITY AND STOCKS

Widespread spare capacity

DESPITE the recent improvement in the rate of deliveries, industry is still working well below capacity. Indeed, the rate of capacity utilisation appears to have deteriorated further in the last few months, with a third of our all-industry sample now claiming to be operating below their planned or target capacity. The seriousness of the depression in the investment goods sector is clearly shown by the figures for engineering, where over two-thirds of the sampled companies were below target. There is also widespread spare capacity in the



to be an exception. Here, plant shortages were prevalent among our sample last month. But, apart from labour disputes in the brewing sector and some continuing component supply problems in engineering, the main limitation upon current output rates remains the relative inadequacy of orders. Manpower availability—as throughout 1971 so far—attracts hardly a mention in this respect. As for orders, the insufficiency of some orders attracts three or four times as many mentions as export business—but not, notably, in engineering.

paper, packaging sector. Brewing and distilling appears

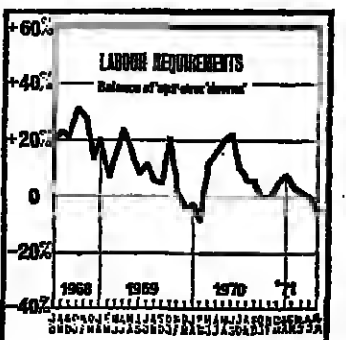
CAPACITY WORKING

Those working at:	4 monthly moving total				August 1971		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng'g. (non-elect.)	Brews. and Distills.	Paper Packaging Printing
Above capacity	5	3	4	4	9	3	14
Planned output	63	64	68	79	22	97	47
Below	31	33	28	16	69	—	39
No answer	—	—	—	1	—	—	—

INVESTMENT AND LABOUR

Investment prospects improve

ONE hopeful feature is the indication that the prospects for capital investment may be improving. The balance of "ups" over "downs" has been improving for some months and the optimists now substantially outnumber the pessimists. The margin is still relatively small, compared, say, with the position a year or two ago. But it is supported by the improving trend for corporate earnings, which in the past appears to have had a strong influence on the underlying trend in investment intentions. On experience so far with this survey, the upward movement in recent investment fore-



casture starting towards mid-1972. Among last month's three sectors, brewing/distilling and the paper/packaging group forecast higher capital outlays. The high cost of borrowing was mentioned by some companies (this was before last week's Bank Rate change), but most companies said they would expect to continue financing their capital requirements largely from internal funds. Fewer companies expected to have to rely upon bank borrowing in the next 12 months, but more talked of selling assets.

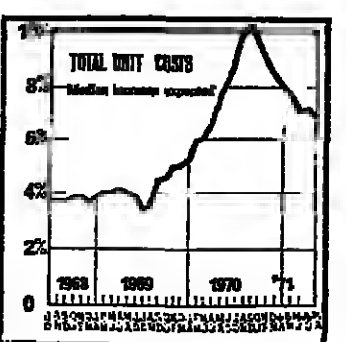
Labour requirements, in contrast, are expected to go on declining.

COSTS AND PROFIT MARGINS

Better profits despite price curb

BOTH cost and profit trends continue to improve. On costs, very few companies now expect total unit costs to rise by 10 per cent or more, and the median forecast has now fallen to less than 7 per cent. Views about the prospective trend in wage costs show similar optimism: only half our total sample are now predicting increases of over 10 per cent, as against two-thirds a few months ago.

For prices, the median expected increase remains 7 1/2 per cent. Even so, all the interviewed companies last month said they would follow the CBI initiative on price restraint, particularly for standard products already on the market. New products and one-off contracts might be a different matter, although price competition was cited as a restraining influence in engineering and consumer resistance was mentioned in the paper/pack-



situation in engineering and parts of the paper/packaging sector. These surveys, which are conducted for the Financial Times by the Taylor Nelson Group, are based upon detailed interviews with top executives about companies' situation and prospects. Three industries and some 30 companies are covered in turn every month from a sample based upon the FT-Actuaries' Index, which accounts for about 60 per cent of the total turnover of all public industrial companies. The weighting is by market capitalisation.

The all-industry figures are four-monthly moving totals, covering some 120 companies in 11 industry groups (mechanical engineering is surveyed every second month). Foreign-owned companies operating in Britain have been included in the sample since November, 1968.

INTERIM STATEMENTS

KLEEMAN INDUSTRIAL HOLDING

INTERIM STATEMENT 1971

At their meeting on the 3rd September, 1971, the Directors declared an Interim Dividend on the Ordinary Shares of the Company in respect of the year ending 31st December, 1971, of 12 1/2 per cent less tax. This dividend amounts to £2,500 gross, payable on the 15th October, 1971, to the Shareholders of the Company registered at the close of business on the 17th September, 1971. The Interim Dividend for the same period in 1970 was at the rate of 10 per cent, and the increase at this time is due to the improvement in the trading results for the Company's half-year's business and the prospects which are expected to balance of the year. The Directors have also considered the appropriateness of the discrepancy between the Interim Dividend and the Final Dividend and whilst consideration of the rate of the Final Dividend can only be given after the full results are available to the Board, it is the Directors' full intention to recommend a Final Dividend of not less than 10 per cent, which is the same rate as was declared for the Dividend for 1970.

The unaudited results for the six months ended 30th 1971 with comparative figures are as follows:—

	6 months ended 30th June, 1971	6 months ended 30th June, 1970	12 m ended Dec. 1970
	£	£	£
Profit before taxation	301,180	248,220	531
Corporation Tax	120,500	111,700	210
(estimated)			

Net Profit	<u>£180,680</u>	<u>£136,520</u>	<u>£321</u>
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Corporation Tax on the profit for the six months ended June, 1971 has been provided at the rate of 40 per cent, profits before taxation.

In my statement accompanying the Report and Accounts you received in March, I referred to the fact that I hoped that I reported to you in September it would be possible to let you know on a somewhat similar basis to earlier periods. In a statement to Shareholders at the time of our offer for the business Henry Crossley (Packings) Limited, I informed you that the four months of our year indicated we were making good progress. The increase in profits over 1970 of a little more than 20 per cent is I believe satisfactory bearing in mind the difficult conditions which have existed. Progress continues to be made in our both in the home market and in our large overseas business. The demand for our products has continued in the first two months of the second half of our year and I believe, therefore, that the results for the second half of 1971 should be at least equal to the results before you.

I should now like to turn to the important merging of interests between our firm and that of Henry Crossley (Packings) Limited. The long-term advantages which should accrue to us, as a result of the merger, are of a very substantial nature. Their manufacturing resources are of a very quality and include growth areas of business where the appears to be bright. I refer here to the fluorocarbon polytetrafluoroethylene (PTFE). It is generally recognised throughout the western world that this highly sophisticated material has an important position to fulfil in industry and Crossley's placed to take advantage of the growth potentialities. Crossley has already developed great skills in the use of this material and has been increasing its profits from this particular source. To the end of last year and in the earlier part of 1971, certain parts of British industry have been investing at somewhat lower levels of capital equipment and accordingly, there has been a demand in this period which has had an effect on Crossley's business. In addition, as I mentioned in the circular letter to holders in June, the results of Crossley will be affected by adjustments for trading between the Companies which from substantial trade which our subsidiary, The Beldam P. and Rubber Company, does with Crossley and has done for more than 50 years.

These factors, together with the expenses of the reorganisation, necessitated by the merger, will, as I said in June, result in profits for Crossley for the nine months ending 31st July, 1971 being somewhat lower than might otherwise be expected from their last full year's trading which ended on the 31st July, 1971. In order to give a general guide to Shareholders, I thought it right to mention that the contribution to profits of our subsidiary, which I would expect from Crossley in this period is, so far, I can at present see, likely to be about £100,000.

After payment of the six months' interest on the 7 1/2 per cent Convertible Unsecured Loan issued in relation to the acquisition of Crossley, I believe, subject to unforeseen circumstances the profits of the Group as a whole for the year ending December next will show the same satisfactory increase that has been achieved in recent years.

In view of our recent acquisition, the preparation and distribution of the annual accounts for the year ending 31st December 1971 will be delayed by approximately three to four weeks, even so we will continue to do our utmost to ensure that Shareholders receive their accounts as promptly as possible after the year-end.

DERRICK KLEEMAN

13-14, King Street, London, EC2V 8EA.
6th September, 1971.

BRITISH MOHAIR SPINNERS

Palestine commandos split on Jordan reconciliation

BY OUR OWN CORRESPONDENT

A SPLIT inside the Palestinian commando leadership has delayed a conference called to resolve the crisis between the guerrillas and King Hussein. An official Jordanian announcement has said a reconciliation conference which was to be held at the Saudi Red Sea port of Jeddah tomorrow has been postponed until Wednesday because of disagreement inside the guerrilla leadership.

It will be recalled that Jordan had formed a five-man civilian and military delegation to the meeting which had been arranged through the joint mediation by Egypt and Saudi Arabia.

First news of the guerrilla split came from commando sources themselves. Al Hadaf, the Beirut weekly which speaks for the Liberation of Palestine Front, was quoted as saying by a Palestinian affairs publication here that what the guerrilla move-

ment should do is bring down King Hussein's regime. Observers note that a psychological obstacle in way of the Jeddah meeting is the fact that it coincided with the first anniversary of the PFLP's multiple hijacking of aircraft to Jordan, and the ensuing civil war there. Informal sources here said the planned sabotage of aircraft of El Al, the Israeli airline, was to be timed with this anniversary.

Israel announced last night that it had foiled two attempts this week by Palestinian commandos to smuggle explosives aboard Israeli airliners and blow them up. Neither attempt was successful.

Stringent security precautions were in force on Israeli airline flights to-day following Arab guerrilla attempts to blow up two airliners in mid-air by dumping two girl tourists into taking explosives on board in suitcases.

A Government statement last night merely said that two attempts to sabotage El Al planes in the past week by exploiting innocent passengers into bringing explosives on board were foiled. But officials here said the sabotage operations had been mounted from West European airports and the passengers involved were a Peruvian and a Dutch girl. The two girls were detained in Israel on their arrival.

Key Soviet envoy meets Nimairi in Alexandria

BY OUR OWN CORRESPONDENT

CAIRO, Sept. 5.

SOVIET Ambassador Vladimir Vinogradov yesterday had separate meetings in Alexandria with President Anwar Sadat and President Jassir Nimairi of Sudan. This is the first contact at such a high level between President Sadat and a Soviet official since the abortive Communist coup of July 19 in Sudan and the subsequent deterioration in Sudan-Soviet relations following the execution of Communist leaders.

President Nimairi arrived in Cairo on Friday from Tripoli, where he had attended Libya's revolution anniversary celebrations. Originally, he was scheduled to make only a stop-over, but he left Friday evening with President Sadat by train for Alexandria.

Mr. Vinogradov arrived back in Cairo from leave only on Thursday. An official announcement said the two Presidents would continue their talks to-day at the Mamoura residence, Alexandria, but made no further mention of the Soviet envoy. The announcement said the two Presidents were discussing the situation in the Arab world after the establishment of the confederation of Egypt, Syria and Libya, Sudan's joining the confederation and relations between the two countries.

President Sadat is known to have been worried about the deterioration in relations between Moscow and Khartoum and its possible effect on Arab

ties in general with the Soviet Union. His close associate, Mohamed Hassanein Heykal, chief editor of Al-Ahram, has twice recently argued that Arab countries must remove the cloud over relations with Moscow before they undertake any new moves on the Middle East crisis. It is believed here that President Sadat has taken the opportunity of President Nimairi's stop-over to persuade him to receive Mr. Vinogradov and at least listen to the Soviets. In discussing Sudan's planned adherence to the Confederation, President Sadat might well have hinted that it would be difficult to arrange, as long as Sudan was at loggerheads with the Confederation's main ally, the Soviet Union.

YEMENI PM IN LEBANON

BY OUR OWN CORRESPONDENT

BEIRUT, Sept. 5.

MAJOR-GENERAL Hassan al-Amri, whose resignation as North Yemen Premier was announced in Sanaa over the weekend, was not available for comment here to-day. He had arrived here Thursday amidst speculations of a Government crisis in his country, but he denied to reporters that he had resigned, and insisted that he came to Lebanon for rest and medical checkups.

Makarios pleased at Athens talks

NICOSIA, Sept. 5.

PRESIDENT Makarios returned here to-day from Athens and expressed himself "pleasantly satisfied" with his two days of discussions with Greek leaders on the deadlock of intercommunal talks in Cyprus.

President Makarios told reporters he was "happy to say that the rare clouds which had brought a chill into Greek-Cypriot relations have been dissolved by the Athens talks." He and Greek Prime Minister George Papadopoulos had discussed other procedures which might be followed on the Cyprus issue, in view of the hogging down of the intercommunal talks for settlement between Greek and Turkish Cypriots. He said any other procedure would be adopted only after consultations with United Nations Secretary-General U Thant.

Answering questions, the President said the disappearance of General Grivas, the former EOKA leader from his Athens residence last Monday had not occupied a special place in his Athens talks. Asked about the Greek Government's reaction to the departure of Grivas, Archbishop Makarios said that "since he left without permission their reaction was not favourable."

Questioned on reports that General Grivas had come to Cyprus disguised as a priest, he pointed out that impersonating a priest was a violation of the law, adding with a smile: "If he is here disguised as a priest then he falls under my jurisdiction." President Makarios said he was not particularly worried about the possible presence of General Grivas in the island, but if he had arrived here "he should make his presence known so that there will be no worries about his health."

DUTCH PREPARE FOR BUDGET

By Our Own Correspondent

THE HAGUE, Sept. 5.

THE Dutch Minister of Labour, Mr. Jassp Boersma, has invited both sides of industry to discuss the social and economic prospects for next year on September 23, two days after the 1972 budget. Discussion will centre on wages and prices policy.

Meanwhile, the Cabinet is reported to have run into serious difficulties during the final stage of budget preparations. The 1971 deficit will now be considerably larger than suggested by information available when the Cabinet took over in July. Within the Cabinet, one drastic cut in public spending than were found necessary during the Inter-Party discussions which preceded the formation of the Cabinet.

Merger fever in the U.S. civil aviation industry

BY JUREK MARTIN

NEW YORK, Sept. 5.

A NEW TWIST in the fast escalating airline merger game in the U.S. surfaced late on Friday afternoon with the announcement of the proposed combination of Northwest Airlines, one of the most profitable in the country, and National Airlines, through an exchange of stock worth over \$225m. at current market values.

Northwest ranks seventh among the major domestic trunk carriers; its routes are primarily in the north west of the country but also include services to the Far East. National, which has just reported its first operating loss in a decade, is the ninth largest and flies along the east coast to Florida, from Florida to California and also from Florida to London. Together the two airlines would form a new industrial giant with annual revenues of about \$775m. a year, making it the fifth largest domestic carrier.

This proposed merger is the fourth important case now before the Civil Aeronautics Board, the others are between American Airlines (the second biggest in the country) and Western (the sixth), Delta (No. 5) and Northeast (No. 11), and Mohawk and Allegheny, two smaller regional carriers. Northwest, a chronic loss airline, has been looking for a partner for ages. Only recently a planned merger between it and Northwest fell through when the CAB stipulated that the valuable north route from Miami to Los Angeles could not be included in it.

At the same time, those companies who have no agreements in the works at the moment are making no bones of the fact that the current proliferation of mergers will send them out shopping. Eastern Airlines, for

example, immediately served notice on Friday that it would fight the Northwest-National merger, just as it is fighting the Delta-Northeast merger, but added that it now felt that it had little alternative but "to snatching at someone to get merged to."

Continental Airlines, vexed as is United Airlines, by the American-Western deal, has said more or less the same thing. Standing in the wings, meanwhile, watching the essentially domestic carriers hopping in and out of bed with each other, are the two airlines who have publicly planned so much hope on a merger—Pan American World Airways, which is looking for domestic services and Trans World Airlines, which is looking for anybody. Pan Am included.

The situation therefore is fraught with confusion. Compounding it is the attitude of the U.S. Government, or rather the respective attitudes of the various departments within the Government. Last week the Justice Department opposed an anti-trust suit around the American-Western merger but on the very same day the Transportation Department endorsed it: the opinions of both are now in front of the CAB.

Coincidental with these opinions the Transportation Department issued some very rough guidelines on future mergers in the industry—drawn up, it so happens, with the cooperation of the Justice Department but interpreted by the two departments very differently in the American-Western case. Many of these rules of thumb are pretty obvious—that any merger should not eliminate competition, result in undue concentration and so forth. They also stipulate that any merger that triggers defensive mergers among competitors (as Eastern Airlines has implied) may well be undesirable.

Moreover, the guidelines also said that the Transportation Department remained unconvinced that bigger airlines were more efficient than smaller ones and that it would probably oppose any merger that resulted in so industry giant larger than the present No. 1, United Airlines.

The American-Western combination would come closest to matching United in size and the Department has approved it. The CAB, of course, is the single most important Government agency as far as airline mergers go (though if there is an appeal it can go all the way to the Supreme Court). Of late, largely because of the economic difficulties facing the airline industry, the CAB has tended to be quite benevolent to proposed mergers and other forms of cost cutting.

But going the whole hog and swallowing major mergers that could reshape the whole industry is rather a different matter. Yet this, in the light of the arrangements such as that proposed on Friday, is the prospect that faces the civil aviation authorities in the United States at the present time. It is an awesome task.

Soviet trade talks open in Cuba

HAVANA, Sept. 5.

A TOP-LEVEL Soviet delegation has opened talks here on increasing mechanisation in the country's sugar harvest and other important issues. The official newspaper, Granma, said that the delegation, which arrived here on Friday night, would also discuss new sources of electricity production and the production of medicine in Cuba.

The delegation, in Cuba for the first session of the Cuban-Soviet Inter-Governmental Commission for Economic, Scientific and Technical Collaboration, is headed by Soviet Vice-Deputy Premier Vladimir Novikov. The aims of the Commission, set up under a Moscow agreement last

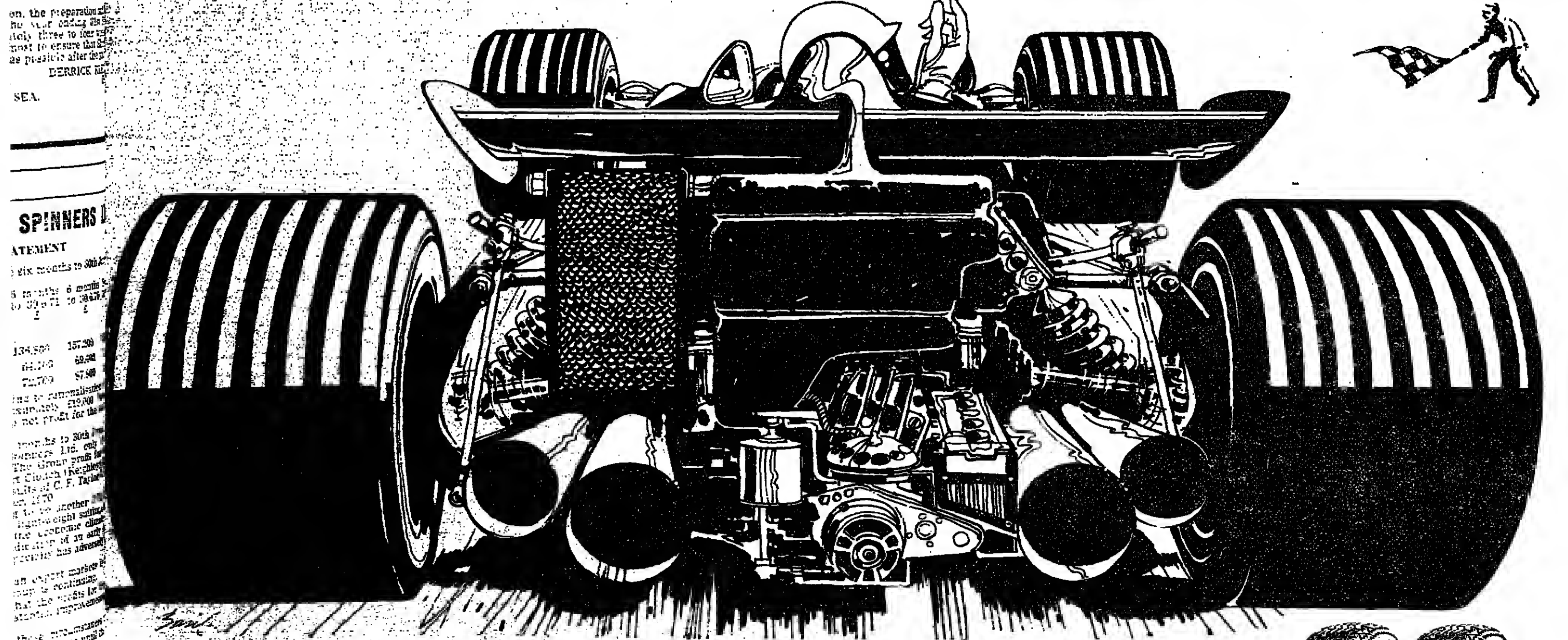
December, include the study of plans aimed at boosting the quantity and quality of importing and exporting goods between the two countries, and the related transport problems.

The present joint session also has on its agenda a review of the progress made in the construction of plants built with Soviet help, such as fertilisation and power plants, and also proffered Soviet help in further training of Cuban administrators in charge of these plants.

In a speech here Mr. Novikov spoke of the vast co-operation which already existed between the two countries and said that exchanges between the two

showed a 60 per cent. increase in the last five years. He said Soviet efforts were concentrated on the delivery of combustible and essential raw materials such as oil and rolling metal. He also underlined Soviet efforts to try to satisfy Cuban demands for machinery.

Cuba, he said, was supplying the Soviet economy with such important goods as sugar and nickel, while the Soviet Union was helping Cuba with the construction of electric plants, fishing harbours and mechanical workshops, and repairs to sugar mills, as well as providing technicians and equipment. Reuter.



In the last three years more Grands Prix have been won on Firestone than on any other make of tyre.

Firestone Grand Prix successes—last three seasons. Monaco 1969, 1970 • Dutch 1970 • French 1970 British 1970 • German 1970, 1971 • Austrian 1970, 1971 • Italian 1970 • Canadian 1970 U.S. 1969, 1970 • Mexican 1970 • South African 1971

Firestone

TYRES — THE CHOICE OF CHAMPIONS

You benefit from every Firestone success on the race tracks of the world... from the technical and engineering experience that can be gained only from the most punishing conditions. Yes, you too can benefit from Firestone race-breding. Safer tyres. Better tyres.

Firestone

Cavallino SPORT 200

New town corporations 'club' anxious about future

By David Fisheloff
By Arthur Smith

THE NEW TOWN CORPORATION, which was set up in 1964 to develop new towns in the south-east of England, is now facing a crisis of confidence. The corporation, which has been described as a "club" of local authorities, is now facing a crisis of confidence. The corporation, which has been described as a "club" of local authorities, is now facing a crisis of confidence.

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\$ crisis 'has brought sale of ships to standstill'

By Ray Dafter

THE recent international currency developments have brought the sale and purchase of ships to a standstill. The sale and purchase of ships to a standstill.

81 PER CENT. TREASURY LOAN, 1987-1990

ISSUE OF £600,000,000 AT 8% PER CENT.
PAYABLE IN FULL ON APPLICATION

Interest payable half-yearly on the 15th June and the 15th December. The loan is an investment falling within Part II of the Finance Act 1958, subject to the provisions of the Finance Act 1958.

Lord Selborne dies aged 85

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PROCESS PLANT EQUIPMENT MAKERS

The need to sell directly abroad

By John Trafford

AS THE DUST from the international currency crisis begins to settle and world trade continues unabated despite the supposed dangers of floating exchange rates, British exporters are hard at work trying to decide where they stand.

One branch of industry which will have plenty of guidance about the importance of exports is the process plant equipment makers and contractors. They can turn to the Little Noddy process plant working party's sixth report which was published recently.

The report warns that there will be no growth in demand for process plant on the home market over the next two years. If plant manufacturers wish to see their businesses grow, it says, they will have to look to import substitution or overseas markets.

The chemical sector, which accounts for two-fifths of the whole business, is the soft spot. Largely because companies have cut back their investment plans following world-wide over-capacity in 1972 and 1973, expenditure on new plant and engineering services is now expected to be £110m. below the £784m. forecast in last year's report.

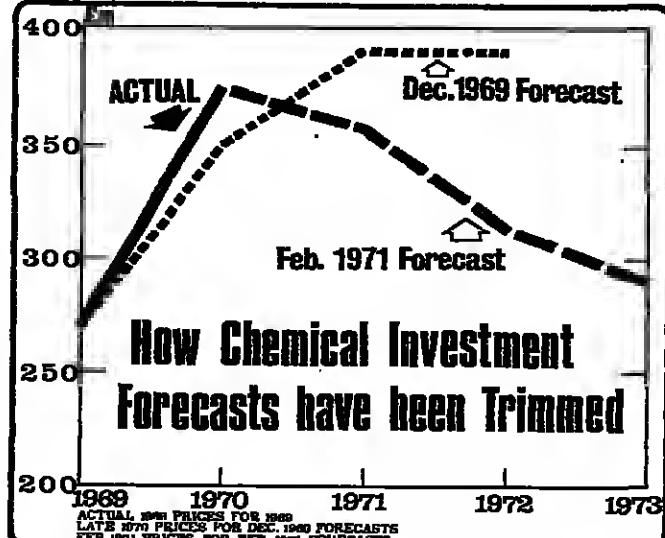
Historically, the equipment makers have sold partly to their ultimate clients, the process operators, and partly to the contractors who build new plant. This poses no special headaches for domestic business. But for export markets the equipment makers have very largely relied on U.K.-based contractors getting overseas orders; they have not tried much direct selling to foreign process operators.

Provided British hardware is competitive on price, specification and delivery, this export business via contractors should keep on growing. London has become, and remains, the world centre for process plant contractors. Virtually every important U.S. contractor has an office here.

work are normally handled by the process operating companies themselves. Recent history, however, suggests that British equipment makers are not always competitive. At BP Chemicals' Baglan Bay petrochemical complex in South Wales, most of the turbines and compressors—both important bits of machinery—came from West Germany, Holland and the U.S. There are no good grounds for complacency.

British equipment makers need to sever their heavy reliance on home-based contractors and process operating companies. The question is, how?

The hardest nut to crack is the process operating company number of countries where the equipment can be sold. U.K. contractors, when asked to list process equipment stand-British manufacturers lead the world on their own account.



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Opportunity

A better opportunity for exports rests with selling to the overseas-based contractor. There are a number of these in West Germany, Italy, Holland and France as well as the U.S. and Japan. Many of them are local subsidiaries of American contractors, which tend to have a wider ranging, more international approach to the purchase of equipment.

To gain business, the British equipment supplier has to do three things: get on both the contractors' and the clients' list of preferred suppliers and then sell his equipment when a contract is awarded. Already some efforts have been made to interest foreign contractors. The Council of British Manufacturers of Petroleum Equipment sent a ten-man mission to the U.S. at the end of 1969 to learn what business was in the pipeline and to inform the American contractors about British hardware.

On the technical side, the problems are severe. Few British companies have spent enough in design and fabrication research to compete with their American, German and Italian counterparts in advanced equipment. Some rely on licences from foreign equipment makers. This helps to close the technological gap but it usually limits the number of countries where the equipment can be sold. U.K. contractors, when asked to list process equipment stand-British manufacturers lead the world on their own account.

The warning that the Little Noddy report gives on the need for greater exports may be timely. There is certainly a need for British companies to gain more overseas business independent of U.K.-based contractors. But unless they can show themselves to be fully competitive both technically and commercially, the export sales efforts will falter. The challenge facing the British equipment makers is whether they can rationalise their production during a period of home market stagnation and growing competition.

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"We've come to a decision on the new computer

I should think to pick the right computer is as difficult as choosing the right fly on a day like this.

Well, you've certainly got to know your waters. But we knew precisely what it had to cope with. We've got to stay ahead in our business, so we're going to guarantee a 24-hour turnaround on every order. And we'll send the invoices with them to improve our cash flow. Which means a terminal at every branch and every depot, as well as the ones we're putting in the lab. With this sort of programme it soon became clear that a UNIVAC 1106 was the answer.

Well, an 1106 takes care of things for the moment, but what about the future? What happens if you outgrow it?

We intend to - we're aiming at a much wider market. So we begin by adding more core, more terminals, more disc files to our 1106. When that gets too small, we'll move on to an 1108 - or even straight to a modest version of the 1110 - and that's one of the most powerful general-purpose computers on the market.

Then you're prepared constantly to rewrite your programs?

Not necessary! There'll be new programs of course, because we'll have new applications, but UNIVAC 1100 hardware and software is built specifically to cope with an expanding business, efficiently and economically... And incidentally I suggest a March Brown."

UNIVAC 1100 Series

UNIVAC Division Sperry Rand Limited, Univac House, 160 Euston Road, London N.W.1. Tel: 01-387 0911

FIRST IN REAL TIME AND COMMUNICATIONS



The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

PROCESSING

Measuring heat flow in solids

DURING the past few years the growth of refrigerated transport and concern with building standards has led to a marked improvement in the insulating properties of materials used in all types of widely differing buildings, containers and plant.

But before the designer can use a new material with any degree of confidence he must be able to measure the conductivity of a specimen accurately. With existing apparatus, this is a lengthy procedure because of the time taken for the hot and cold source and sink to reach a steady state.

Now, Yarsley Laboratories of Clayton Road, Chessington, Surrey has developed a heat flow meter thermal conductivity apparatus that reduces the time taken for such a test to only 30 minutes. In addition, it is small, com-

Cold chamber

Similar thermocouples measure the temperatures of the hot plate, cold plate and the specimen (hot or warm) side of the heat flux across the plate.

pletely portable and simple to use. Designed to take specimens 12 inches square and up to two inches thick, the apparatus consists basically of a hot plate, cold plate and a heat flow meter. Both the hot and cold plates are of cast aluminium, while the heat flow meter is a sheet of material with a thermal conductivity measured but less than, say, a metal plate. It is fitted with a large number of differentially connected thermocouples giving an output voltage proportional to the heat flux across the plate.

In practice, the specimen is placed between the hot plate and the heat flow meter. The output from the meter thermocouples are linked electrically with those from the hot and cold plate, giving automatic compensation for temperature changes. The corrected output voltage is then

indicated on a three-figure digital micro voltmeter with a 100 per cent over-range.

A potential divider circuit ensures that a discrimination of one part in 2,000 is still obtained at inputs of up to 5mV.

The complete apparatus is contained in a hermetically sealed insulated box which contains a desiccant to prevent condensation, and is mounted on a trolley.

COMMUNICATIONS

Centralised news

UPI is setting up a service to users which may be of considerable influence throughout the world of journalism through the next several years. In essence, it is a large computer-controlled memory system to which news stories from all over the world are fed and which extracts relevant details of the stories for display in a greatly abbreviated form in front of the editors responsible for a whole series of news sections.

Stories filed by UPI correspondents and bureaux are fed automatically into the memory of the RCA computer system the service is using. The machine is programmed to extract item number, slug, first paragraph and length.

Abstracts of this type are then sorted and committed to teleprinter lines with outputs at the desks of senior editors. These

key personnel can select any story which in their judgment will be of interest to the area they cover. At the touch of a button they can have the whole story displayed on a TV-type console and, through the attached keyboard, correct as well as add and delete, just as if they were wielding the proverbial blue pencil.

One this job is done, the corrected text goes back to storage in the computer for dissemination to clients in the newspaper and broadcasting industries.

Because of the way in which the news is handled, the final versions will be virtually free of typographical errors and UPI believes its new venture will mean a considerable saving in cost, particularly where users set directly from punched tape into type.

Initial operations begin in earnest next spring. For an un-

Finding the wrecks

EXPERIMENTS with low light TV equipment designed by EMI during recent trials on the miniature underwater research vessel Pisces, indicate that an important future exists for such units in salvage and deep-sea commercial work, such as on drilling rigs.

Clear pictures have been obtained in "half-moonlight" conditions with the units, developed by EMI's Systems and Weapons Division of Feltham, Middlesex. They enabled scientists in the machine, ship to sea objects in front of Pisces as that unit was manoeuvring. The TV pictures were transmitted from the submarine to a buoy on the surface and from that by radio

HANDLING

Moved on inverted castors

TO SIMPLIFY and speed the movement of fabricated ship sections without using heavy and cumbersome lifting gear, the Haverton Hill division of Swan Hunter Shipbuilders has installed a total of 60 castors, mounted in an inverted position on the floor in three of the bays in the fabrication department.

Each castor, a low loading version, has a three-ton capacity, and is fitted with a 6-inch diameter cast iron wheel. Tapered roller bearings are fitted in both the wheel and the drop forged steel swivel head.

The supplier, Elexell Castors and Wheels, Slough, Bucks, states that not only is it possible to move the fabricated sections quickly when completed, but also to shift the position of the completed sections to allow access for welding as the sections can be moved by the men on the shop floor without mechanical aids.

Sheeting down the beer

QUICK sheeting system for covering and securing the loads on platform trailers has been developed by Whitbread Brewery, Chiswell Street, London, E.C.1. The claimed advantages include quicker turnround, better appearance and longer shelf-life.

The system employs two-part sheeting semi-permanently mounted on the head and tail boards on the trailers. A patent has been applied for, but the company plans to make the system available to other users under licence.

The sheeting covers and secures the load by clipping webbing straps, sewn to the PVC sheets, to short straps attached to rods under the sides of the trailer. The shorter straps are adjustable for length and can be moved along the rods.

To unsheet, the buckles are released and the sheet drawn up on to the head and rolled back to the head or tail board where it is supported by rods which swivel round from the top of the boards. This enables un-

sheeting to be carried half the time taken on traditional methods, and ensure the sheet does not get damaged by being folded on the ground dragged across the load.

Load height can vary by 27 inches on any one load the whole system can be lowered by 30 inches.

Drawn on following on sloping low arrangements "are included the straps and sheet if there is any slack."

SIX years' research in rheology and subsequent of the full range of thermoplastic resins has enabled the Plastic Coating Company, of Swan Lane, Hurst, Surrey, to develop a dissolving called insoluble polymer.

This means that it is to apply a single, neat coat of 0.005-0.008 inch to a surface prepared where, hitherto, this could be achieved by numerous coats of sintered or sintered.

The company claims to have completed a complete reappraisal of the use of PCTFE coatings in conjunction with stainless steel.

Leak-proof pipe seal

HIGH strength impregnated joints on line cast-iron spigots and 3,000 yards of piping laid in a trench in the north of England are being made with a mortar system offered by Shrewsbury Road, Shiftnon.

Restricted space around pipes made conventional lining materials impossible. The pipes had to be laid as when laid they are with three feet of base concrete.

The mortar, a blend aggregate bonded with free epoxy resin, will cure damp conditions, is applied, and can be sub water pressure tests for hours, states the make

Plastics mirrors

SILVERED acrylics, PVC and the company states that polycarbonates can now be supplied by Artisan and General Products of 81, Cromwell Road, London SW7. Manufacturing mirrors allows the use of safety plant has been established in the U.K. and the company hopes to export the material to Europe until such time as negotiations are completed for licences to manufacture in France, Germany and Switzerland.

The company claims that the strong adhesion of the silvering allows acrylic sheets to be cold-formed for simple convex and concave shapes. The material can be sawn, and with further development the company expects that hot-forming will also be possible. Already formed or moulded acrylics can also be silvered.

Silvering of coloured forms of the materials, of course, gives a coloured mirror image. All the materials are unbreakable and, lightweight compared with glass and the company believes that is approaching an entirely new market in this field.

For industrial and domestic purposes, panels for heat and solar reflection can be supplied

Drying by radio frequency

RADIO frequency equipment for the rapid drying of applied gummed sheets in the packaging, printing and other industries, is, says the maker, replacing conventional hot air and infrared-drying.

Made by Intertherm, Blenheim Gardens, London, S.W.2, the equipment consists of a 3.5 kW radio frequency generator and

electrode system, which rapidly raises the temperature of water-based adhesives, thus removing the water. Several gummed lines are maintained by a refrigerated bath which can give any temperature between minus and plus 20degC to an accuracy of better than 0.05degC. The hot plate is heated electrically and the temperature is controlled by a thyristor system to within 0.1degC. Both of the plates are heavily insulated, especially at the edges to minimise heat losses from this source.

In practice, the specimen is placed between the hot plate and the heat flow meter. The output from the meter thermocouples are linked electrically with those from the hot and cold plate, giving automatic compensation for temperature changes. The corrected output voltage is then

indicated on a three-figure digital micro voltmeter with a 100 per cent over-range.

A potential divider circuit ensures that a discrimination of one part in 2,000 is still obtained at inputs of up to 5mV.

The complete apparatus is contained in a hermetically sealed insulated box which contains a desiccant to prevent condensation, and is mounted on a trolley.

Stories filed by UPI correspondents and bureaux are fed automatically into the memory of the RCA computer system the service is using. The machine is programmed to extract item number, slug, first paragraph and length.

Abstracts of this type are then sorted and committed to teleprinter lines with outputs at the desks of senior editors. These

N. BROWN INVESTMENTS LTD.

(Direct Mail Order Group)
Considerable Progress Envisaged in Current Year

The following is an extract from the statement of the Chairman, Mr. David Alliance.

The accounts for the year to 27th February 1971 combine for the first time the results of J. D. Williams and Co. Ltd., Oxedale and Co. Ltd., Ambrose Wilson Ltd. and Hesther Valley (Woolens) Ltd.

The net profit for the year amounted to £124,547 before an exceptional credit of £49,708 in respect of previous years. (Comparative figures for the 12 months ended 28th February 1970 showed a loss of £201,659).

Had it not been for the postal strike the Group would have comfortably achieved the original profit forecast of £250,000. Despite the strike all the Operating Companies with the exception of Hesther Valley made a profit during the year under review whereas as recently as 1968/69 Ambrose Wilson and Oxedale sustained losses for the year of £400,000 and £1,200,000 respectively. In spite of the strike, too, forecast dividends totalling 10% are being recommended for the year.

The results achieved in the opening months of this present financial year have been satisfactory, and the sales lost during the Postal Strike have been largely made up during April and May. The increase in operating efficiency already achieved through rationalisation is continuing, and, given a successful Autumn/Winter season, present indications are that the current year's results, both in terms of turnover and profit, will substantially exceed our original estimates for the year to 27th February 1971.

In the longer term I am confident that our kind of Mail Order Business is capable of considerable development by greater penetration of our existing market and by its further extension into households in the middle income groups where by and large, people are not yet aware of the enormous advantages and convenience of 'private' shopping from their homes.

COMPUTERS

Improved control of wind tunnel

THE EIGHT feet by eight feet mach 2.5 wind tunnel at the Royal Aircraft Establishment, Bedford, uses some 60 megawatts of electricity under maximum power conditions. Typical test runs last up to eight hours so that power costs alone are considerable.

The need therefore arises to run the tunnel as efficiently as possible and to this end Honeywell Information Systems is to install twin computers and peripheral equipment as part of a scheme to replace the present data handling instrumentation.

The new system will be able to perform on-line computations and display parameters of a test as it proceeds. Using a keyboard associated with a TV type display, it will be possible for the test supervisor to call for displays of "raw" or processed data in both tabulated alphanumeric and graphical forms to help make decisions on what the future course of the test should be.

The same keyboard will be used to communicate with the computer during a test to allow modifications of programs and, at a later date, to specify functions for model attitude and tunnel control.

Two Honeywell 316 mini computers will be used, one with a 4k store operating in real time collecting and recording data from the tunnel and passing it to the other with 16k store for processing.

FLUIDICS

Take-over from Plessey

A telling comment on what has happened after companies rush into "fashionable" research is contained in the news that Plessey has decided to opt out of fluidics, except for such specialised high-pressure and high-temperature applications as may be required in the aerospace field.

Five years ago, fluidics was a new buzzword and from across the Atlantic came claims that in the next several years, the market for fluidics systems there would build up to "several billions of dollars," eating deeply into business for electronic controls.

Now, after a lot of research and development, but comparatively few actual applications outside some extremely interesting military work on helicopter and conventional aircraft stabilisation systems, Plessey has decided to consider.

Plessey has decided to sell its interests in industrial fluidics at Ilford, Essex, to Mr. Niel Sykes, previously managing the fluidics

Manufacture and marketing of

a range of components will continue all in the low temperature and low pressure area, and the operation will come under a new company set up by Mr. Sykes under the name British Fluidics and Controls, to be based ultimately at Hainault, Essex. All existing stock, tools and literature, have been taken over and production will continue—some items being made under licence to the Plessey company.

The new organisation will aim at supplying complete systems rather than components and to provide a consultancy service in the field.

lathe, and devised a fluidics system which operates the saddle and cross feed automatically, using a Kinetrol semi-rotary actuator to drive the cross slide and an air cylinder to move the saddle.

Simple 1 inch inside diameter sense tubing in drilled blocks monitor the saddle and cross slide positions, and signal the fluidic control system.

Production of components has increased from 70 to 300 per hour, and several other advantages were obtained: it became possible to use female operators; permitted tolerance (0.003 inch on 11 inch bore) was more easily held; carbide tool life increased because of the even tool feed; introduction of compressed air enabled other functions to be incorporated (e.g. auto on/off is now automatic).

Norgren Fluidics of Shipston-on-Stour, Warwickshire, was invited to semi-automate the

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TRANSPORT

Faster mine locomotives

WITH distances from the shaft bottom to the coal face of up to six miles in many coal mines the total amount of work/hours lost per man shift in merely getting to and from his work justified investigation of faster transport.

At Easington Colliery, South Durham, Thermalt-welded continuous rails were laid in 1967, and 100 hp locos in modern haulied custom-built manriding cars with hydraulic automatic emergency brakes at speeds up to 18 mph. The rigid wheel base design of these locomotives caused sideways oscillation when higher speeds were attempted.

The Hunslett Engine Company, Leeds LS10 1BT, was asked to design and build some twin engine 300 hp diesel hydraulic loco locomotives to haul manriding cars carrying up to 126 men at 25 mph. The first two will be put into service shortly at Easington Colliery, and will be capable of operating safely on an in-by journey of six miles of continuous descent at an average gradient of about 1 in 35 and including stretches as steep as 1 in 17. They will have a transmission sufficiently flexible to permit handling materials trains between shift changing periods.

Braking is by a new spring operated fail safe arrangement and operates in conjunction with a similar system on the train. It was designed by the Mining Research and Development Establishment.

The gauges for the locomotive is 3 feet, but they can be built to any gauge between 2 and 3 feet without alteration to the overall dimensions. Weight in working order is 21 tons, length over buffers 25 feet, maximum height 6 feet and maximum width 4 feet 6 inches.

EMERGENCY generating equipment is essential in locations such as hospitals and ships and in all cases where an interruption of the power supply can give rise to losses—computer files are a good example, can cause damage to vital equipment, or create a hazard to life.

ELECTRONICS

Switches to standby

EMERGENCY generating equipment is essential in locations such as hospitals and ships and in all cases where an interruption of the power supply can give rise to losses—computer files are a good example, can cause damage to vital equipment, or create a hazard to life.

The functions of monitoring the mains voltage, automatic start-up, monitoring of running and stopping, including all functions performed with respect to time, can now be catered for by two plus-in printed circuits introduced by Brown-Boveri of Glen House, Stag Place, London, SW1.

The sequence of functions and the timing can be altered by using different modules.

The circuits will operate between minus 10 dec and plus 50 dec C. The boards are of epoxy resin and the components are connected with highly elastic synthetic film. Gold-plated contacts, temperature compensation, protective diodes and stabilisation of the input voltage are also incorporated.

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MONDAY SEPTEMBER 6 1971

A talk with Mr. Lynch

TO-DAY'S meeting between the British and Irish Prime Ministers inevitably has to bear a great weight of public expectation. It is not too melodramatic to call the present situation desperate and it is therefore understandable that a "summit" meeting between any of the main parties involved should immediately become the centre of everyone's hopes and fears. The Heath-Lynch meeting cannot, unfortunately, sustain any such burden. At this moment Mr. Heath and Mr. Lynch have very little room to manoeuvre and it would be unwise to hope for anything like a dramatic breakthrough in their relations. What is, however, possible—and indeed essential—is an understanding between the two men that they are agreed on certain central principles—or rather pairs of principles—and that they are prepared to uphold these against all comers.

Status of Ulster

The first, and most important, of these pairs concerns the status of Northern Ireland. There will be no peace in Ulster while Protestants fear and Catholics hope that the British Government intends to hand over the Province to Dublin against the wishes of the majority. This has often been stated by both Conservative and Labour ministers but it will bear repetition by Mr. Heath, and an acknowledgement by Mr. Lynch that he understands and does not challenge it would be even more helpful. On the other hand, it would be both unwise and unrealistic on the part of Mr. Heath to pretend that Mr. Lynch is not entitled to put his views about the internal situation in the North to the British Government and to be listened to with respect.

The second pair of principles is concerned with the political situation in Ulster. It will be hard for Mr. Lynch to accept this, but Mr. Heath must try to bring him to see that in present circumstances the destruction of the Stormont framework by direct rule from Westminster or by some other means would be a recipe for civil war. It may at some later date become the least of the available evils, but

Containing IRA

This, of course, is where the third set of principles comes in. Mr. Lynch can be shown that the reasonable demands of the Catholic minority in Ulster shall be met by peaceful means, there is no good reason why he should not condemn those who resort to the gun, or attempt to control them in so far as they operate from within the Republic. It is probably no use expecting him to intern IRA suspects on the spot, simply on the basis of a private, long-term, political promise from Mr. Heath. But at least, with such an assurance in his pocket, he could take more risks both in what he says and in the kind of measures he takes to limit IRA activities. The corollary of this is that Mr. Heath should give his own reassurances about the security situation. Intermittent cannot be undone, though the numbers kept in detention could probably be reduced. The essence here is that the British army should continue to hold the ring and that it should be seen to be impartial. Pressures for a third force, or Protestant militia under Stormont control, are understandably alarming Catholics and if Mr. Heath can give Mr. Lynch to understand that he will resist them, that would be one of the most helpful contributions to better understanding that he could make.

Going through the motions

FOR much of the time the TUC will just be going through the motions at Blackpool—and in a highly predictable manner at that. Most of the main themes and no doubt many of the speeches will be indistinguishable from last year. The overall tone, though, may well be more strident. Last year, the TUC did not yet really know just how much or how little influence it would be able to bring to bear on the then new Government. It may have had its suspicions; now these have been confirmed. The unions have found that they carry very much less weight than they did while Labour was in power.

Firm stand

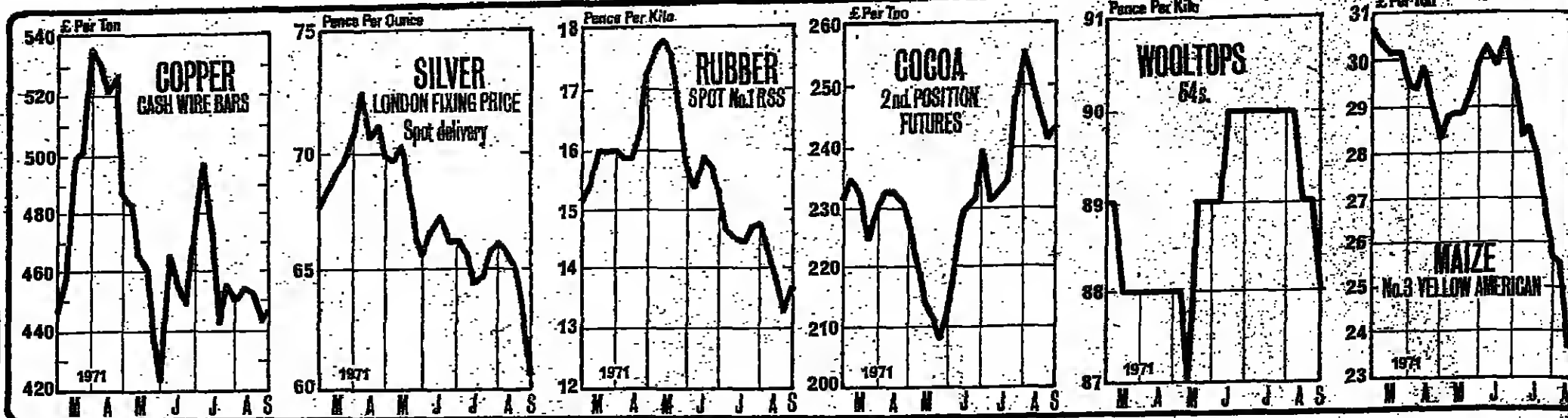
The Government has stood firm on its industrial relations legislation and what a year ago was an election promise is now an Act. The unions have seen that the Government has been prepared to stand up to strikes in the public sector in order to try to get the rate of wage settlements down. It has not attempted to lean on private employers in order to get strikes settled. Meantime, the topics which preoccupied the TUC at last year's get-together are still very much with us.

The concern then expressed on unemployment will be expressed more bitterly this time round now that the number of jobless is substantially greater. There will be the familiar complaints about the rate at which prices are rising coupled with opposition to pay restraint. Now that terms have been agreed for Britain's entry into the EEC, the TUC will register its anti-views since it is highly unlikely that the swing in favour of entry which has been discernible in the country will make itself felt at Blackpool. The delegates will after all come there with their mandates.

The problems which the TUC faces as an organisation will be best illustrated by the debate on the minimum wage. It has been campaigning for some time for a minimum wage of £16.50.

Prices and incomes

The one subject which will probably hardly be mentioned at all is the attempt to bring Government, the CBI and the unions together again to talk about prices and incomes to Neddy. The Government has indicated that it does not wish to keep the unions at arms' length if there is any chance that a reasonable basis for discussion can be established. Some trade union leaders are anxious to get back to a situation where Government will take their views seriously into account in framing policy. But here there is a very long way to go and the Government is certainly not anxious to force the pace. It is thus a good thing that the one subject of potential practical significance will not really be talked about in Blackpool.



COMMODITIES REVIEW

BY ROBIN REEVES, Commodities Editor

Currency confusion sends markets lower still

THE world currency crisis has left most commodity markets in a more depressed state than ever. The mid-July to early September holiday season tends, in any case, to be the quietest time of the year. And with activity at a low level, markets are liable to drift lower. But the floating of the dollar, the imposition of the 10 per cent surcharge on U.S. imports, and subsequent changes in parities of a large number of currencies, has reduced business to a very low ebb indeed.

Commodity traders are of course used to dealing with uncertainty. Taking a quick view of the likely consequences of sudden crop failures, strikes and so on, is part of their stock in trade. But ever since the war the financial background against which they have operated has been one of fixed exchange rates. The floating of the world's major currencies has therefore added a new dimension to the list of uncertainties, a dimension which is going to take some getting used to.

Import surcharge

Certainly, since the crisis broke three weeks ago, there has been a general tendency on the part of producers, consumers and speculators alike, to sit back and wait for things to settle down before entering into fresh commitments. But currencies have not been the only difficulty. Equally important has been President Nixon's 10 per cent import surcharge. By and large, imports of food and raw materials are not affected directly: though there are exceptions—lead metal for example. But there is bound to be an indirect effect. Assuming U.S. import demand for manufactured products is reduced, then by the same token there will be a cut in demand for raw materials going into products which would have been made for export to the U.S. market. In these circumstances, anxiety over the future of world

trade in manufactured goods arising from the U.S. surcharge is far from irrelevant to commodity markets. In the last analysis, the demand for, and price of, primary commodities is dependent on the health of the American and European economies. Even before the most recent troubles, markets were reflecting the effects of the economic recession in the U.S., not to mention the stagnation of the U.K. economy and difficulties elsewhere. Therefore, the ultimate aim of President Nixon's measures—economic expansion and growth—is what commodity markets need most, if they are to recover from their present generally depressed levels.

This is particularly true of metal markets, which, with few exceptions, are plagued by poor demand and surplus stocks. London Metal Exchange copper stocks, for example, are at an all-time high of well over 100,000 tons. The copper market has in fact had plenty to think about. Earlier in the year, it was subject to a speculative boom which lifted prices by over £100 a ton from the year's lows, before falling back to around present levels. The main reason for the upsurge was the impending strike in the U.S. copper mining industry, the world's largest, which started as expected on July 1. But unlike 1967, when the U.S. copper industry was strike-bound for nine months, resulting in 1m. tons of lost production and prices topping over £800 a ton, this stoppage has proved short-lived. Since the end of July there has been a steady stream of settlements by individual companies, and output of the industry is now getting back to normal.

The same may not be true of Chile, which has been having difficulty in meeting its export commitments. How far this can be blamed on "normal" strikes and purely technical problems and how much on the resignation of key personnel following President Allende's decision to nationalise the country's copper industry is not clear. Nevertheless, Chile is producing less copper than was promised. But as long as stocks remain at present high levels and consumer demand shows no signs of recovering beyond band-mouth purchases, copper prices are expected to stay around the present trading range.

Disappointing silver

The silver market continues to disappoint those who have been long forecasting a sharp upswing in prices. From their point of view, things have gone from bad to worse, with prices down to the lowest level since before the devaluation of sterling. Moreover, one of the reasons put forward for buying silver—a hedge against currency instability—has been finally exposed as wishful thinking. The fundamental cause of a silver price rise—the fact that world consumption is well in excess of mined production—still holds true. But sales from the mammoth stocks of silver in the world continue to torpedo any significant upward movement in values.

The tin and lead markets have also been depressed. Tin values have fallen to a level where they are subject to support buying by the International Tin Agreement buffer stock, while lead prices have fallen particularly sharply in recent days due to the withdrawal of producer support buying on the London Metal Exchange. Although zinc values have risen, this has been achieved only by heavy cuts in output. Similar big cutbacks by aluminium producers have not yet managed to bring any buoyancy to a poor market. Producers of other metals like antimony, bismuth and cadmium have been forced to cut their official prices to consumers on a long-term contract. Nickel and platinum producers are holding their official quotations, but the parallel free markets are both selling at a discount. In short, the whole of the metals sector awaits a

Minimal interest

So far, however, interest has been minimal. Speculators have had nothing to get their teeth into, since by all accounts the crops are developing normally and, unless conditions suddenly change, should provide supplies sufficient to meet demand. With a world surplus of production over consumption during the past year, any revival in prices seems more likely to be based on a marked improvement in demand; though new efforts are being made to establish an International Cocoa Agreement which will presumably aim to lift prices.

Certainly the latest International Coffee Agreement

quota arrangements have this in mind. The past year has been a depressing one for many coffee producers after the boom conditions enjoyed in 1969-70. The global quota for all exporters during the coming year has just been fixed at the comparatively low level of 47m. bags, compared with the final quota for the past year of 49m. bags. There are arrangements for export quotas to be increased if prices move above certain levels, but the extent to which this will happen is uncertain.

The export performance of coffee producers is becoming more and more influenced by the fact that the Agreement is due to be renewed in 1973. This means the possibility of obtaining a bigger quota. Every exporter will therefore be out to show that it can ship its entitlement and more; particularly Brazil, which has an option on more than a third of the world coffee market but does not always fill it.

The sugar market has been particularly inactive. The supply control arrangements of the International Sugar Agreement are keeping prices within a narrow range, though the market has been on the defensive lately because of the prospect of a bumper sugar beet harvest in Western Europe. The statisticians argue that world consumption over the next 12 months is likely to exceed production for the second year running and could give rise to a distinct shortage in 1972. But for the present, there is enough in exporters' hands to meet requirements and the impending EEC surplus (the EEC is not a member of the Sugar Pact) suggests there could be more than enough available for the time being.

Rubber presents a particularly gloomy picture. Poor demand has inevitably been an important factor. But matters have been made worse by the decision of the U.S. to resume the run-down of its national stockpile, albeit at a reduced rate. The Malaysian Government has given intermittent buying support to the market but

Synthetic substitute

The currency situation being blamed for the demand, with some justification since the yen was only the week-end before the single wool buyer, wool continues to suffer effects of a downturn in the wool textile industry further erosion of its by synthetic substitutes. The same is likely to be of another fibre, jute. I market has inevitably more concerned with the happy events in East Pakistan—its principal raw jute supplies. Its prices have come down the highest levels of the but jute nevertheless relatively expensive. The general view is that is more than sufficient East Pakistan—the cr planted before hostilities—and it is being harvest doubt surrounds the mo of supplies down to the in view of the reported 1 up of bridges by Bangl guerrillas.

MEN AND MATTERS

Shakespeare's polyester playhouse

If you are one of those people who like old world pubs with exposed beams, and get furious when you discover they are made of plastic, then the man you should probably speak to is Mr. John Rogers, managing director of a family company which fits out pubs and restaurants in "period" styles for most of the big brewery chains. His latest exploit is do-it-yourself Shakespeare Globe Theatre kits, where he sells you a design for the shell, which you erect yourself, then sends you a complete prefabricated interior and exterior decor, in kit form, made from fire-resistant glass fibre-reinforced polyester.

Rogers, whose company, John Rogers (London), has been in this business for over 100 years, explains that it used to buy up old barns to get genuine old timbers and panels. But there are few old barns left to buy, and anyway, old timber is often a fire risk. So Rogers took beam moulds from a Jacobean barn, called the Barn of Bellows, which was scheduled to go to the U.S. to become a steak house, but somehow never made it.

Rogers has teamed up with Mr. Gordon Frost, who used to be a "period" specialist at a brewery, to sell his Globe Theatres, using the same moulds as his normal pub business, but via a different company which the two have set up, the Shakespeare Globe Development Company. Rogers expects a complete complex—theatre plus shops, pubs, museums, conference facilities—to cost around £1m. His design—the result of

work done by Mr. Walter Hodges, who has written two books on the Globe—is, he claims, an exact replica of the second Globe Theatre, which functioned between 1613 and 1644. The first one was burnt down. The only difference is that the replica has a roof—theatregoers are not as hardy as they were.

Rogers expects North America to be the main market for his Globes. About three-quarters of his pub and restaurant business is export anyway, and he has just sent off the interiors for the Old English Pub being erected next to London Bridge, on Lake Havasu, Arizona. This pub is part of the English Village being built up there on an acre now owned, as a gift from the developers, by the City of London, and it has "Victorian, Georgian, Nautical Georgian and Elizabethan styles in it," says Rogers; "but none of your stockbroker Tudor."

There is then an infinitesimal pause, and a quite different voice says "Thank you for calling—your message has been noted." I can only presume that this is some ghostly Government voice acknowledging the Con-

sumer Council's message, still beaming out loud and clear from its grave.

Gott back

Czechoslovakia has got back one of its more valuable national assets. Top Czech pop singer Karel Gott was probably the country's biggest individual foreign currency earner, until he decided some months ago (as I then reported) to stay abroad after the Czech censorship complained about his allegedly "gloomy" songs. However, last week two officials of the Czech Ministry of the Interior met Gott in Munich, and the day after he returned to Czechoslovakia, it was supposed to be the Czech Finance Minister must have told the Minister of the Interior that a bit of Gott's gloom would cheer him up.

Risk capital for Danger Man

It is still comparatively rare for merchant banks to invest directly in film-making, and to recommend itself as a suitable field for venture capital investment—at least by the City's venture capital specialists. So Midland Montagu Industrial Finance (a joint subsidiary of Samuel Montagu merchant bank and Midland Bank) is breaking new ground both for itself, and probably for the venture capital concept, in paying £65,000 for a direct equity stake (in true venture capital style) in a new television film series about the RAF Pathfinder Force during the Second World War. The pilot film is already nearing completion, made by Teledyne Films. The director of the series is Mr. Don Chaffey, who also did television film series

like "The Avengers," "Danger Man," "The Prisoner," and "Four Just Men." Technical advice on the new series comes from Group Captain Hamish Mahaddie, who was a Pathfinder.

Midland Montagu says that the series "represents an attractive venture capital prospect," with "wide mass appeal and therefore sound commercial prospects." The vehicle for Midland Montagu's investment is a new company called Worboys Film Productions, which is handling the financial side of the series. On its board are two men from Toledo Films, a mao from Global Television (which is doing world distribution) and in the two host seats, two Midland Montagu men, to look after their investment. They are Mr. Neale Edwards, chairman, and Mr. Peter le Mesurier, as managing director. The series has not yet been sold to a British television company. But its backers feel that with the present nostalgia for war-time topics, it must succeed. And they have had some connection with television before—the parent Samuel Montagu was involved in setting up London Weekend Television.

This happened

An American in a hotel room in Bermuda phoned down to the receptionist and said: "How do I get out of my room?" "Well sir, you go out of the door, turn left," interrupted the American: "I'm in my room, right? There are three doors. One has 'bathroom' on it. One has 'bedroom' on it. The other has a 'Do Not Disturb' notice on it. So how do I get out?"

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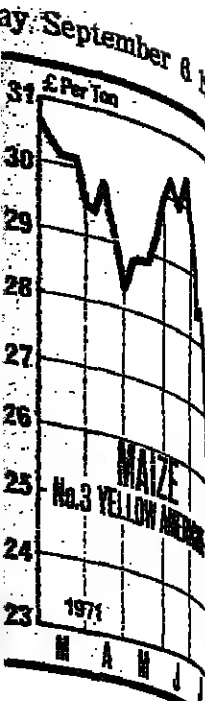
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INDUSTRIAL PROPERTY

Financial Times Survey

Caution is still the investors' watchword

By MICHAEL O'HALLORAN

To say that the industrial property market has regained completely even keel might be too optimistic a statement at the present time, but there is no doubt that the overall picture is much brighter than it was a year ago. The difficult period of the past three years, which saw a sharp decline in prices on the one hand and a corresponding rise in the level of interest rates on the other, has now been replaced by a more stable environment. The market is still cautious, but the outlook is more optimistic than it has been for some time.

When their appetite was eventually whetted, they all took stock of the situation, realised their mistakes, and naturally reacted too much in the wrong direction. Although the pendulum is veering back towards the middle road, caution is still the slogan of the day.

Inflation element

The once important inflationary element no longer has any place in a feasibility study of a new project. In short the deal must make very good commercial sense on current figures. Furthermore, a new finance source is liable to demand a high proportion of the equity—no matter how prestigious the company may seem. Major company failures in the 1970's have made investment managers very wary.

Situation is therefore a key factor for the importance of re-letting potential looms large. This is why so many refurbished London properties in mediocre locations—once the darling of the institutions—have fallen in price to disavow. With time to consider the overall situation, finance sources are concerned with long-term values, reconstruction factors, etc. To achieve the prime rate, developers must offer a really good new project which blends in with the communications network, has public company tenants at

least interested, and shows a high initial yield on current rentals. In effect, this means that a property company can be hard put to show a satisfactory profit upon anything which gives much less than a 15 per cent yield.

So where does this leave the industrial specialists? Actually, in a very fair position. Money may no longer be flooding in to support the developments at ridiculously low yields, but the supply is at least steady within easily defined limits. If the figures add up to a sensible deal, there are two alternatives available.

First, industrials can be regarded as trading property—selling on for a good profit to institutional investors. For the professionals, this is still a lucrative proposition. Secondly, the property can be retained within a company portfolio, using interim finance until the first rent review. Once again, this can make good sense if the yields are right. The rise in building costs alone should beat the inflation factor, disregarding the additional premium for good position and modern construction.

Biggest headache

Planning, of course, remains the biggest headache of all. Despite the industrial growth of certain regions—particularly the North-West—London and the South-East is still the focal point for industry—and still a severely restricted area. Governments may try to seduce companies to development areas, but the stark facts of the matter are that manufacturers and distributors will pay very high rents (£1.20 per square foot has been recorded in the Ealing area) in order to stay close to

customers. It seems to have escaped official eyes that pure space is by far the cheapest overhead, almost regardless of rent.

Unfortunately, Government opposition to new development in the South East is building up a long-term problem. Where industrial user rights exist, renovation is often the only solution, but to renovate old buildings within existing road patterns is to create the industrial slums of the future. This is a fact recognised by fund managers, who look askance at most "tart up" projects and demand particularly high yields. Even a straightforward replacement agreement would alleviate the problem.

With "property assets" being one of the most emotionally charged business expressions of 1971, ordinary purchase and development of land and/or buildings is not so easy as it used to be. A number of agencies are specialising in giving help to companies with under-utilised assets, and a few organisations are taking the extreme course of turning themselves into what amounts to new property companies. British Anzani at Maldstone is a classic example.

During the next year, therefore, we may expect to see more direct development and management links between property companies and industrial groups. The benefits to both sides are obvious, for land and expertise need each other. Several examples of this pooling of interests have been shown this year, and many more are being negotiated. Although office projects on this basis have been fashionable for some time, the industrial equivalent is still in its infancy.

There are also special opportunities which exist because of U.K. level. Certain parts of Kent look to be a cheap investment buy even for development companies, let alone the insti-



A large industrial development involving 525,000 square feet of single storey buildings in a prominent site at Eastleigh, near Southampton. Renovation of the existing space has already begun, and the first units will be available for letting next spring. (Grendon.)

mandatory—at least, it should be. In fact, it is surprising how few companies bother to do their homework properly, and if our entry into the Common Market becomes a reality, distribution space will surely be needed in much greater quantities, and much earlier, than office accommodation.

More expertise

The Common Market—albeit something of a gamble for developers—is another neglected source of potential profit. Indeed, the apathy in some areas has been such that rents have actually fallen behind the right U.K. level. Certain parts of Kent look to be a cheap investment buy even for development companies, let alone the insti-

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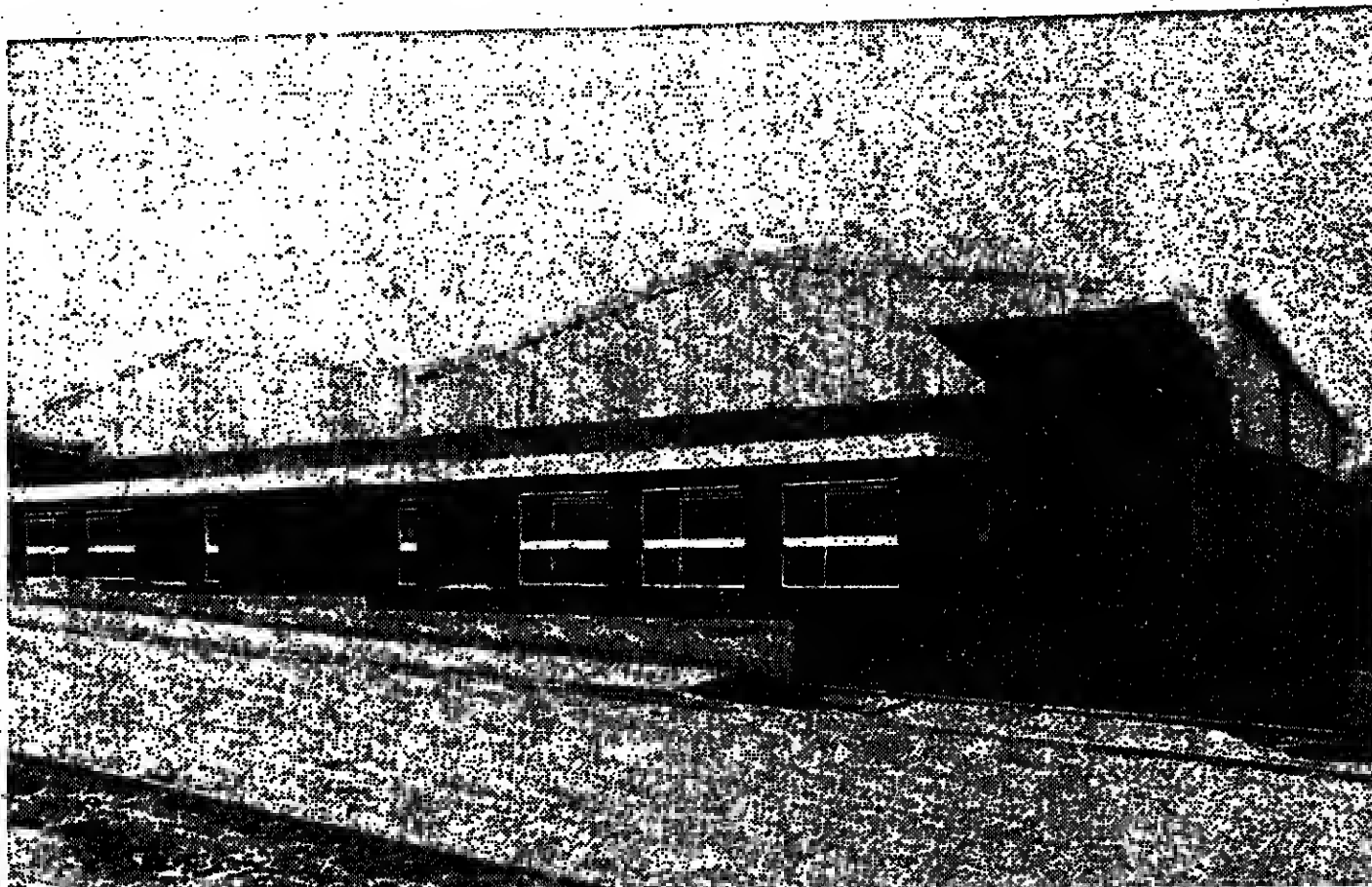
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INDUSTRIAL PROPERTY II



A recent warehouse development, carried out by Argyle Securities Limited at Ossett, near Leeds, and let to Rank Zerox Ltd. The site is situated within a mile of the M1 and M62 Motorways.

Brighter picture on investment scene

By ANTHONY I. CONWAY

Raising long-term finance for industrial property, whether it is a factory unit or a warehouse, has always been more difficult than for shop and office premises which traditionally have been the favourites of most institutional buyers. Following the bull market period between 1967 and mid 1969, during which time good industrial property was relatively easy to finance at yields in certain exceptional circumstances of even less than 7 per cent, developers have been faced with a poor market. The supply of money for property investment generally diminished in the face of other forms of investment showing more attractive yields and additionally many potential buyers had too high a proportion of industrial property in their portfolios, and returned their attention primarily to the traditional first-class shop and office investment and development fields.

To persuade an institution to finance a speculative industrial development over the last two years has therefore been very difficult. Unless the proposed scheme is ideally situated, in a good growth area with ideal road and rail communications, there is little chance of raising speculative development finance. A large proportion of fund managers will only consider propositions in the Southern half of England. Some, I fear, take the view that a stagnating northern industrial belt commences just north of Watford and stretches right up into Scotland! This general attitude necessitates a highly critical appraisal of all the aspects of an industrial development project by the developer.

One of the many detailed considerations an institution will make in considering whether to finance a particular industrial development scheme, will be a close scrutiny of the developer's viability report or financial appraisal. The institution will expect to see figures of rental value that can be supported by current rental evidence and not figures based solely on anticipated rental increases guessed at by the developer, and the building cost figures on which the calculations are based will need to be supported by a quantity surveyor's estimate taking into account known future increases. Naturally the institution will want to ensure that a satisfactory profit margin exists in the scheme, taking into account realistic development costs and rental value figures, since if the scheme is wholly or partly speculative, as opposed to being fully prelet, the institution will almost certainly require a share in the equity as part of the overall long-term financing deal.

Costs increase

Over the last 24 months or so the industrial developer has had to contend with a very substantial increase in building costs, which in some places have increased by as much as 30 per cent to 35 per cent. However, in many areas, the speed with which this substantial inflationary increase in building cost has occurred has not been met by a counter-balancing rise in rental values. There has not been any accompanying fall in the price that the majority of vendors will accept for the sale of industrial land with the result that developers' profit margins have been substantially reduced, and in some cases, drastically so.

Thus, in many instances, a viability report showing a satisfactory profit margin cannot be produced on known figures of cost and rent and the

institution will reject the project for the purposes of long-term finance. The rapid inflation in building costs has naturally had its most serious effect on those schemes situated in areas with rental values at the lower end of the scale, say in the order of between 37½p and 47½p per square foot per annum with a less drastic effect being felt in those areas with a strong demand from occupiers and where rental values are over the 60p per square foot per annum level. I feel it probable that within the near future it will not be possible to lease first-class new factory or warehouse accommodation anywhere in the United Kingdom for less than 50p to 55p per square foot simply because developers will either not be able, or not be prepared, to put up buildings without a proper profit margin.

Harder line

The collapse of major industrial companies like Rolls-Royce further hardened the line taken by many institutions towards industrial property. There have been a number of ill-advised funds which have acquired property principally because it has been let to a so-called first-class covenant rather than because it has been a first-class real estate investment. That is to say, far too much attention has been paid to the covenant of the occupier whereas this should have been discounted, and the real judgment as to whether or not to buy should have depended on an experienced assessment of the quality of location, design and layout of the particular property. The Rolls-Royce affair, therefore, has not only shocked the nation, it has also made the fund manager even more wary of industrial property and he is going to make doubly sure that his property is not too specialised and that it faced with vacant possession at some stage in the future that there would be a good demand from other occupiers.

It is, perhaps, pertinent to point out that the industrial investment, always the poor relation, has been traditionally avoided because frequently obsolete buildings have been likely to stand empty and in industrial property there is a very high proportion of money invested in the bricks and mortar as opposed to the land. Nevertheless, there are today in many parts of this country traditional High Street shopping positions, where it is impossible to attract tenants, be worth on the basis of land value alone, in relation to its original investment value.

The result of a buying market already disenchanted with the low yields prevailing on industrial property in the 1968 era, of a stagnating economy with a number of major industrial organisations ailing or even going into liquidation, and a diminishing profit margin on industrial developments owing to the sharp rise in building costs without a proportional rise in rents has led to a continuous approach of the Institutions towards industrial development.

In order to persuade them to finance schemes they have needed to be offered extremely attractive yields even for first class projects. The rate at which the best freehold industrial investments, in a prime location, built to high standards and let to first-class covenants on long lease with frequent rent reviews, have been sold over the past 12 months is in the region of 8½ per cent net yield to the purchaser. This rate is of course for a completed project, however, if as in many cases the developer has been obliged to approach the Institution before commencing a speculative scheme, in order to raise long-term finance he has to add to offer as bait to the Institution in addition to the basic yield anything from between 25 per cent to 50 per cent of the equity in the entire scheme. This has usually resulted in a financing cost of between 9½ per cent and 10½ per cent and in addition if interim finance has been required this has cost the developer as much as 12 per cent. As a result of this, the prudent developer has had to reject schemes showing a gross earnings yield on cost of less than 12½ per cent. If he was going to finance them speculatively by way of outright forward sale or by way of a sale and leaseback at cost. Should a developer wish to finance a scheme by mortgage when built and let, then the project has had to show an initial gross earnings yield of more than 14 per cent, in order to recoup 100 per cent of the cost, bearing in mind current industrial mortgage rates at around 11 per cent.

The future

What does the future hold in store for the industrial property developer? The recent impetus given to the economy by the Chancellor is the first real boost to demand for consumer durables for many years. This is intended to lead to a period of industrial expansion and to greater capital investment by industry which will be reinforced by the challenge and opportunities presented by the probable joining of the European Economic Community by the U.K. As a part of the new capital investment and the increase in confidence there will undoubtedly be an increase in demand for new factory and warehouse accommodation and this increase in demand is already beginning to be noticed in the letting market. Developers can therefore reasonably hope for more immediate growth in rental values with the prospects of new developments, and existing good industrial buildings, letting more quickly than over the past few years. This increase in confidence on the part of industry may well be matched by a more confident attitude on the part of the institutional buyers towards industrial investments. With the arrival on the property investment scene of several new pension funds and property bonds it does seem likely that the demand for first class industrial investments will improve, resulting, possibly, in a drop in long term interest rates. However, it seems unlikely that the industrial investment "bonanza," with yields as low as 7 per cent, will be repeated.

Hopefully the pendulum has now come full swing from the middle fifties when the property men borrowed many millions of pounds from the institutions at very low rates of interest without having to share the equity of their schemes with those

Continued on next page

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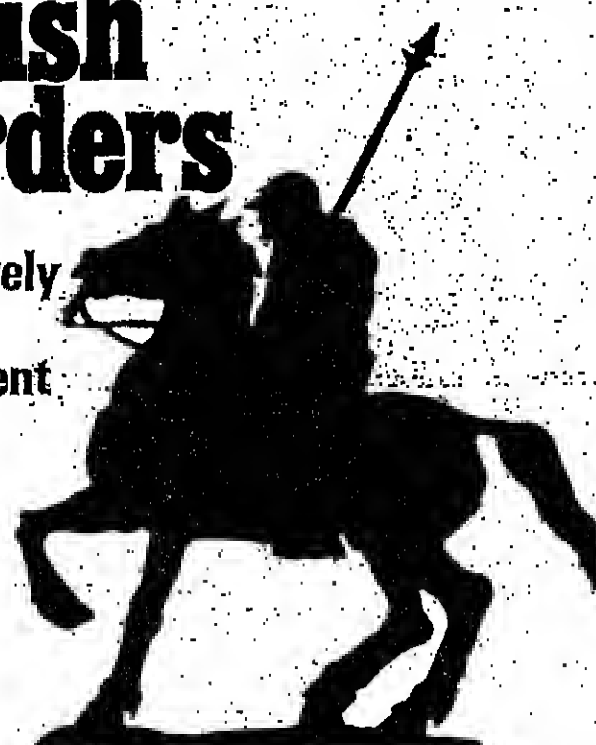
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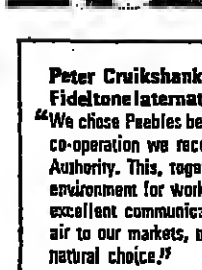
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Southampton, focal point of the Solent area, a favourite growth point.

Growth area prospects again improving

By ROY HODSON

A certain cynicism towards the concept of "growth points" has sprung up during the economic recession. Whereas the maps of England during the mid-Sixties could have been liberally spotted with the self-styled "growth points" and districts it is true to say that by less than a year ago the prospects of real growth had become so remote to so many places that the emotions of the moment were often allowed to obscure hard facts.

To-day the prospects for growth and for growth points are looking brighter again. In the new climate (more correctly the old climate restored) regions, counties, areas, and communities are beginning to take a clearer account of the rate of growth potential. This is both useful and convenient to the business world. For the problem where to invest can be answered so much more easily and quickly when a good flow of information is available from growth points telling what they each have to offer.

In terms of sheer weight of economic assistance, Scotland, Northern Ireland, and the small special districts in the old coal-mining areas have the edge. The Scottish industrial belt and Northern Ireland produce the highest return of all to prospective industrialists. The extent of assistance they can offer to an incoming industry is now near enough to being unlimited. Certainly it is about the best deal a company could get anywhere in Europe.

Ulster grants
For instance, if you want to set up a light engineering business in Western Ulster you might cajole from the Northern Ireland Government (backed by Westminster funds) some 60 per cent of the cost of plant and machinery in grant form together with half the cost of highly-paid instructors to train your workers, and £10 a week for each man in training. If you cannot manage on that you should not go into business. Indeed, there are continuing strong protests from some quarters that the top rates of aid in the British Isles are so high as to be self-defeating. They encourage industrial ventures of doubtful quality to set up, so runs the argument, and the rest of the country thus rob the fringe areas of

other opportunities of more permanent employment. Certainly it seems there is a point in this matter of Government aid, beyond which you are simply pouring the tax-payers' money into open pockets without getting anything more back.

Complex calculation
There is no point in labouring the disadvantages attaching to some of the areas of Britain where Government aid is most generous. Distance from markets is always an important factor; quality of labour another. Political stability is a factor industrialists looking at Northern Ireland must now clearly take into account. The rate of growth potential, in terms of growth potential, is both useful and convenient to the business world. For the problem where to invest can be answered so much more easily and quickly when a good flow of information is available from growth points telling what they each have to offer.

In terms of sheer weight of economic assistance, Scotland, Northern Ireland, and the small special districts in the old coal-mining areas have the edge. The Scottish industrial belt and Northern Ireland produce the highest return of all to prospective industrialists. The extent of assistance they can offer to an incoming industry is now near enough to being unlimited. Certainly it is about the best deal a company could get anywhere in Europe.

Merseyside case

Merseyside, the other great estuarial growth area in England, must be accounted a special case. An old industrial area which is now being expensively and thoroughly resuscitated, Merseyside has a labour relations problem not shared by other growth points. It also has a seemingly bottomless pool of unemployed which no Government has yet managed to drain dry. But the overall statistics which look so black for the Merseyside case should not be allowed to mislead. Despite all

the traumas of the 1950s and 1960s Merseyside has maintained a surprisingly high growth rate in terms of new activities and plant expansion.

The smaller manufacturer may well feel that he will be fighting unnecessarily hard for the skills and facilities he needs in these big growth areas. Then why not look closely at what a great number of go-ahead cities, towns, and even rural district councils are doing up and down the country to attract the new industries they require. The New Towns with their special facilities and ability to provide good housing quickly are obvious cases. They are manned by professional New Town corporations and the man who wishes to expand his business without having to worry overmuch about the detailed arrangements of land, drainage, housing for workers, travel-work facilities, and the like, can do a lot worse than seek out a New Town to do the worrying for him.

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Investment (Cont'd.)

continued from previous page subsidiaries of the joint stock institutions. In today's market of industrial finance is expensive, difficult to arrange, and the developer is left with a fairly small margin, comprising high risk top slice income, after taking considerable risk. It should be recognised that for the developers who intend to hold the land and leasehold before the sale and leasehold transaction is not ideal. Perhaps, therefore, instead of approach the currently lukewarm financial institutions to provide for the rate of interest and probably total financing of their schemes, developers will gradually make more novel arrangements, with the existing merchant banks, or the growing number of merchant banks formed as institutional lenders.

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INDUSTRIAL PROPERTY IV

Relating factory design to competitive production

By WILLIAM ALLEN, FRIBA*

By far the most important requirement in factories is that they should be able to accommodate any reasonable change of product or way of making it. If manufacturers cannot introduce techniques that reduce costs or improve quality control when their competitors can do so, they will be at a disadvantage.

Britain has a stock of factories which for the most part is poor or bad in this respect. If it were merely part of a past that is really behind us it might be excusable; we would be no worse off than some other countries; but we are building them still. There is a new industrial estate 35 miles from London which to-day is building factories that should frighten any perceptive accountant, production engineer or investor.

And we should not have been building them these past 30 years or more. America began to relate its factory design to the realities of competitive production in the early 1920s, and by the 1930s had ceased building factories of kinds that were not only still in vogue here in the 1960s, but apparently are still thought suitable to build.

This is not to say that there are not sound and creditable factories being built here, for there are; but there is not that general understanding of what is a good production building and a sound investment which pervades American management, finance houses, and factory architects. In this sense we are still building into much of our factory investment a national handicap on future productivity and quality control which will be harmful to our competitive position in the world, and damage the prospects of many individual firms on the way.

The critical factor is their lack of adaptability, which depends mainly upon three design features—the floor, the height, and the roof.

First, floors must always be able to carry stacker-trucks, whether a firm foresees an immediate need for them or not. They are one of the keys to low-cost handling. The trucks must be able to move freely everywhere if they are to give full value. They do not like slopes, especially when loaded. Floors and related external areas should therefore have constant levels. They are also very heavy, especially on their front wheels when loaded, and the punching shear these exert is a much more critical structural design load than any normal piece of plant. An under-capacity floor will limit truck size or altogether prevent their use.

Further points

Two other points about floors are important for adaptability. As few facilities and services should be put beneath them as practicable, and plant should not generally be bolted down on to them. Both restrict change, but when this change has to be made it damages the floor and shortens its service life. Then relaying has to be brought forward and is a very disruptive operation.

Height is a more complex matter to argue, but definitive views have existed for a long time that a satisfactory minimum is 22 or 23 feet. This was arrived at from experience which mainly represents two groups of factors, those dimensioned from the floor upward and those from the ceiling downward.

The floor-based factors are again the stacker-trucks, the heights to which they can stack,

the fixed plant, and some kinds of process. The clearance needed for stacker-trucks is quickly disposed of. Everywhere they have to go, 10-12 feet is necessary.

As for their stacking height, this will commonly be exploited up to 15 or 18 feet, though of course deeper stacks are possible. Its significance as a design factor lies in the desirability of being able to do local reservoir-stacking at any point in a production layout, or to stack stores or finished goods to a reasonable depth anywhere, or even to convert a factory partly or wholly to warehousing. The force of the point lies in the fact that horizontal space is expensive and generally needed for productive work, while things on which no work is being done should occupy as little floor space as possible. Height is generally cheaper.

Next the plant. Most of it goes no higher than about 12 feet, to which one would have to add about 2 feet for loaders when it has to be moved. Some plant items are of course higher, often up to 18 or 20 feet even for quite commonplace tools, and when production calls for these, inadequate clearance shows its disadvantage sharply.

Then there are production processes which simply require time; examples are the setting of adhesives and the cooling of heated items. If these are allowed to take place at working level, expensive production space will again be wasted for things on which no work is being done. It is better to send them travelling overhead for whatever time is needed.

Conveyor lines

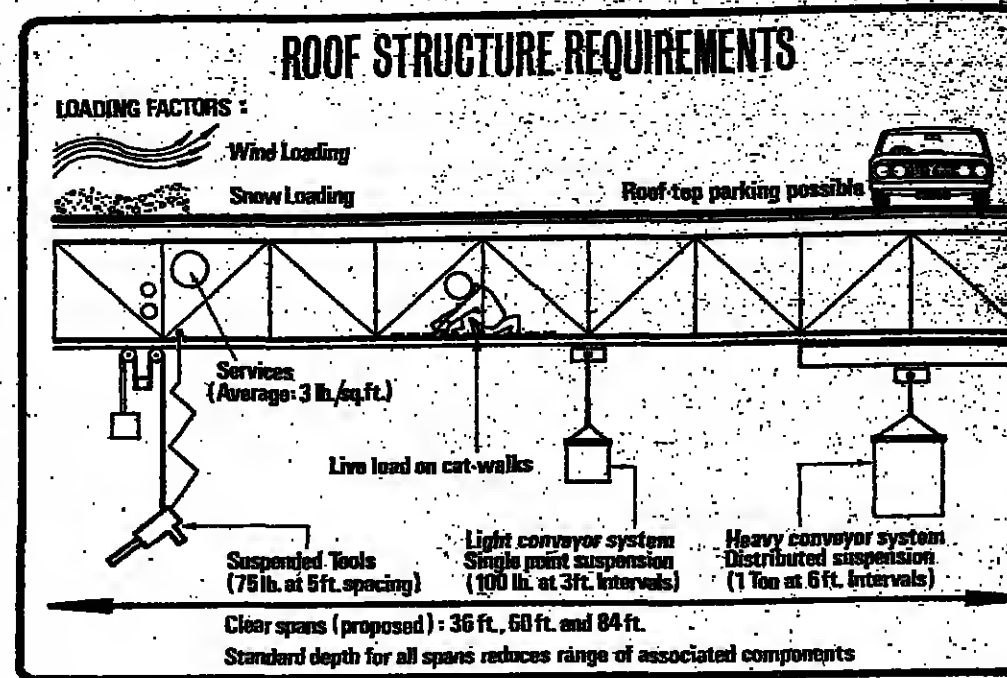
Moving now to roof-hung items, the first is conveyor lines. They can become essential for economic production, and the space necessary for them can be a vital insurance policy. They need a depth of 8-10 feet, allowing for cross-overs and the customary size of their loads. If they are needed it can be a disaster not to be able to get them in.

Craneage is another obviously important form of overhead conveyor. Types which can be slung from the roof require least depth and the minimum of special structural provision, but are generally limited to moderate loads. Their depth is likely to be much the same as for conveyor lines. Heavy-duty cranes usually have to be of the type where a bridge travels on column-mounted rails, and it and its characteristic loads may occupy a depth of 20 feet. With the clearance necessary beneath them, they need factories of more than the minimum height.

A third category of overhead equipment is the type of suspended tool rig which often accompanies assembly lines.

Again if the lines and rigs are needed at all, they are essential. These rigs can be very heavy in some industries. The overall height needed for them is the sum of their own depth, often 10 or 12 feet, plus head-height clearance above the operators.

Finally, in a category of its own, is double-decking. If floor space has to be occupied by substations, toilets, supervision offices and so on, it is a nuisance and often a serious obstacle to efficient arrangement of production layouts. They need mezzanines or raised islands far enough off the floor to give 11 or 12 feet of working clearance beneath. Another valuable use for these is to supplement production space where a need arises. At some point and one does not want to disturb the general layout. Such space may attract favourable rating if it can be classed as temporary accommodation. The overall height needed also means that two floors of offices can be built



inside the factory if desired.

No one would argue that all of these height factors will become operative together in any one factory, but the likelihood that two or three or more will be required for economic production, singly or together at some time in the life of an occupying firm, is really very great, and then an inability to accommodate them could be seriously damaging.

The view that 22 feet is a good general-purpose minimum to meet these needs had become established in America by 1945. Our own studies suggest another foot, because certain items have been scaling up. If one goes beyond this, probably it is worth going another 10 feet, where one is in the realm of heavy duty cranes, triple-decking and high-stacking. This generally implies heavier than average industry of course.

Generally speaking, big roof spans are not as important as is often supposed, but load-bearing capacity can be very important in terms of what has been said about suspended loads. A good compromise can be reached with spans of 45-60 feet.

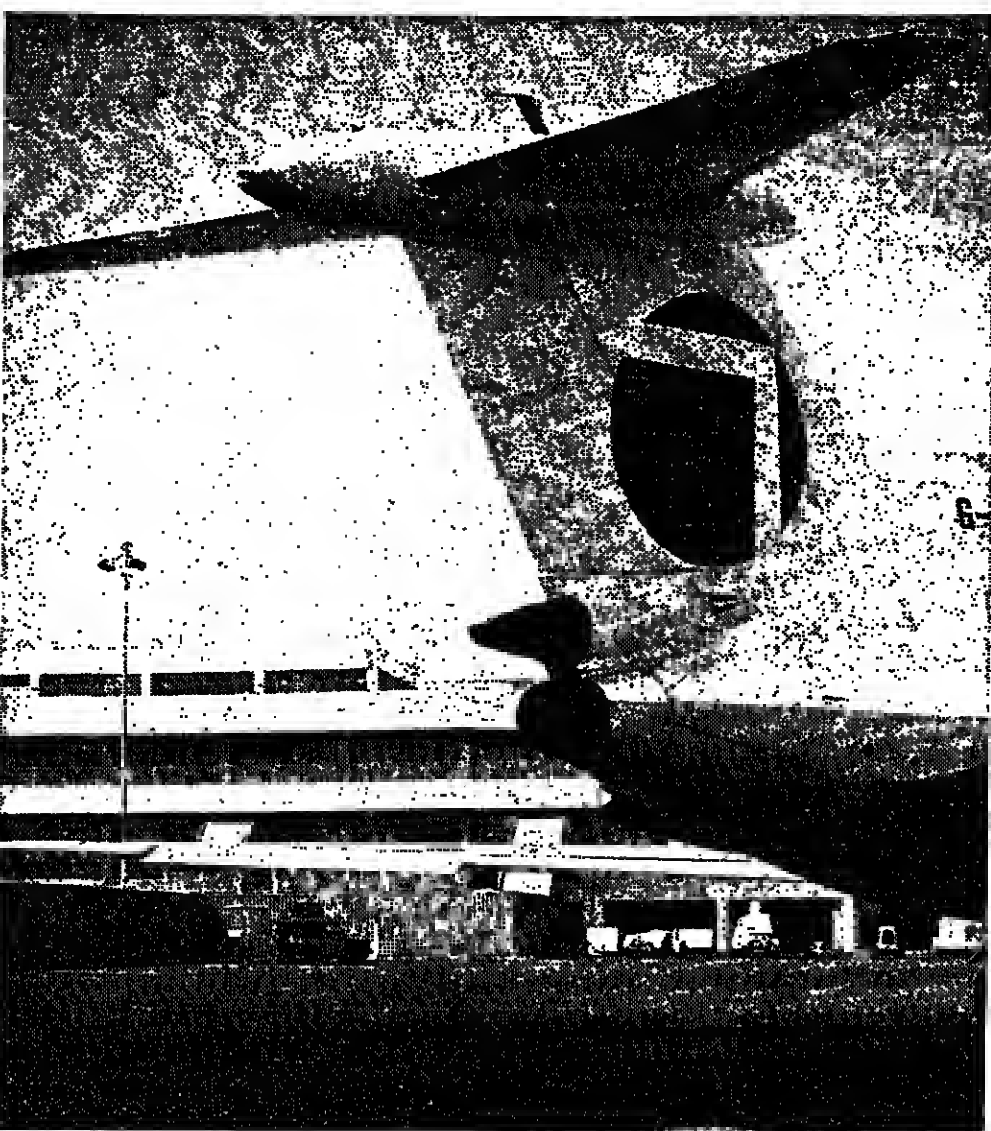
Another critical factor in roof design is its ability to introduce air ducts, and perhaps the heating plant as well into it. The range of manufactures for which humidity, dust, bacteria and/or temperature must be controlled in order to reach required quality standards is large and steadily increasing. It already includes furniture, paper and printing, food processing, pharmaceuticals, electronic and electronic goods, specialised mechanical equipment and several other categories of manufacture. This of course is apart from the desirability of comfortable working conditions, which would incidentally be well served.

Air processing

Modular air processing plant makes it possible to introduce different classes of control when they are called for without providing them initially, but this postulates either a minimal ducted system to start with, or at least the ability to introduce ducting. The air processing plant itself may go in the roof space or it can sit outside the roof.

It is necessary to avoid a roof system which forces ducting into the work zone below the truss-line. It was this which chiefly caused American designers and managements to abandon north-light and high-bay, low-bay construction as far back as the 1920s and 1930s. The roof will usually accommodate all the other piped and wired services, and the lighting and power supplies, for all of

Continued on next page



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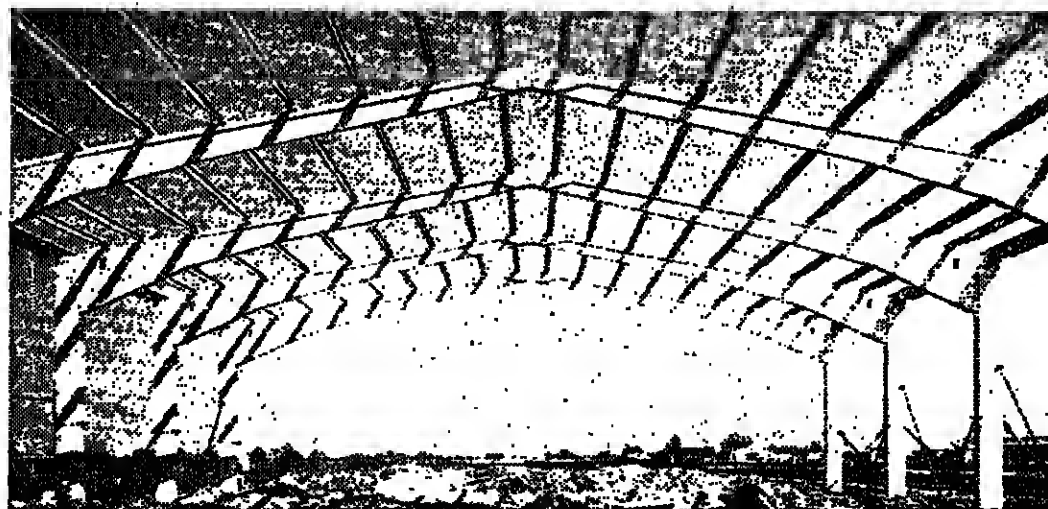
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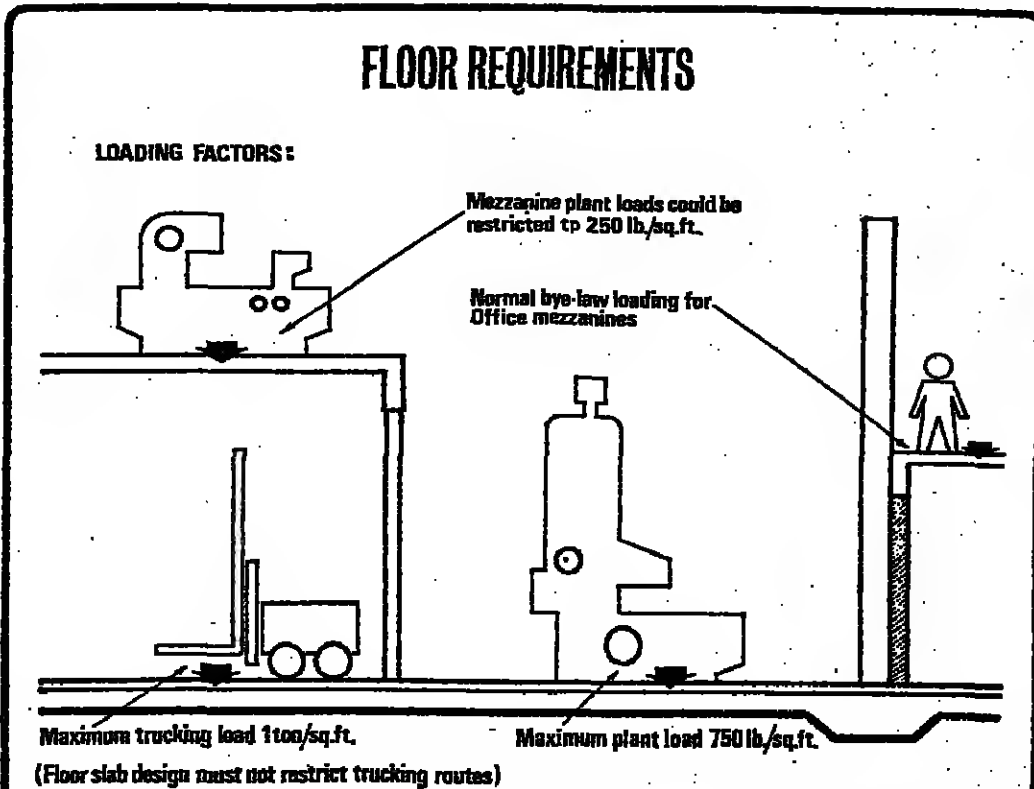
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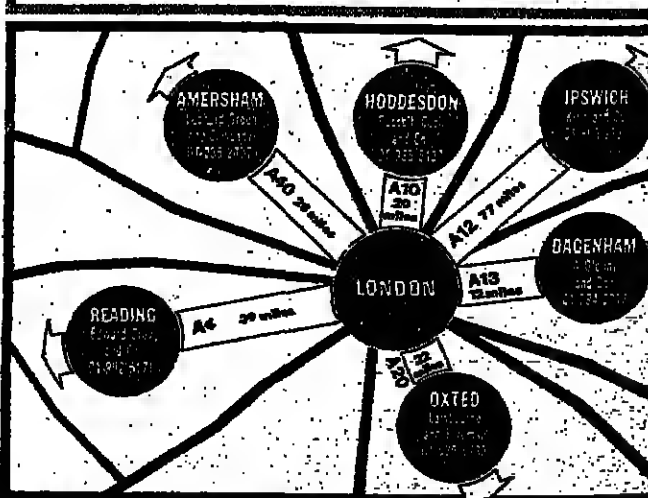
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INDUSTRIAL PROPERTY VI

Makings of a true estate

By G. H. HIRST, Managing Director, Eldonwall Limited (a subsidiary of Town and City Properties Limited)

Look into every town and city, hamlet and village and find industry. In every "Down your Way" broadcast, the inter-viewer always finds a staple industry invariably started in a back street shop.

This process continues and with every new idea a man goes into business. He may end up being taken over by a giant concern and be dubbed part of a conglomerate, a subdivision within a division, but he still has to operate from somewhere. We know that that somewhere could be a modern version of a backstreet shop, a converted mill-house, or an apology of a building with few amenities. Only last week a developer overheard a young lad say of his working conditions that the premises were unsuited for the

work being done, and the toilets disgusting.

Revolutionary words from an innocent young lad is probably the best teaching. Remember the disaster in a Scottish factory where the fire escapes were shut off? And the shipbuilder in the South West who hit on the idea of building his ships indoors? Draw all the graphs and prepare the statistics, but through it all pervades a continual state of movement with the rise and fall of trade and the varying of standards, brought about by changes in government and legislation (and the excesses of it), not forgetting the money market for property investment.

The question is what industrial property is the best investment in the form of a true

industrial estate and in whose eyes?

What are the ingredients in the pudding that make a good estate or a stodge of bad working conditions, and where should the estate be? Setting aside economic geography and Government employment policies for others to discuss, let us travel down wide roads with avenues of trees to arrive at a Hypermarket with 150,000 square feet and an enormous tarmac for 15,000 cars. Shall we build warehouses for general distribution next to it, or factories with all their heavy transports mixed in with the family car? Perhaps not. It may be that in ten years that Hypermarket will be converted into something else and a traditional

trading estate growing round its nucleus.

Traditional trading estates vary from a few acres developed by a local builder, from plots sold off individually by a private owner or the local authority, to huge complexes like Pensnett, Slough and Trafford Park, the latter type boasting district heating, dock and rail facilities. Plot ratios and car parking, central road patterns and traffic circulation, dispersal areas and open storage, have at times been taken into account; at others thrown to the wind. Central Government has never taken a long hard look and issued standards for all planning authorities to apply as guidelines and more is the pity.

Building regulations were tightened up after Ronan Point,

and after Ibrox Park they thought about the design of football grounds and the safety of spectators. No harm would come from the establishment of a working party to guide the hand of the planning authority in the direction of better standards of planning of trading estates.

Unpopular word

Not that direction is a popular word, but we have to give expression to the needs and objects of all concerned, the developers, financial institutions, the occupiers, both employers and employed, as well as that of the community in the shape of local authorities, the State and the public.

The traditional problems that

arise in connection with local industry which has grown over the years in a particular area will need to be borne in mind carefully. It may be light engineering or connected, say, with furniture and timber trades; or may be particularly suited to the distribution of certain locally produced goods between the surrounding counties because the road patterns in the region have been so organised as to make a centre of distribution at a particular spot one of general consent. The true position in this regard is, however, always strongly influenced by the local authorities who want to see certain types of development take place in their locality, or even to restrict influx into the county due to shortage of zoned land for the purpose.

They may want to see a diversification of activity from being dependent upon one industry alone in order to dispel the twin spectres of unemployment and reduction in rate of income. The institutional backer will want to see a mixed use so that the owners are not faced with buildings taken back into possession when, being all connected with one trade, that particular trade falls on hard times. The pull seems to be in all directions at once and the real needs, and true objectives, simply obscured.

With respect to the buildings and their environment, so often buildings fail to keep pace with the advances in technological demands and quickly fall into obsolescence. Look around the nation's cities and see many examples of 100 per cent site coverage or more, with congested access roads parked both sides. Perhaps we are going into a period of shrinkage of plot ratios in industrial development in urban renewal. Strange that on the housing front, the reverse is happening.

Open options

The true estate needs a dedicated developer who can keep the options open according to requirements. All the planning and legal hurdles overcome, a good sound building, well equipped, flexible enough to meet changes in use and demand, adaptable where required to modern sophisticated techniques in storage and distribution methods, and of universally acceptable dimensions, would be the first priority. Good (and more than merely adequate) means of access, egress, and parking, both for estate personnel and visitors, would be a *sine qua non*; and the estate would be sufficiently landscaped to obscure the ugly disfigurements of industry, and this for the benefit of the estate managements, the tenants, employees and the public. In these respects, experience often tends to show that economies turn out to be false, but for who? And there is a converse argument too. On the one hand, the badly planned forecourts and accesses, with non-existent car parks for staff cause friction in management and with visiting personnel alike. Inefficiency and loss of working time results, particularly when the inadequate facilities are choked with pallets, raw materials and waste products. A quart in a pint pot in fact. On the other the overdone space about buildings can produce expensive site/building ratio costs abhorred by management as an excessive overhead. The existence of space to expand sometimes pro-

An artist's impression, above, of a current wall renewal in Park Royal, London, and below picture of obsolescence.



duces unwanted sprawls of access roads with no on-site buildings maybe for research or parking. And an opportunist training, canteens or workshops, give his staff a place to perhaps pulling a pint into a close by. Telephone, a quart pot 'spells' lack of shopping facilities and open space to walk and talk discipline.

Extend the argument beyond not come amiss. He will the unit of building to the concept of the ideal trading estate, the maintenance, repair and what the developer ought to, rating of public car parks, the landscape around him provide. When that is decided, expensive mistakes could well have been made, and not so easily undone.

Public weigh-bridges, the creche, full security surveillance, shops, banks, public canteens and ground for sports and pastimes all come to mind. Will the canteen main-tenance a profitable turnover in competition with the lunchbox order. This may mean a vending machine? The creche may attract female labour but emotional or epidemic crises could dislocate the production line. The men in turn can dislocate themselves playing nethall in the lunch break!

Provision of these amenities costs money and returns on capital may be scarce to find with few supporters of extensive service charges to estate tenants. What does the estate tenant want? And what will he pay for? Apart from the on-site facilities discussed above, in the form of a good, sound, flexible in-use unit, he wants well-kept progress.

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INDUSTRIAL PROPERTY VII

هكزامن النحرل



An artist's impression of Arrowcroft's development on the Aintree Industrial Estate at Liverpool where some 50,000 square feet of new warehouse and factory space has been built and let to public companies.

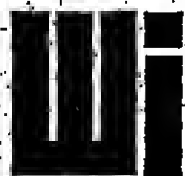
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Expansion plans in the North

By MARTIN J. BARBER, Managing Director, Arrowcroft Investments Limited

When the Queen opens the latest extension of the M62 in Lancashire-Yorkshire Motorway in October it will mean that a further major motorway link in the North West will have been completed and comes only a short time after the opening of the 13-mile trans-Pennine section of this motorway.

The North West will thus have Motorway connections to virtually every major city in Britain and will make the region one of the finest areas for industry and distribution. These new communication links, coupled with the recent revivification of Rolls-Royce in Derby, should bring a major injection of capital and industry into the region which, in recent years, has suffered more than most from the bad economic climate and has an unemployment problem higher than the national average. Already this year there have been many factory closures and there are currently more than 100,000 people unemployed in the North West of which more than 88 per cent is male labour with the worst unemployment blackspots at Liverpool, Fleetwood, Morecombe and Wigan.

Up until now, the main reasons for the basic economic weakness of the region stemmed from the large stock of obsolete industrial buildings, the relatively poor representation of growth industries, and the comparatively low level of new investment in both the private and public sector.

Although there is currently over 30m. square feet of factory and warehouse space on the market in Lancashire alone the greater proportion of this is completely unsuited for modern production processes and distribution techniques. This not only perpetuates the outdated physical image of many North West towns but seriously affects the efficiency and productivity of much of the region's industry. It means too, that large numbers of the labour force are denied proper working conditions and the level of earnings enjoyed by workers in more prosperous parts of the country.

Wind of change

But the North West has not turned a blind eye to the situation. A "wind of change" has gradually spread throughout the region and most towns and local authorities are making tremendous efforts to attract new industry by offering first class office and warehouse space with a modern trading estates with, of course, a ready supply of labour right. Consumer spending is in fact, the North the order of £900m. a year and West, is very much alive to industrial development and now because of its unique motorway location it should prove to be an

ideal place for industrialists to set up operations in the next decade. Typical examples of towns with superb Motorway connections and operating schemes to attract industry into their area are Worsley, Bolton and Preston to name but a few.

Further north in Cumberland and Westmorland there is similar high unemployment with both counties undergoing a transition brought about by the run-down of mining and metal working industries and the change to a more diverse industrial structure. Cumberland, for example, with an area of 1,520 square miles, is the ninth largest county in Britain, yet it has a relatively small population—225,000 in the administrative county and 71,000 in the City and County Borough of Carlisle. In the west of the county there are at least 800 acres of land undeveloped and designated for new industry. Carlisle itself has impressive expansion plans with a population target of 100,000 by the end of the century. In addition to the controversial "State" pubs, Carlisle has a healthy industrial climate based principally on textiles and engineering.

Exciting plans

Westmorland is a much smaller county with a population of 70,000. Manufacturing and service industry is mainly located at Kendal and a number of smaller centres such as Appleby, Shep, Kirkby, Stephen and Milnthorpe.

But the North West is not alone in having exciting expansion plans. On the other side of the country, in the North East, the Regional Development Council, representing Darlington, Durham, Gateshead, Hartlepool, Newcastle-upon-Tyne, the North Riding of Yorkshire, Northumberland, South Shields, Sunderland, Teesside and Tyneside, means too, that large numbers of the labour force are denied proper working conditions and the level of earnings enjoyed by workers in more prosperous parts of the country.

Here again traditional industries have declined and with unemployment also running well above the national average, the need to diversify and attract industrial newcomers is obvious. Currently about 9,000 acres of good industrial land is available for expansion in the region. The ultra-modern communication pattern now enables manufacturers to transport raw materials and the finished products in and out of their factories with relative ease. This region is also an important market in its own right. Consumer spending is in fact, the North the order of £900m. a year and West, is very much alive to industrial development and now because of its unique motorway location it should prove to be an

Washington example

At Washington, which was designated as a new town in 1964, there is a target population of 80,000. When fully developed, it will have some 765 acres of industrial land and this figure does not include currently productive mining areas which are likely to be closed by the time the target population is reached. The proposed industrial sites are located on the periphery of the town in the main and average 40-50 acres in size. Newcomers to the estate are encouraged to lease at least 15 per cent additional space to allow for expansion and the estates are planned to accommodate this level of growth.

The Northern Regions, for so long the poor relations, are now ready for new industry. They probably have more to offer than any other part of the country and forward thinking industrialists now setting up expansion programmes for the late 70s and beyond can surely do no better than explore the many opportunities that these regions have available.



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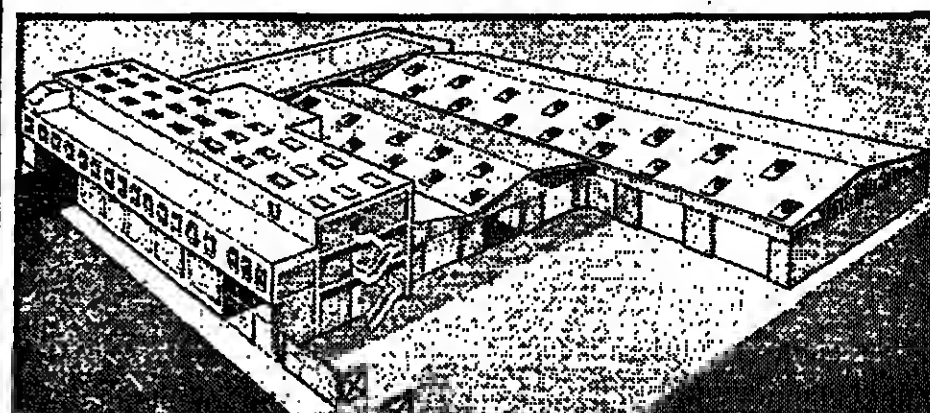
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INDUSTRIAL PROPERTY VIII

London and South-East still a focal point

E. G. SMITH

Indoubtedly London and the South-East remain a focal point for industry even though many firms have moved from inner areas since World War II. It could hardly be otherwise since London enjoys many natural and artificial advantages. Railways and motorways connect the capital to most parts of the country's main air freight centre. There are heavily populated residential localities which provide a large labour force for every type of production, for whom entertainment and leisure facilities are available within reasonable distance.

It is, however, an area where successive post-war Governments have tried to restrict the amount of industry by using Industrial Development Certificates to be obtained for premises of very small (virtually workshop) size. The object wherever possible of steering new factories into the Development Areas, usually in localities where special inducements have been offered to attract industry. IDCs have been granted in the South only sparingly and requirements have been tightened up over the years following the passing of the Town and Country Planning Act, 1947. The limit was increased recently but it still stands at only 5,000 square feet in this location and an alteration to the law since the 1947 Act made it necessary to obtain an IDC where the use of an existing building is changed to industrial for which, of course, planning permission is also required.

Many large works have, in fact, been built post-war in Development Areas or in positions away from established urban centres. In some cases doubt the firms concerned have been influenced by the financial inducements provided (and here appropriate) but also by the difficulty which is experienced in finding a suitable site to the South of England. As so large an amount of industry has now been distributed throughout the country, it would seem unnecessary to continue the restrictions on London development quite so

severely and the present Planning system has various undesirable results—

● The decision as to where an industry is to be located is controlled by Government officials and not by those in charge of the undertaking and who are familiar with its problems.

● Firms wishing to make extensions to an existing factory are specially affected. They are often not in a position to move any distance away from the sources of their labour, customers, suppliers or businesses for whom they act as subcontractors.

● Rebuilding of obsolete factories is often hindered, delayed or made impossible.

Uneconomic method

It is uneconomic for builders to start the development of an industrial estate by putting up one small building of the permitted IDC size, involving a substantial expenditure on roads and services in addition, without any assurance that prospective tenants will be approved by the Department of Trade and Industry (the planners do not normally approve the initial erection of a terrace of small factories, each within the prescribed limit). Many developers have erected warehouses in the expectation that IDCs will be granted in suitable cases but this is not really a satisfactory procedure as there are often different requirements for factory use and unnecessary expense may be incurred on alterations.

Most of the accommodation which is available for letting is provided by Property and Development Companies and comes within the following categories:—

(a) Existing factories containing a number of buildings, which are not in demand for single occupation and are most suitable for reconditioning and division into units. Often the site is inadequate for modern requirements and if this is the case developers are well advised to be ruthless in clearing some of the buildings to provide these facilities, even though it involves sacrificing floor space. It is more difficult to let converted

buildings of this type if the yards are inadequate and the loading and access are restricted, factors of considerable importance as commercial vehicles are so much larger nowadays.

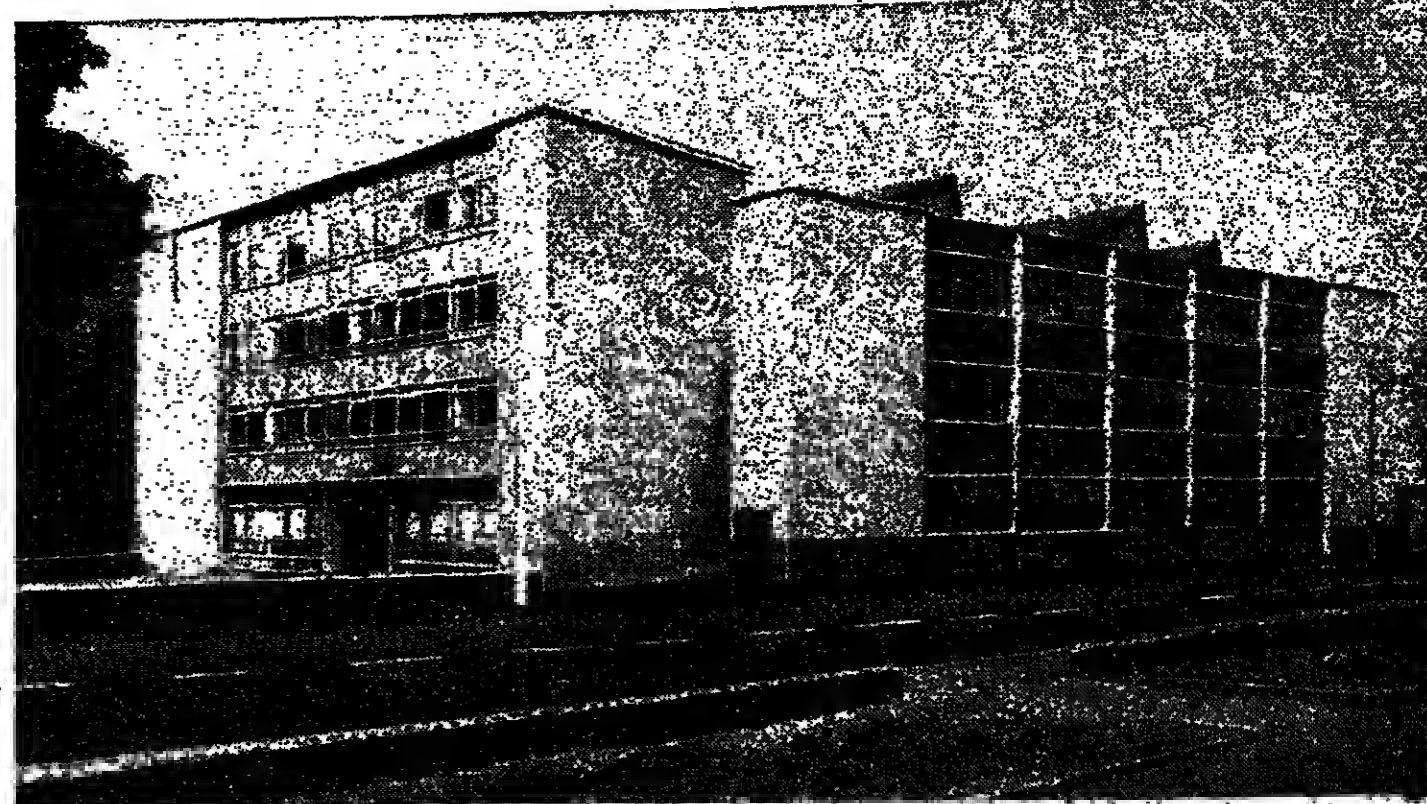
(b) The erection of new warehouses on land suitably zoned under town planning. These estates have been developed in various parts of the country and tenants with household names have branch depots in many of them. It seems that most large firms are still desirous of improving and reorganising their means of distribution.

(c) Industrial estates which can be designed and laid out ready for the erection of factories if and when IDCs can be obtained. As pointed out earlier, this method has disadvantages but if the developer can make an early start by finding several approved tenants quickly, it is usually possible to make good progress afterwards if the site is well situated and in a locality

which is in good demand. While it may be necessary for social and political reasons to retain the location of industry requirements in some form, there would appear to be little justification for the continuance of office development controls which have had an effect on industrial building. Planning authorities have limited the amount of offices in new warehouse and factory projects to a fixed figure which prohibits the normal degree of flexibility in the use of the accommodation.

Location reasons

There is a considerable amount of space on the market in some localities at the present time but many of the empty buildings are in the older parts of London, often on trading estates developed between the wars where roads and access are congested and parking space limited. Judging from past experience it should not take long to let most of the vacant



A modern printing works at Mitcham, Surrey, of 60,000 square feet, which is to be submitted to auction in October by Chamberlain and Willows in conjunction with Edwards Bigwood and Bewlay.

accommodation when the Government's measures to help the economy begin to bear fruit.

It is indicative of the continuing demand for properties to purchase in London and the South that according to my records of the factories and warehouses submitted to auction over the past few years, about 95 per cent were sold.

There is always keen competition from purchasers for small and medium sized modern single floor factories especially in the London suburbs and these realise good prices.

It is not easy to quote specific rents, which vary considerably, dependent on the quality and size of the buildings and position. There is little difference

between the values of modern factories and warehouses assuming both have similar quality of construction and amenity. The London Airport region is one of the most sought after localities around London and premises in the surrounding districts fetch high figures. A normal quotation for accommodation near the airport would probably be in the region of 85p per square foot. Watford is also an area which is in demand and somewhat higher rents have been obtained there than those prevailing in other parts of Hertfordshire which range between 55p/75p. Rents in the East End are usually lower but some districts are proving popular for container freight transport users. Rents are from 45p to 50p for older converted buildings and 57p to 60p for new single floor premises but higher figures have been realised for attractive new buildings complete with all amenities.

South of the Thames rents range from 60p (mainly S.E. London) up to 75p (mainly S.W. London). These figures are for buildings of good quality. Rents have greatly improved along the South Coast between Brighton and Southampton where figures from 60p to 65p can now be expected. Rents in Kent have not yet touched the levels anticipated. I consider that the future prospects for industrial and commercial property in London and the South East are very good and that this area will maintain its special attraction for companies engaged in high technology and technological forms of production.

Looking to the future, there is every reason to suppose that London and the South of England will continue to be a centre of attraction for manufacturers and distributors, possibly even accentuated. If we go into Europe, in view of the valuable strategic position of the region, joining the Common Market should result in a greater exchange of facilities between members of the Community and I expect that in due course there will be more inquiries for accommodation from the Continent.

Inadequate exemption

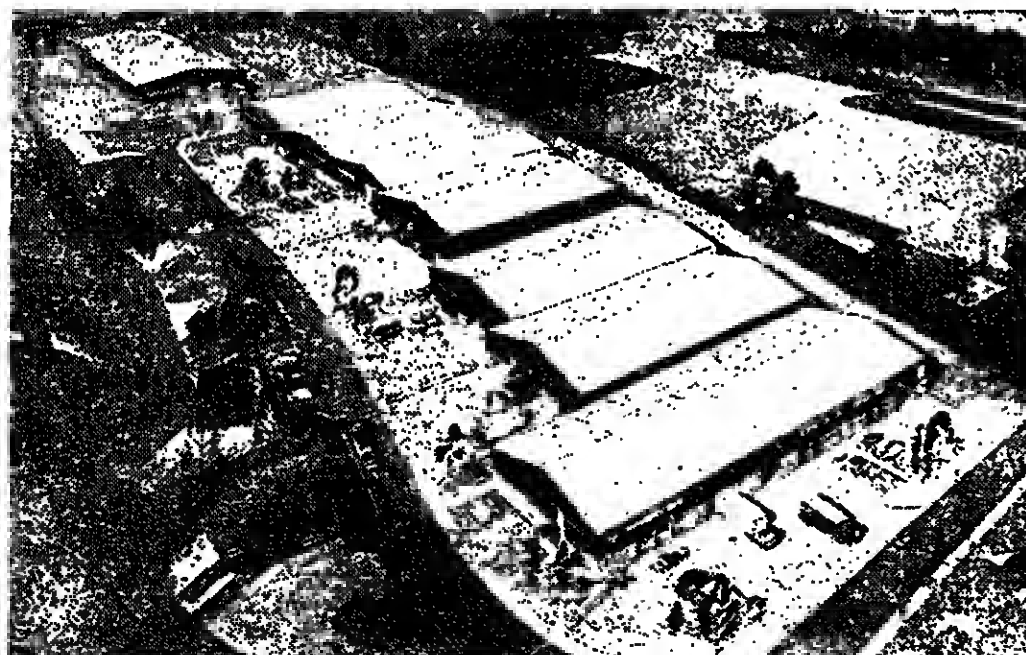
While the abolition of the IDC system is possibly too much to expect, there seems every reason for the inadequate exemption limit of 5,000 square feet (in the South) to be substantially increased, also that the rebuilding of antiquated factory premises should be permitted without the necessity for obtaining an IDC, providing the size of the existing buildings is not exceeded. It would be helpful if present protracted planning procedures could be speeded up, possibly by delegating some decisions not involving major matters of policy to senior Planning Officers.

If there is reasonable co-operation from the authorities, I consider that the future prospects for industrial and commercial property in London and the South East are very good and that this area will maintain its special attraction for companies engaged in high technology and technological forms of production.



A modern factory and offices at Portsmouth with a floor area of 31,000 square feet on a site of three acres. The freehold was sold by auction recently on behalf of the Metal Box Company, Ltd., for £200,000.

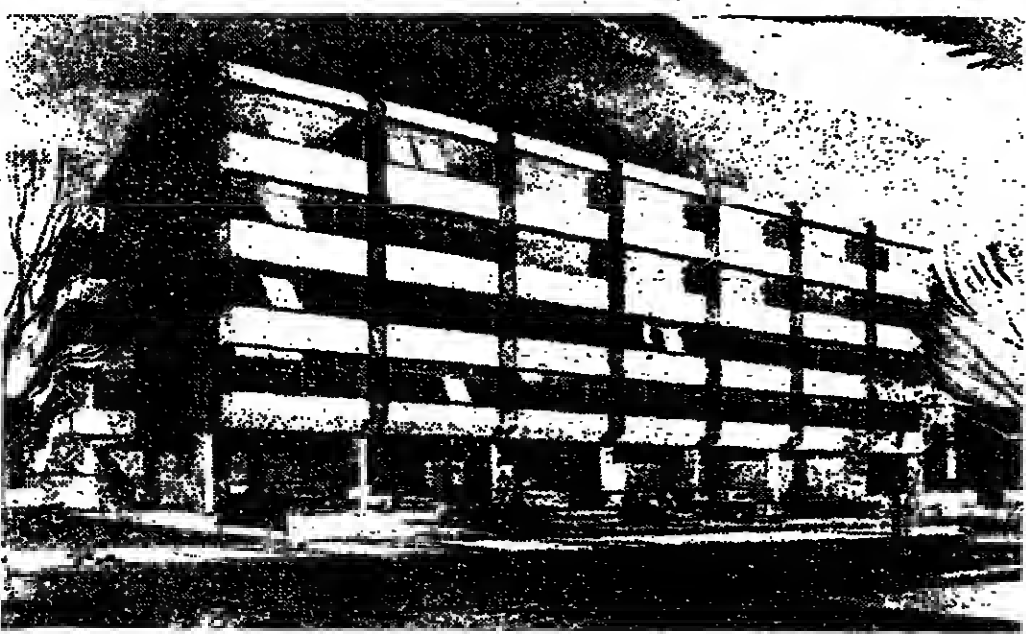
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INDUSTRIAL PROPERTY IX

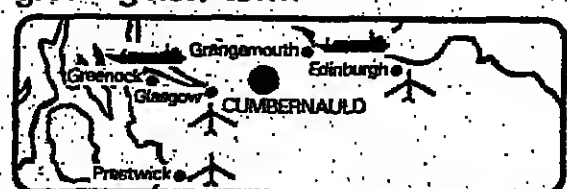


An aerial view of Comley and Pitt trading estate at Pensett, Brierley Hill, Staffs., an example of a well-established trading estate.

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A critical year for Midlands

By W. G. H. HAIGH

For the industrial property market 1971 is a critical year and one in which a combination of external factors could well, in the historical context, create a significant milestone. In looking to the future there are two principal factors which will influence the whole shape and pattern of Midlands industry. There has been an awareness of these factors for a number of years but the maximum effect of their impact will now be felt.

Forward look

Firstly by the end of the year, the basic motorway network, M1-M5-M6 will be complete with Birmingham and the West Midlands as its focal point. The line of these principal motorways has long been known and, in the pattern of industrial development, anticipated but the feeder motorways which will provide cross-linkage are now moving from project stage to defined lines with forecasts of completion in the late '70s. Thus the facility of first-class communication which is a prime requisite of industrial development is already present to a substantial degree and future expansion, along the new arteries already taking shape for the next decade.

The second factor is the necessity of obtaining an Industrial Development Certificate for the building of a new industrial unit in excess of 5,000 square feet. There is no doubt that the IDC requirement has had an inhibiting effect upon expansion of Midlands industry. Seen against the broad background of a generally prosperous Midlands industry 10 or 15 years ago, the social concept of the IDC appeared admirable in its purpose of sponging a part of its prosperity off to less fortunate areas.

It has been increasingly apparent, however, that the effect in practice has been to take away both substantial sections of the established square feet which can be expanded at a later stage followed by manufacturers with their satellite suppliers and more particularly the new growth industries such as electronics which can be renovated and divided into trading estates and it is reasonable to suppose that in a period of steeply rising costs for new development where an extensive old property is in good physical condition, this process will remain viable.

However, old properties of multi-storey construction or in poor condition have only really been saleable as sites. The trend towards modern trading estates is still growing in popularity. Such estates usually start with smaller units of 5,000-10,000 square feet which can be expanded at a later stage followed by manufacturers with their satellite suppliers and more particularly the new growth industries such as electronics both privately and by local authorities.

so, there have also appeared speculatively built warehouse units of considerable size between 50,000 and 100,000 square feet.

There is in the broad spectrum still some lack of confidence among industry generally. Despite renewed hope for the RB-211, the Rolls-Royce failure is still having repercussions in Midlands industry and a high proportion of company reports in the Midlands engineering field over the last few months has referred to losses in this particular connection.

Rents generally, at the moment lie in a band from 40p to 50p per square foot and are showing a tendency to go higher particularly for smaller units. This pattern is fairly general throughout the Midlands with the exception of possibly the North Staffordshire area and one or two smaller towns. Industrial land values in the established areas such as the inner ring of Birmingham have tended over the past few years to be static, if not recessive, showing a present level of £10-12 per square yard, although one or two very recent sales of substantial parcels have indicated a marked rise. During the same period, however, land values in the Black Country and South Staffordshire have increased markedly from £2 to £4 or £5 per square yard. This increase can be related mainly to the improvement in communications and to the relative dearth and higher cost of industrial land in the more central positions.

External trading

Nevertheless, external trading conditions appear to be improving: the resilience of Midlands industry has always been a noteworthy factor and the ability and ingenuity of the Midlands industrialist in overcoming setbacks and difficulties of all kinds is well known. Despite therefore the adverse situation in some respects, it can be anticipated that there should be a reasonable market in industrial property in the next year or so with, however, the premise that buyers will become more selective.

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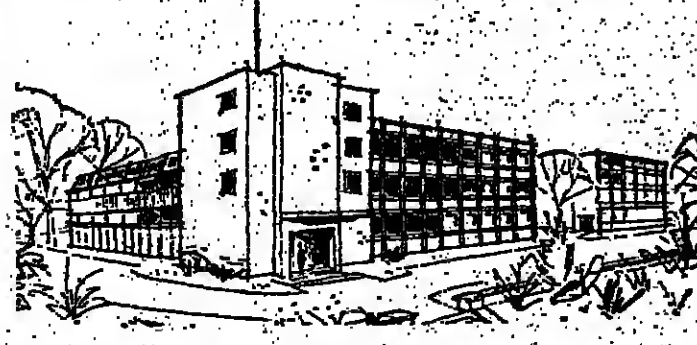
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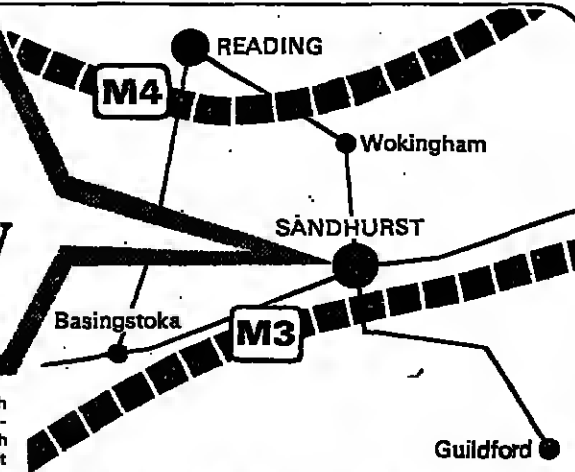
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John S. Curtis on how and why Thames Board Mills have prospered in Cumberland

In a recent interview John S. Curtis, Chairman of Thames Board Mills Limited, a Unilever Company, and President-Designate of The British Paper and Board Makers' Association, expressed his views on the advantages of the County of Cumberland as a territory for industrial expansion. He said:-



quality packaging board. The placing of the Mill at Workington gave us access to good trunk routes servicing customers in all parts of the Country, helpful Local Authorities and good raw material sources. Furthermore, we are making an import

saving contribution to our balance of payments of nearly £3,500,000 each year."

"In looking at the needs of the packaging board user in this Country, following the decision to progressively dismantle the U.K. tariff protection with the 1958 EFTA Agreement, we were conscious of the demand for a high quality U.K. produced board to match imported products mainly from EFTA countries. This, combined with a need for increasing quality and rapid delivery, influenced our decision to invest £65 million in a new board mill, relying largely on home grown timber supplies for our raw material.

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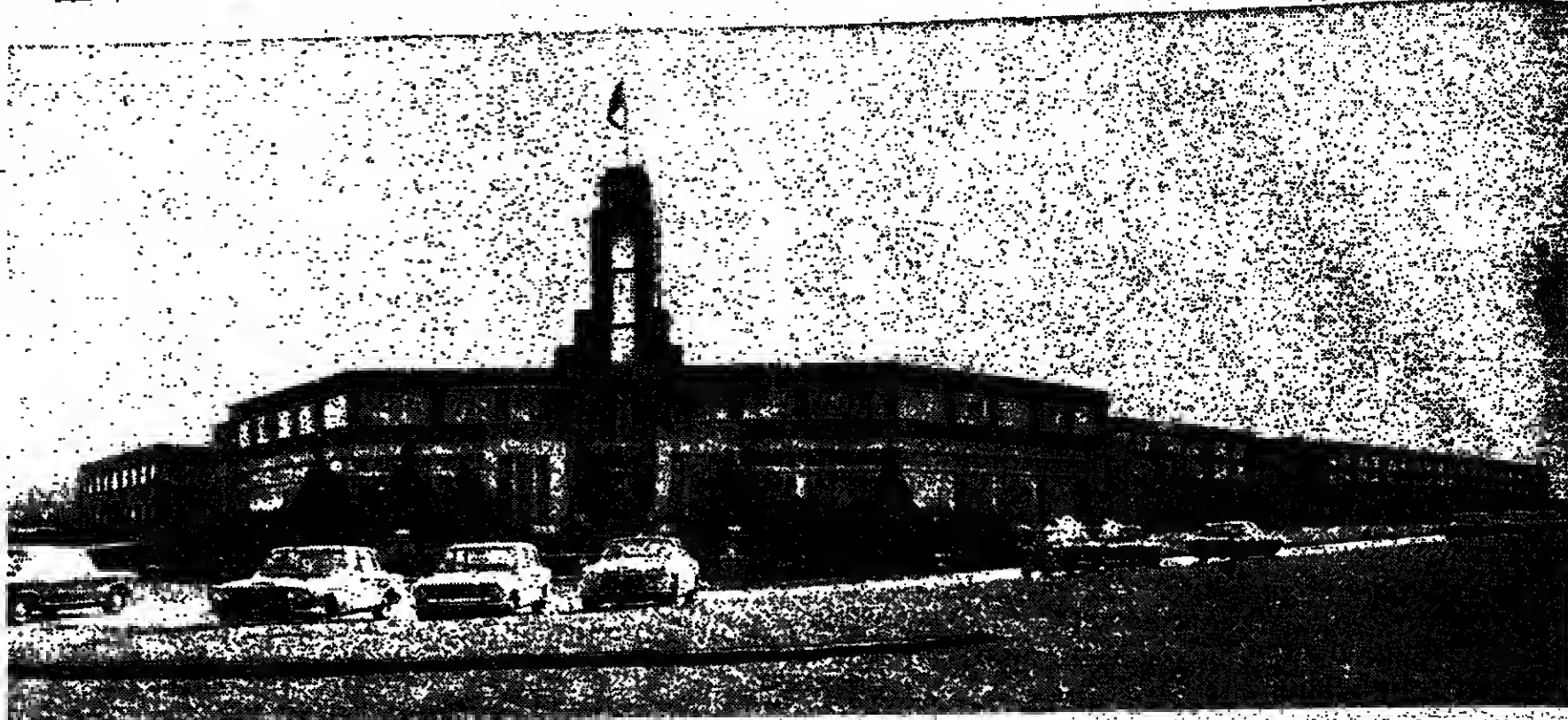
Cumberland is a development area and the region includes the following special development areas which qualify for maximum Department of Trade and Industry development grants: Alston, Aspatria, Cleator Moor, Cockermouth, Lillyhall, Maryport, Millom, Whitehaven, Workington. There are additional training grants and assistance for key workers coming into the area.

Among the other famous Companies flourishing in the new, resurgent Cumberland are English Calico, Hawker Siddeley, Metal Box, Elbeo, British Gypsum, High Duty Alloys, Pirelli, Rowntrees, Nestles, Carrs, K Shoes, Albright and Wilson and Sekers. May we suggest that you send for full particulars of this progressive County and what it has to offer you.

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Industrial Development Adviser,
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The New Cumberland

INDUSTRIAL PROPERTY X



A factory and warehouse in Hatfield, Hertfordshire, which is being refurbished for letting in sections.

Legal controls need revision

By A. G. BYFIELD, Managing Director, Lyon Group Ltd.

Government intervention in the location of industry has its popular expression in the Industrial Development Certificate, the granting or withholding of which excites a variety of comment. An unsuccessful applicant for a certificate probably has a very great deal to say—usually privately, but public comment on any certificate decision can on occasions be both vociferous and pointed. Some complain that not enough are granted, others that too many are granted, and some would wish to see the back of them. What precisely, therefore, is happening in this relatively crude practice of location by certificate?

From the beginning, control over the location of industry has caused conflict. First, even if an Industrial Development Certificate were granted there was no guarantee that the local planning authority would grant permission to its planning application. Secondly, there were conflicts over priorities. Development areas had almost the only priority, but eventually new towns, then expanding towns, were added in as second and third priorities. The only exceptions were those industries, of whatever location, which could conclusively justify a need to remain and expand in situ.

Thirdly, the conflicts of priorities took on a new turn when regional development began its current vogue, and the old Board of Trade, the Department of Economic Affairs and the Ministry of Housing and Local Government appeared to face in different directions.

Fourthly, there was the political differences between development districts and development areas. The former were those labour exchange areas whose rate of unemployment exceeded 4 per cent, and the latter were whole geographical areas so designated, irrespective of individual local unemployment rates.

Fifthly, there is the total lack of attention to the remodelling of existing obsolescent factories, where buildings and capital can not rot away if they are not fortunate enough to be located in a development area.

Certificate needed

This latter point is worthy of further amplification. Although some remodelling of an obsolescent factory can take place with or without planning permission and without an Industrial Development Certificate, the rebuilding of it would require a certificate prior to making a planning application. An owner-occupier might just be able to get a certificate, but his chances are slim, and certainly totally unpredictable. This is a disastrous aspect of Government policy, for it condemns often highly sophisticated processes to be operated from obsolescent or obsolete premises and so prejudice their product in a competitive market—even more so where the competitors are foreign, because they are not subject to the same foolishness. Even if the factory is inside a development area where IDC's are freely given, the applicant would have to prove some economic and social gain before a certificate for rebuilding would be granted. In my opinion, the inflexibility of control by IDC's has probably caused untold harm to British industry, and sensible relaxation in the restricted areas would enable industry to be much more competitive, without the need of a penny of taxpayers' money being paid by way of grants and the like.

On top of all this there is the seeming inflexibility of the sole

ment capacity of Great London and the South East. The DTI notes again only refer to favoured schemes which increased productivity can be achieved by the reduction of the labour force.

The point is that some industries could produce a national gain by moving from a non-assisted area to an assisted area, but not all industries can. It seems that this relatively mild degree of sophisticated control is lacking. Of total floor space granted IDC's (10,000 square feet over) in the years 1967 inclusive, the Development Intermediate areas have taken 42, 22, 37 and 44 per cent respectively. Of the floor space permitted in the non-assisted areas in the same years (46, 60 per cent of the total), 32, 35 and 37 per cent went to the South-East and 13, 15 and 15 per cent to the Midlands. But these figures the two regions mask the important fact that new industry (science-based and fast-growing) is deterred from becoming established there, and that and large only capital-intensive industries have much chance expanding in situ.

Clearly, the time has come for a complete overhaul of control of location of industry by central government. Equally, this control should not be abrogated in favour of local authorities, for it might better to have a consistent system of control, even if unsatisfactory, handled by a central government than control exercised at the whim of each authority that might have expediences in mind.

West Midlands

Take the West Midlands. Their recent economic appraisal (published on June 8, 1971) made the point that the West Midlands' share of science-based growth industries like chemicals, scientific instruments, radio and electronic appliances is no greater than 0.5 per cent, and that Government policy must include the encouragement of new industry as an insurance against technological obsolescence. Yet the Industrial Development Certificate system, by the application of its inflexible criterion, directs expansion away from the Midlands to Scotland and Wales. This might be good for Scotland and Wales, but two sick people are not cured by undermining the well-being of a healthy person. The DTI notes show concern for the rural fringes of the conurbation and for new and expanding towns, but they are silent on bringing newer industries into the region.

The same criticism to the control also applies to Greater London, especially East London. A leader in the Estates Gazette (February 2, 1971) said that the East End has been so doctored and planned that its once-flourishing industry has dwindled to an alarming degree. The East End is now almost a dormitory suburb; industries were forced to move out by bomb damage and post-war redevelopment and the docks are closing, and moving further down the river. The labour force is moving into a buyers' market, and the East End has become an economic problem area. Yet again, the policy is to contract further the employ-

Other controls

Alternative forms of control might be postulated for examination: abolition of central government control, and allow the workings of the market to be tested against the development plans of the local planning authorities; the abolition of present locational criteria; its replacement by a care worked out system of prior standard and objectives, which would recognise the need each industrial district through out the country; the development of the concept of growth centres which would account of prosperous, and declining areas and grant with the same permit in a non-favoured area, whichever way is chosen, is very little merit in control with the present system.



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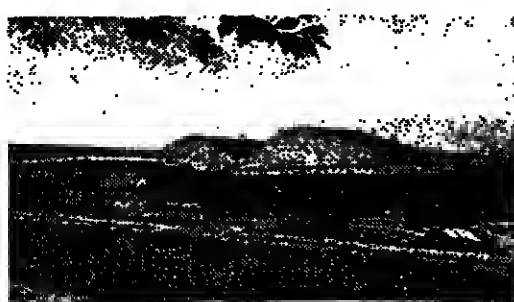
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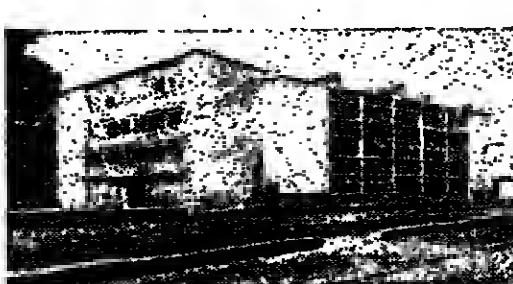
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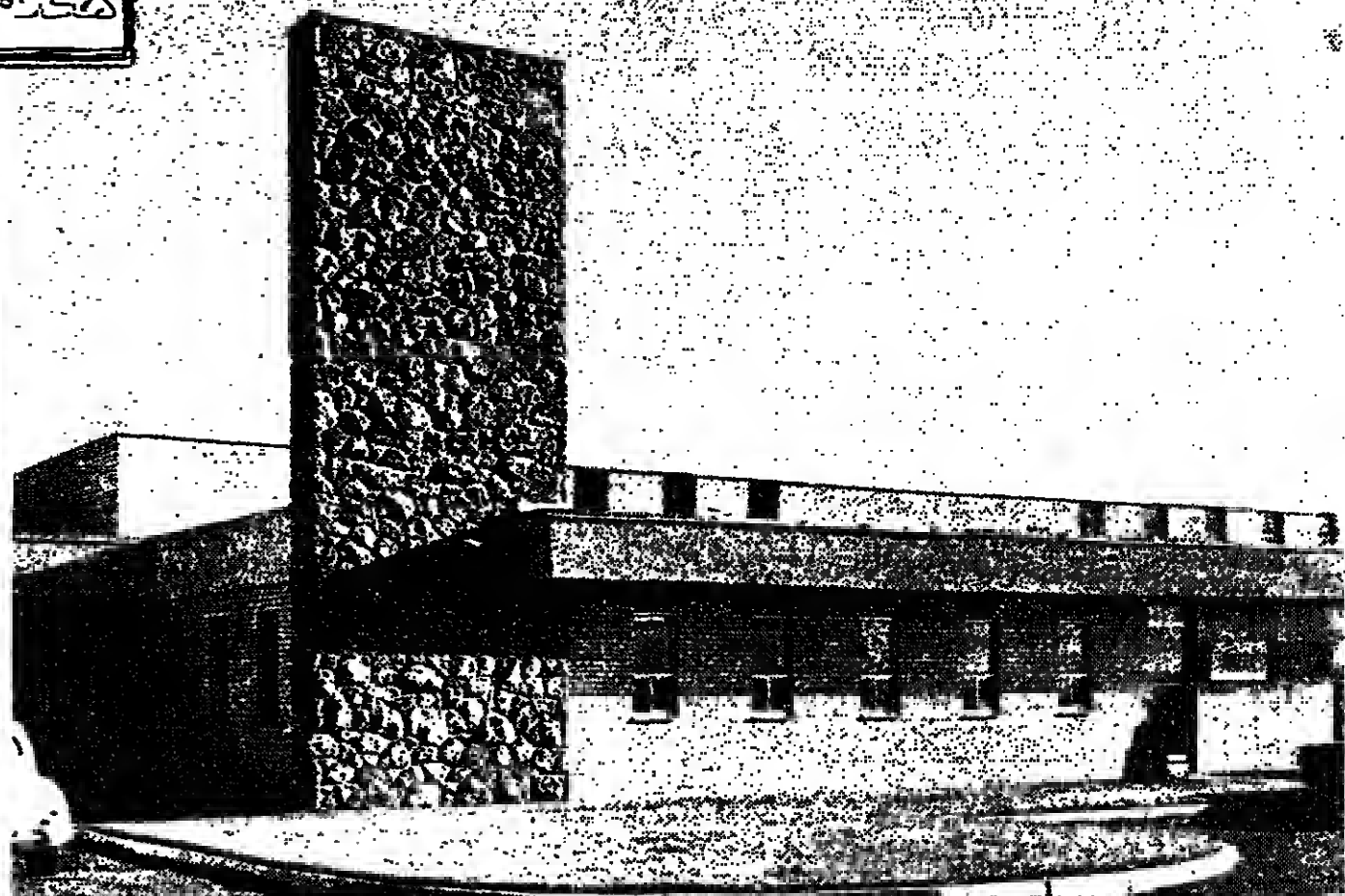
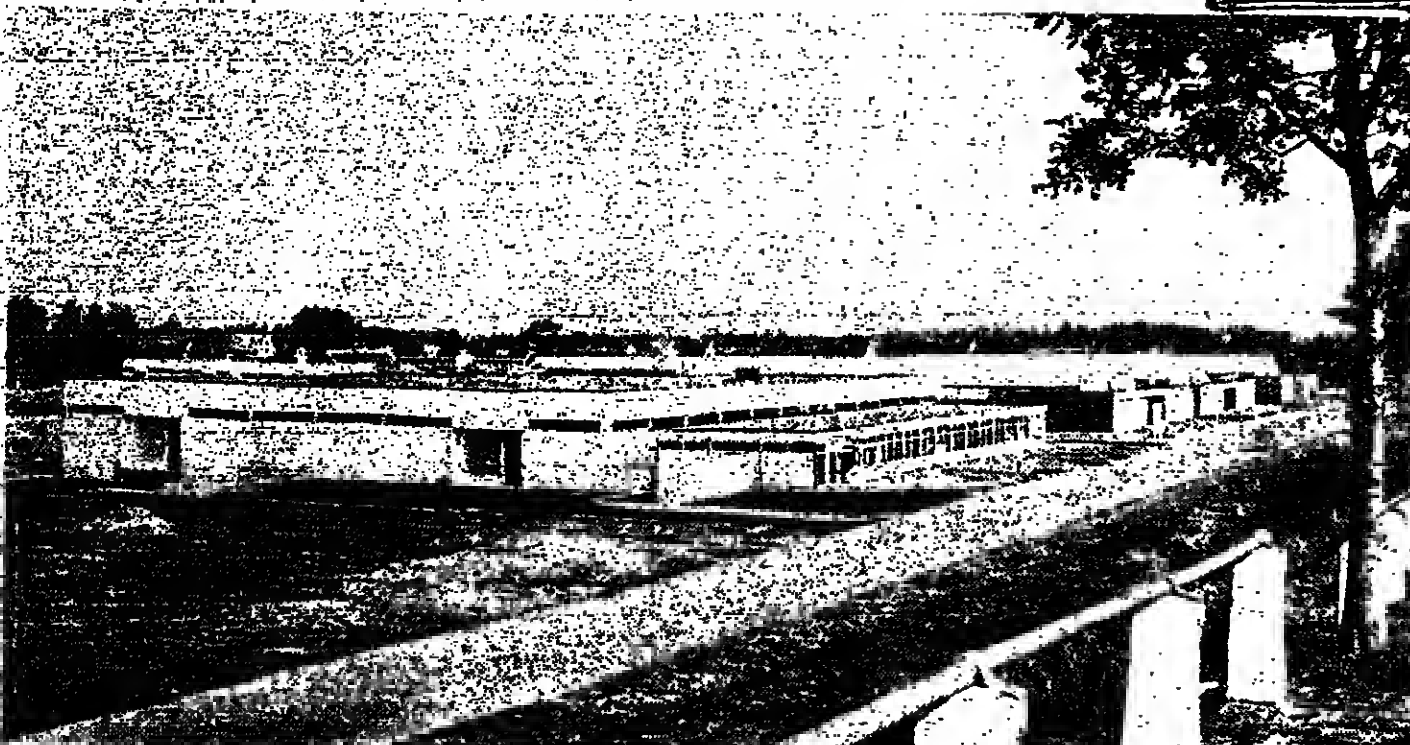


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INDUSTRIAL PROPERTY XI

هكامن الأهرل



Above: A view of the "Europark" in Belgium.

Right: A typical unit on the Slough Park, Malton, near Toronto.

Expansion overseas has rewards and pitfalls

By NIGEL MOBBS, Managing Director, Slough Estates Ltd.

Over the last decade U.K. industrial estate developers have been increasingly looking abroad for opportunities to be complementary to their home activities.

As a start it will be useful to define the term "industrial estates" as employed in this article, be they referred to as such, or industrial parks, industrial districts, trading estates or industrial zones. The best definition is from Dr. William Kninnard's book, "Industrial Real Estate," published by the general Society of Industrial Realtors, Washington, D.C., and it is as follows: "A special or exclusive type of industrial sub-division developed according to a comprehensive plan to provide serviced sites for a community of compatible industries. The site conditions together with industrial park, under continuous management, provides for adequate control of the tract and buildings through restrictive covenants and/or adequate zoning with a view to maintaining aesthetic value throughout the development." It is important to make this definition because, particularly abroad, many

industrial zones are termed industrial estates, but they do not conform with the basic criteria set out in this definition.

There are, of course, common factors to be taken into account in determining the location of an industrial estate, in what ever country it may be established. Among these are communications—road, air, rail and in some areas on the Continent, water—the availability of labour, taking into account quality as well as quantity together with facilities for training, the general environment, especially bearing in mind the requirements of a senior management, the availability and cost of services (which, particularly on the Continent, can fluctuate widely from area to area) and finally the site conditions together with local building costs.

Slough Estates Limited, although by no means alone in the field, has wide experience among U.K. property developers in developing industrial estates overseas, and operates in Australia, Canada and Belgium. Each country has its own particular characteristics as regards

fiscal and legal practices, building and planning rules and market conditions although, as already stated, there remain many common factors. The formula employed by Slough is the renting of industrial premises. The expression leasing is commonly employed in this country to the east of the city, where a 38-acre estate at Waverley, Melbourn is further evidenced by the recent acquisition of a prime site by the Ronald Lyon group.

Well-sited industrial land here is becoming increasingly scarce, and prices have escalated to between £17,000 and £24,000 per acre—an increase of some 25 per cent. over the last year or so. Rents for good quality premises are in the range of 52p-57p per square foot per annum. These land values are not surprising, and will almost certainly increase over the next few years because, with the natural spread of population to the east of the city, it is predicted that the ultimate natural centre of Melbourn will be some 13 miles to the east of the GPO building—in fact just

where Brixton Estates, Lyon and Slough are located. Slough's move into Europe in 1963 was a major step; not only was it the first U.K. Industrial Property Company to establish a major industrial estate in Belgium, but it was providing a facility—factories and warehouses for rent—which was generally new to Belgian concerns. Indeed, the reaction from national firms is still somewhat sceptical, but Slough anticipated from the start that its marketing policy should be directed to overseas companies establishing in Belgium. Some 80 per cent. of overseas industrial development in that country over recent years has originated from the U.S., and it is from that source that the greater part of Slough's 250,000 square feet of buildings are occupied. Experience has proved that a considerable measure of co-operation is essential to the developer—both by the Government and local authorities, and even in the relatively prosperous North (Flemish) area of the country—the Slough Estate is situated at St. Nicolas, near Antwerp—important fiscal incentives are made available to industrialists

in the early years of establishment. Leases are usually written for nine years (with the option to the tenant to break at the third and sixth years) and the present levels of rent at Slough St. Nicolas Estate are in excess of 65p per square foot per annum—adjustable quarterly in ratio to the index of retail prices. Land values vary widely—from the equivalent of some £5,000 per acre in the provinces to £40,000-£50,000 per acre for a prime Brussels location.

Three estates The company's most successful overseas venture to date has, however, been in Canada, where three estates are operated at Toronto. Starting in the East with Ajax in the 1950s, recent purchases at Malton to the West of the city by the International Airport, and Markham on the extension of the Don Valley Expressway to the North, have brought the company's total land holding up to 280 acres. Although it is exposed to aggressive competition, the market is strong as evidenced by ever increasing land values

around Toronto which vary from £12,500 to £35,000 per acre. Rental rates vary significantly depending upon whether the rent is expressed in gross or in net terms. In Canada it is particularly common for rents to include maintenance, municipal taxes, and other services. Generally rental rates vary from 35p per square foot to 72p per square foot depending upon location and specification.

Lease terms are usually for shorter periods than are prevalent in the U.K. or Europe but such short-terms offset the lack of rent reviews. Industrial development in Toronto is very sophisticated and some of the most advanced design and management is to be found in industrial parks located in the suburbs. Currently, there is some uncertainty surrounding real estate development following the recently announced tax reforms, which will certainly have the effect of reducing the involvement of the individual investor, but institutional investors may well find encouragement in the incentives to invest in Canada. Apart from Toronto and dual countries.

Southern Ontario, the centre of industrial interest is Vancouver, Calgary and Montreal.

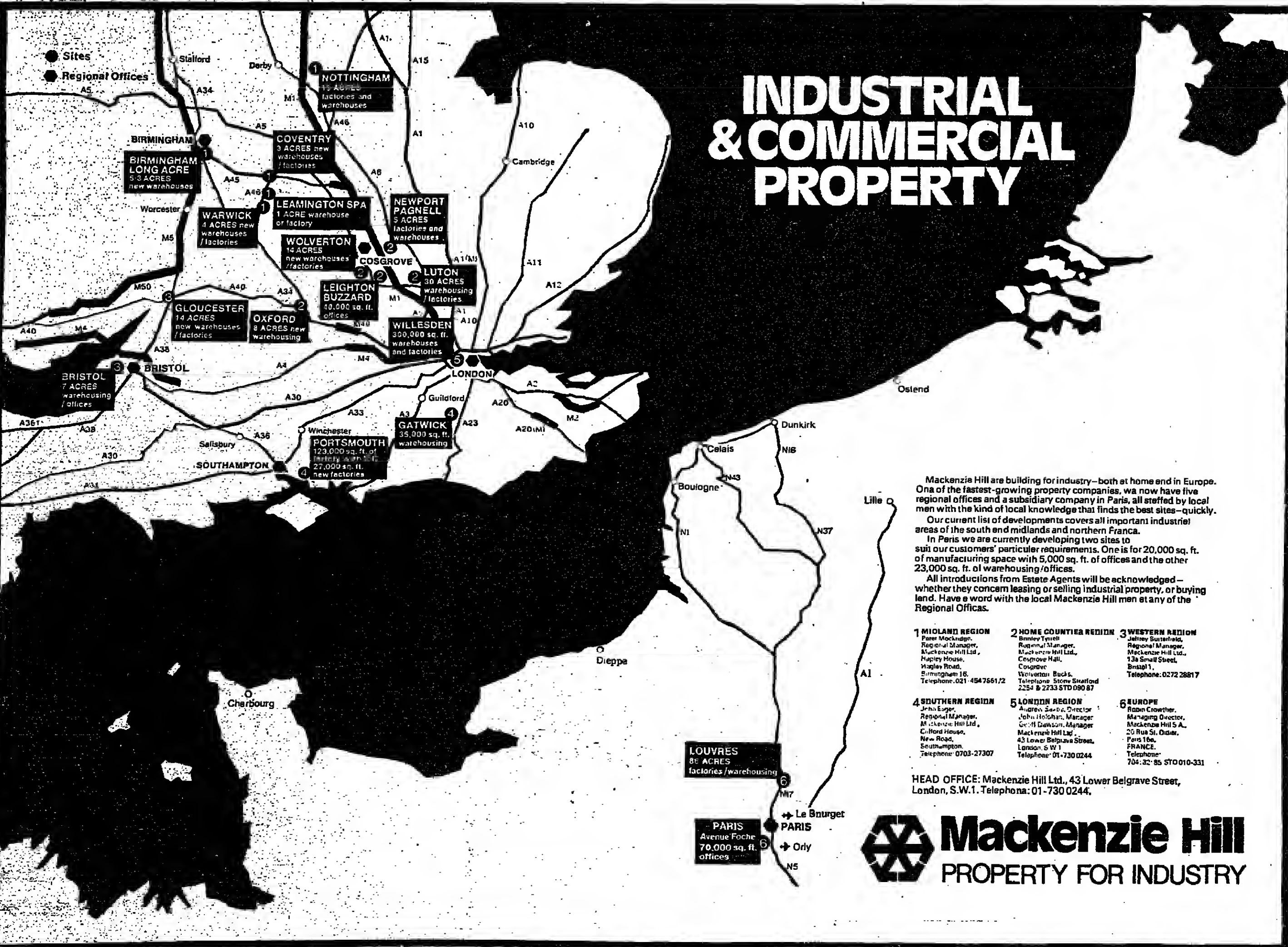
Basic differences Many pitfalls await the industrial estate developer breaking into new territories abroad. Unfamiliar building techniques and planning procedures and requirements; in some cases fundamental differences in business etiquette coupled with language problems; the provision of capital—the problem being accentuated by Bank of England regulations on the export of sterling to be Scheduled and non-Scheduled territories. Nevertheless, the experienced developer has the skills to make an impact on many overseas territories, and an increasing number are finding that provided the necessary "home work" is carried out, expansion abroad can be a rewarding way of broadening the base of their activities.

However, in the final analysis success is very dependent upon the economic strength of industrial countries.

Renting trend

Slough acquired its first tract of industrial land abroad at Melbourn in 1949, but the lack of utilities in the area prevented development commencing until 1966. Historically Australian manufacturers have preferred to own their freehold rather than rent, but there is growing evidence that there is a marked trend towards renting. Rents to the west of the city (an area yet to be fully exploited until the completion of the Westgate bridge) are in the region of 38p-43p per square foot per annum.

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INDUSTRIAL PROPERTY XII

The refurbishing of old buildings

By MICHAEL PIDGEON, Managing Director, Three Stars Properties Limited

Refurbishing or revamping, as it is sometimes called, is basically as clear as crystal to the people who are carrying out the work, but to the layman it appears somewhat confusing, so perhaps it is wise to try to clarify the situation.

The refurbishing of industrial buildings really came into its own when the Industrial Development Certificate was introduced in 1962. At that time people were unhappy about being sent to the development areas and one of the ways around the legislation was to take up occupation in what could only be described as secondhand factories. The original refurbished units generally speaking were very poor and in most cases were nothing more than a paint-up and the factory floor swept out, therefore leaving the factory in no better condition than originally. The institutions obviously resisted violently the acquisition of any of these newly created "investments" and quite rightly so, even though in some cases the covenant situation, position and growth potential were excellent.

More complex

The situation became far more complex. In North London there was quite a large, straggling factory which had obviously been at one time a farm building. In among the buildings there was an old-fashioned hay barn, 18 feet to floor swept out, therefore leaving the factory in no better condition than originally. The institutions obviously resisted violently the acquisition of any of these newly created "investments" and quite rightly so, even though in some cases the covenant situation, position and growth potential were excellent.

Increasing demand

Still the developers persevered, anxious to satisfy the increasing industrial demand, and at the same time creating a factory which would be acceptable to the institutions should they decide to trade it on at the end of the day. More sophistication became evident to the extent where a factory with industrial use would be stripped of the roof, brick walls and the floor ripped up, leaving the remaining steel frame to be

are, quite happy, but this is obviously taking things to extremes and is an isolated case. In a lot of cases buildings which are to be refurbished are poorly laid out and even with a great deal of demolition the end result is far from perfect. One of the main criticisms is the eaves height, which is probably in most cases between nine feet and 12 feet. This, unfortunately, is not acceptable on today's market, where 18 feet to 20 feet is the order of the day, since the major institutions would like to make this standard.

Whether an industrial building should be 18 feet to 20 feet to eaves is open to dispute, but this is another matter. Renovations required are in most cases rather extensive and it is necessary always to be on guard to know when to stop. There is a very fine dividing line between renovated buildings and refurbished buildings brought up to a modern-day standard.

Another example on the west side of London, where a certain local authority co-operated with a developer, looking in the opposite direction while he constructed a brand-new building inside what could only be described as a large wooden hut. The steel frame, walls and floor were constructed and an complete wooden outer walls "fell" to the ground. During the course of construction the outer walls were propped up with scaffolding so that they would not collapse. When the new building emerged, a small ancillary office block was added to the front. It would appear all interested parties were, and still

Institutions happier

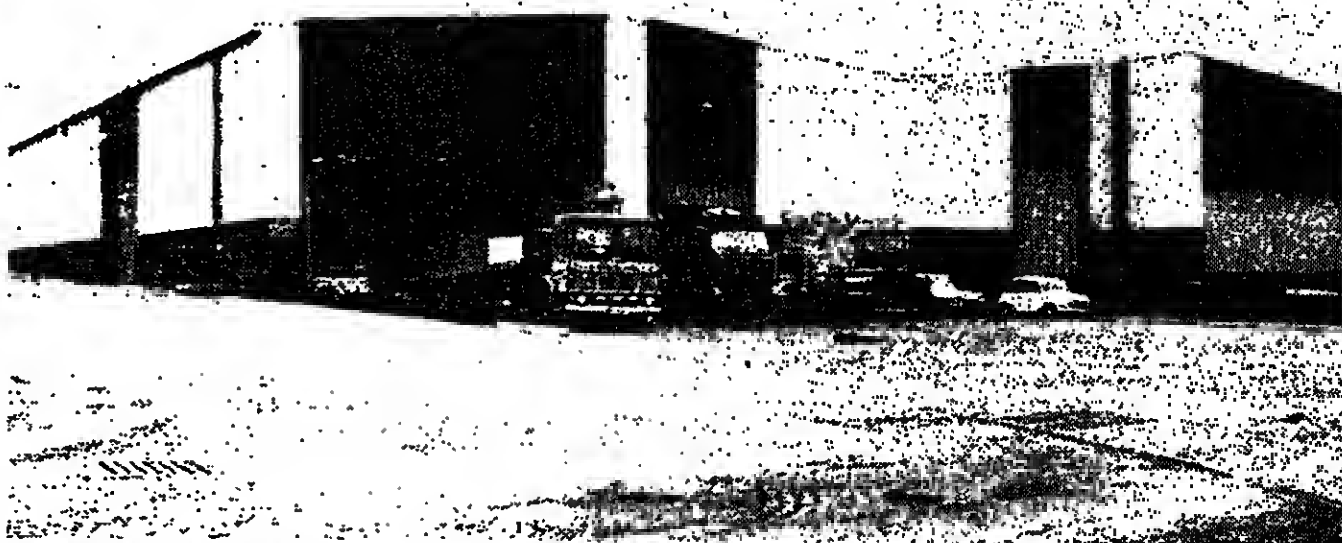
The institutions however are a little happier these days than they were. The eaves height still troubles them and the remaining life left in the buildings after they have been refurbished is always a constant worry to them. If it is assumed that buildings had a further 40 to 50 years of life, and that there was a good covenant in attendance, with a good position and growth, then a fair return could be obtained on trading the created investment. Of course, there is another aspect apart from Government

legislation which encourages refurbishment and that is with rising freehold prices, the developer in certain instances has little or no option but to use raw materials he buys with the site, although the end result as far as planning is concerned is probably very poor.

More difficult

It is becoming increasingly difficult when dealing with various local authorities, all of whom place slightly different interpretations on the present day legislation. Some will allow replacement, some will not. Some are in favour of refurbishment, and some are not, and those in this category resist in some cases quite violently, by working to the exact letter of the law when considering a Building By-law Regulation approval. Generally speaking, the local authorities are in favour as it satisfies demand—they keep their local firms, and buildings are not left empty to deteriorate.

It would have been hoped that by now the Department of Trade and Industry would have had a change of heart and allowed developers to reconstruct the same square footage on a site as there was before the developer started with his planning. This surely must be right as it would allow a developer to re-arrange the site in respect of current day trends, that is, eaves height, provision for long lorries, circulation, etc. Surely the legacy to our children of poorly designed industrial trading estates throughout the country is something to be avoided.



A good example in East London of the modern type of warehouse.

Institutional investors and their influence

By R. A. STRACHAN, D. E. and J. Levy

It has long been recognised that the large institutions which invest in income-producing property tend to control the market in that commodity. More recently, the view has been widely aired that these property-orientated institutions are influencing new factory and warehouse development in a number of other less obvious ways. It is of considerable interest to a would-be developer in examining the truth of this view. If the institutions do exercise some control, this factor must be taken into account when examining a development project. Even though finance for a new factory or warehouse is initially found from other sources, the institutional reaction to a project should be considered as an important factor in the long-term or permanent finance should be required in the future.

Main areas

There appear to be four areas of institutional influence in new industrial development which merit serious consideration: the location of the new building, the financial standing of the would-be occupier, the type of building required and the total cost of the project.

Perhaps the least recognised of these fields of influence is the choice of location. The demand from the institutions for good industrial or warehouse property in the South-East and particularly in the London area is apparently insatiable provided that the price is right. The number of institutions prepared to invest north of a line

drawn through Birmingham, or it is more likely to be forthcoming from, say, ICFC than from the traditional sources of property finance. Such alternative sources will tend not only to require a good rate of interest on the money invested but also some measure of control or stake in the equity of the company.

Pension funds

Fortunately, there are still a number of pension funds willing to invest small sums of money in property and there are always a few new recruits so, while the big institutions may give the lead and establish the general trend, they are by no means in a monopoly position.

However, it very soon becomes evident after knocking on the doors of a few pension fund and investment fund managers that they are not looking in the main for a property investment unless it involves them in a very substantial sum of money. In general it is easier to raise £1m. than £100,000 and to raise less than £100,000 from the larger institutions is becoming virtually impossible. Thus, it is fair to say that a company requiring to build a small building or a number of small buildings will have difficulty in obtaining institutional finance, regardless of the standing of the company.

Funds such as the Hanover Property Unit Trust and the Hambro Abbey Property Unit Trust, which have available to invest perhaps as much as £20m. per annum, would run into very obvious difficulties if the cash were invested in lots of £50,000. There is persuasion, therefore, must

to build bigger buildings and to concentrate development on one site, and a disincentive to establish numerous small factories, particularly in remoter areas. Property-owning institutions are self-conscious. Pride of ownership enters their calculations. They like landscaping and lawns. They are particularly keen on cavity brickwork, well-built buildings with good architectural features. Many of these ambitions do not coincide with those of the industrialist, who will want to build a building as cheaply as possible, requiring only that it should carry out its function efficiently. A firm requiring a large open yard for steel storage and a lofty, custom-built structure with travelling cranes will encounter great difficulty in satisfying an institution as to the quality of building to be erected. Conversely, a light industrialist in the electronics field who wants a good-looking building to attract labour and to give his company a better image will find no difficulty in financing his building. Thus, the heavy end of industry is being starved and the light end being overfed from the institutional platter.

To summarise, the institutions' appetite is best whetted by a new, brick-built, multi-purpose building in the London area, occupied, say, by ICI and involving an investment of £1m. Each variation in this menu will result in progressive unwillingness to invest. From these principles, the undoubted influence of the large institutions on new industrial develop-

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INDUSTRIAL PROPERTY XIII

مكتبة الأهرام



The South Bradford Trading Estate, developed by Amalgamated Investment and Property Company Limited.

Urgent need for research into marketing

By ANTHONY P. GRANT, Grant and Partners

In an economy lacking in sectors of the property market being unable to absorb the likely demand and new projects were being commenced in such numbers that competing regional sources of supply planned for the period of any given development could not be readily identified. There arose a national surplus of new factory accommodation with many undeveloped plots of land attracting large interest payments.

For the developer now faced with the prospect of the autumn season for promoting his industrial schemes, modern areas of marketing fall into four main categories: advertising, mailing, promotion on site and "image building."

As we have seen, in order to direct one's budget effectively there must first be a detailed investigation into the types of industries and sizes of firms likely to be attracted by the location and facilities of the estate being offered. The categories of firms thus chosen are then reached through specialised trade journals, associations and local Chambers of Commerce. Selected property Press media are also used for advertising so that London and regional agents are constantly reminded of the estate. The importance here is that the site's geographical and economic advantages in relation to the potential market should be fully known when it is first acquired and not learned from actual lettings after years of expensive and largely mis-directed publicity.

Detailed statistics

To-day, as a result, developers using new sites or planning promotion of existing schemes are having to realise the need for a detailed, statistical examination of their market. They should discover which categories of firms are likely to be interested in taking space; the size, height and specification of building required; and the most influential business factors. Publicity should then be directed towards potentially responsive companies in a form that emphasises the most relevant advantages to them. It is no good shouting about proximity to a motorway when tenants are going to be concerned with the quality of local labour or the spending power of the regional population.

In comparison with the methods used in marketing other products—even shop and office property—the promotional techniques of industrial developers have evolved very slowly and are still to-day relatively unsophisticated. As always, there are one or two exceptions. For example, English and Continental Property Company have begun to apply to their industrial schemes, such as Widnes, a suitably adapted version of the regular market research exercise they employ very successfully in their housing developments. However, most companies still seem to rely on "Agents' comparables."

Promotion forms

Industrial estate promotion has traditionally taken the form of large advertisements in the national Press; "To Let" boards on site; and circularising of agents and main industrial companies with duplicated particulars. The last five years have seen property pages grow in almost every national daily newspaper as well as the birth of specialist property journals. This has led to a general stepping-up of advertising expenditure but inevitably the overall effect has become somewhat diluted. The industrialist cannot be expected to study page after page of display advertising and the developer cannot possibly know where he is most likely to score with a particular scheme. The concentration of numerous property advertisements on successive pages on a certain day of the week is probably most useful to agents keeping track of the market and replenishing their registers. With so many advertisements appearing, some developers felt it necessary to resort to "gimmicks" in an effort to be noticed. In industrial advertising, for example, cartoons were quite often used and were once acclaimed as original and amusing. In certain instances the advertisement was even printed upside-down! However, this style is probably now obsolete.

In direct mailing, too, gimmickry has played its part. Managing directors of industrial companies have been subjected to cardboard models of factories or complicated jigsaw puzzles to solve in order to locate a new industrial development. Various kinds of "bargain incentives" like free fork-lift trucks have been tried but in many cases they have been too far removed from the real needs of prospective tenants.

Mailing patterns

The trend in mailing is towards brevity and including as little accompanying "literature" as possible. The form will vary from estate to estate but the importance of letters actually reaching the managing director, estates manager or company secretary cannot be over-emphasised. A personalised form must be adopted and the promotional budget should allow for repetitive "follow-up" letters. These gradually imprint the name of the estate and its developer on the minds of key businessmen and keep them in constant touch with progress on site. The best news is always that of a new letting—preferably to a nationally-known concern—but this is often overdone as if the developer is amazed at his own good luck and the tenant's judgment in choosing his site!

Having decided to inspect a particular industrial estate, how often does a prospective tenant arrive on site only to find it untidily covered with piles of building material and with little sign of the estate road, landscaping and attractive entrance particulars. The last five years have seen property pages grow in almost every national daily newspaper as well as the birth of specialist property journals. This has led to a general stepping-up of advertising expenditure but inevitably the overall effect has become somewhat diluted. The industrialist cannot be expected to study page after page of display advertising and the developer cannot possibly know where he is most likely to score with a particular scheme. The concentration of numerous property advertisements on successive pages on a certain day of the week is probably most useful to agents keeping track of the market and replenishing their registers. With so many advertisements appearing, some developers felt it necessary to resort to "gimmicks" in an effort to be noticed. In industrial advertising, for example, cartoons were quite often used and were once acclaimed as original and amusing. In certain instances the advertisement was even printed upside-down! However, this style is probably now obsolete.

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INDUSTRIAL PROPERTY XIV

Learning to live with the changing ways of planners

By E. E. TAYLOR

"REFUSED"—how often have buildings? Depression and for the Environment, thus industrialists faced this depression is even greater marking the clear and to at least a year's work.

Since the war, almost all industrial development of significance has required the approval of the Local Planning Authority, this being the Council of a County or County Borough, given powers of planning control by a series of Town and Country Planning Acts.

For centuries, industrialists made their own decisions in deciding not only what goods to produce, but how and where they should be manufactured. They experienced little influence or control from outside authorities until public opinion, shocked by the adverse effects of the "free for all" industrial revolution, began to have its voice heard after the first world war, started to influence parliamentary decisions in the 1930's in favour of town planning, and was responsible for the iron hand of control imposed by the Town and Country Planning Act 1947. This method of implementation of the Act and its successors has varied from government to government and Minister to Minister. The results were wide changes in policy from control by central government of the smallest detail to the present day emphasis on local planning, from economic planning to the current environmental lobby led by the Secretary of State for the

Secondly, certain changes in the type of industrial occupiers are also deemed not to be development.

Further relief is given by the provisions of the General Development Order 1968 which defines certain industrial activities as "permitted development," thus removing the requirement to obtain consent from the local planning authority. These include, under certain conditions, the installation or erection by way of addition or replacement of plant, or machinery, or structures, or erections of the nature of plant or machinery, the limited extension or alteration of buildings and the continued deposit of industrial waste on land used for that purpose on the July 1, 1948.

In considering a proposal for development, a planning authority has to have regard to its development plan and any other material considerations.

The development plan is in two parts, these being, until recently, the familiar 6 inches to 1 mile scale town map, which currently shows in some detail the allocation of land for industry, housing and other purposes and the "Written Statement" of the intentions of the authority. It is the second document which is often the most important and will be increasingly so, as new and more vigorous strategy plans replace the town maps.

The Written Statement may

to, necessary road, improve the fact that decisions are necessarily made, as in the case of law, on the evidence presented. They are made at Government level and may be from political motives or the particular whims and fancies of the Inspector, although the exception of minor cases does not make a decision.

How does one reach a decision? I suggest that you feed into the decision-making process new factors, or external ones at the earliest date achieve this, however, faced with the problem of non-existence of a planning authority responsible for matters with powers to a private interests on a national scale and, more particularly, give the independent a required by the industrial

Total concept

Building design is strictly controlled by local planning authorities who usually employ qualified architects to advise members. Some, however, rely upon advice given by a local architects panel, others follow the principle that one does not have to be a hen to distinguish a good egg from a bad one, and operate a system of architectural sub-committees of selected members! Attention to design both in terms of individual buildings and total concept is therefore important. Gone are the days of the "cheap and cheerful." One cannot but question whether this rigid control is not responsible, to a large

Of greater consequence, the fact that decisions are necessarily made, as in the case of law, on the evidence presented. They are made at Government level and may be from political motives or the particular whims and fancies of the Inspector, although the exception of minor cases does not make a decision.

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The absence of such a select group of consultants services geared to the particular needs of industry and commerce. Although their numbers are limited, the technical available are at least as good as those the developer faces his negotiations with the authorities, and in some cases are better. These firms are regularly employed in industrial planning and in industrial

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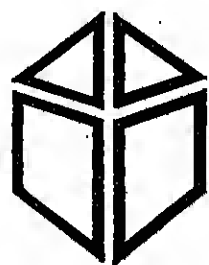
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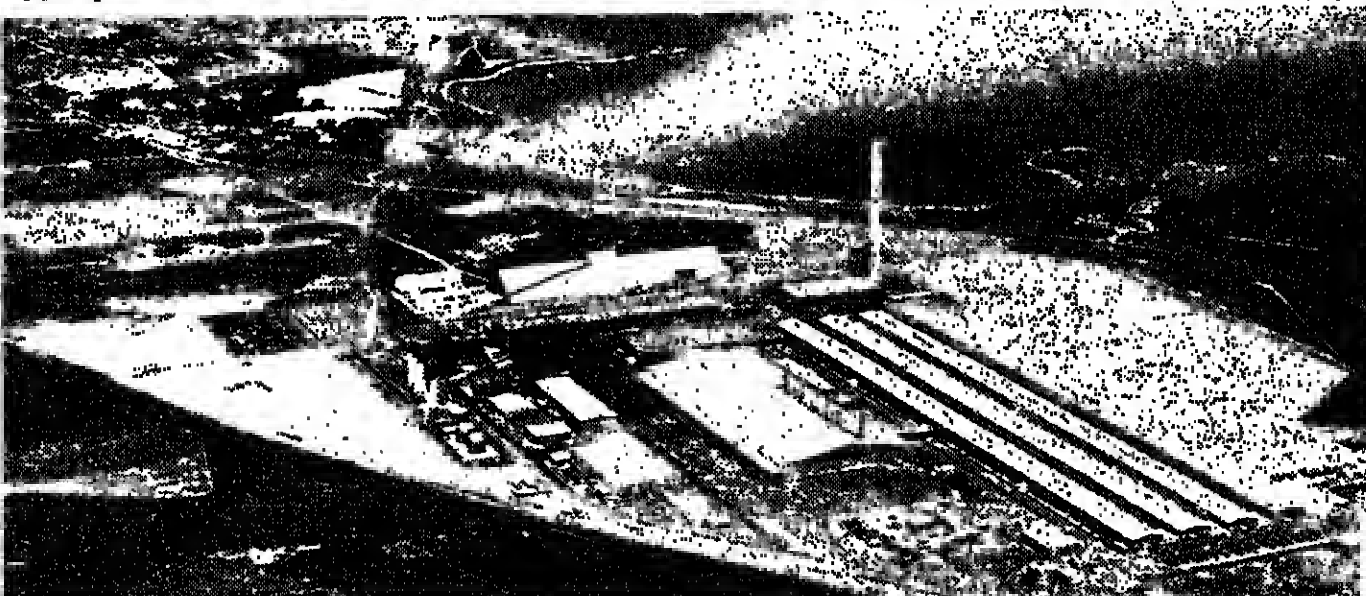
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Aluminium plant at Holyhead, a good example of co-operation between developer and authority.

Environment. A developer has little choice in these circumstances and must learn to swim with each change of tide.

Legal limits

How does the industrialist handle the problem? The first essential is to establish the legal limits of this control.

Development as defined in the Town and Country Planning Act 1962, the principal controlling statute, is the "carrying out of building, engineering, mining or other operations in, on, over or under land, or the making of any material change in the use of any buildings or other land."

Certain activities are, however, ruled to be "not development" in the Act and benefit an industrialist as follows:

First the carrying out of works of maintenance, improvement or other alteration to a building, structure or erection, providing such works affect only the interior of the building, or do not materially affect its external appearance.

define when the authority proposes that land should be developed, and often enlarges upon an allocation of land for a specific use. For example, it is not unknown for provision to be made in a development plan for a specific type of industry, as in that for Essex, which makes reference in the Written Statement to the reservation of land alongside the Thames river side for industry of national importance requiring deep water facilities. Other restrictions may include the reservation of land for the relocation of non-conforming industry from, say, the central area of a town.

It can be seen, therefore, that the allocation of your chosen site for industrial purposes may not, in itself, be the end of the problem. A most useful document prepared with the development plan is the "Written Survey and Analysis." This does not form part of the statutory documents and is often not available for purchase although access to it can usually be obtained via a diplomatic approach to the planning officer. Containing considerably more detail than the Written Statement, it often reveals the thought behind an apparently absurd restriction imposed by the Development Plan.

The value of a development plan to the industrialist is severely limited for several reasons. For example, most development plans are out of date, and they normally contain allocations of land for general industrial purposes and local needs. They cannot be expected to provide for the infrequent and unusual demands of, say, a mineral processing industry.

Wide variation
As one can imagine, the "other material considerations," will vary widely from authority to authority, and planning officer to planning officer, and in some cases have to be seen to be believed.

Such matters as the traffic to be generated by the industry and the suitability of the existing road system to absorb it, are carefully considered by local authorities. The control exercised under this heading relates not only to traffic safety but to environmental aspects, such as the desirability of excluding heavy industrial traffic from residential areas. The authority will usually consider the possibility of improvements to a road system to cater for the traffic changes necessary to accommodate the new industry. It is, however, quite common practice for developers to be asked to pay for, or at least contribute

extent, for the modicority of our present day building design.

Equally important in general terms, and probably more important in the case of capital intensive industries occupying hundreds of acres, is the question of landscaping. Unfortunately, there appears to be widespread misunderstanding that the object of landscape architecture is to achieve the complete screening of an industrial complex. This can never be achieved, nor is it desirable, for industrial architecture can be as stimulating as domestic building design.

Employment, its availability and suitability, is also a matter being considered currently in a more sophisticated manner than hitherto. The planning authority may be concerned with a particular unemployment problem, while the industrialist is more interested in the suitability of an area in terms of available skills and competition likely to arise from other employers for those skills.

The availability of services is particularly material both to the industrialist and local planning authority, but in different ways.

Once planning permission has been obtained, an industry may have a statutory right to have a service provided. The imposition of a new substantial and unexpected demand can, however, result in an unbearable strain on, for example, water or electricity undertakings to the detriment of both the industry and the general public. The ability of a local authority to provide finance to implement its proposals may have severe repercussions on a private developer's programme. For example, a new highway capable of absorbing the additional traffic from a new plant may be planned yet lack of finance can considerably delay its construction.

All the foregoing are matters for private negotiation between the industrialist and the various public authorities, led by the local planning authority. This inevitably extends the time taken to receive permission and may result in complete failure. In the event of dispute between the parties or a strong public lobby to the Secretary of State, negotiations and proposals cease to be private or local, for a public inquiry will almost certainly be held with its consequent expense, delay and uncertainty. At such an inquiry, proposals are open to searching cross-examination by lawyers highly trained in the art of driving the proverbial bulldozer through what, on the surface, would appear to be an industrialist's reasonable requirements.

were development consultants to the Surrey Council for the Metro Area up to the time of creation of the Greater I Council.

At the present time, a firm can offer all the necessary skills for negotiation and on the wide range of factors which extends to such extent as land use planning, traffic and noise pollution. Informal consortia, however, have been created to off necessary services, together with the advantages from years of collective negotiations with public bodies. The manner in which advice can be provided by industrialist is probably illustrated by reference, case history, namely, aluminium reduction recently completed for Rio Zinc, BICC and the Kaiser Corporation of the U.S. The principal consultants employed a planning and traffic engineering firm, both London, together with consulting engineers.

Site location

The consultants joined RTZ management and technical committees at the earliest of the proposal and were entrusted to carry out detailed site location studies. They were first given the opportunity for the comprehensive study of similar plants in Italy and the U.S. to that proposed to be constructed in country. These studies clarified the traffic and environmental factors to be considered in location study, and resulted in the early elimination of sites. The extent to which a company will use consultants depends upon the available skills within its own organization. In this case, the employment of primary aluminium was a large extent, new to the area, although it had an interest in an Australian smelter. The consultants were, therefore, wider responsibilities than necessary in all cases. In addition to advice on government and local planning policy, traffic, general air and water pollution, physical suitability of sites, were concerned with the ability of deep water harbour dues, distribution and methods and manpower. This injection of specialist skills at the start of the project enabled a short of three years. Dunfermline, Tayside and Anglesey is produced at an early stage.

Continued on next page

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warehouse. The principal advantages are:—

- 1.—Availability of sites—the best sites are usually in the hands of the major investment and development companies. This is only to be expected as they are specialists in site acquisition and spend a great deal of time and energy in finding suitable properties.
- 2.—Cost—the good developer has a tremendous fund of knowledge and experience of cost control and the best methods of creating a satisfactory building for a reasonable outlay, a situation which is ultimately reflected in the rent charged or available when they are needed.
- 3.—Flexibility. The principal danger of a purpose built building is that it may be quite unsuitable for any other trade or business other than that for which it was originally planned. Consequently, it may not be impossible to sell (or in the case of rented property to assign) but it may even become unusable by the original firm for which it was built if the nature of that firm's business changes substantially. Developers, well aware of this problem and their experience over the years normally ensure that these disadvantages do not arise.

Are there any suitable sites available in that area?

How soon do we need the premises?

Will the necessary permissions be forthcoming (especially IDC)?

Allowing for obtaining these approvals together with the appropriate building time, when will the building be ready for occupation?

Approximately how much will a purpose built building, together with the site, cost and what arrangements are there for financing it?

Can our requirements be fitted into an existing building for a certain amount of pressing work?

Planning—(Cont'd.)

Continued from previous page

resulted in the choice of a site which received the full support of Anglesey County Council, Gwynedd and Valley Councils.

The detailed design of the plant was then carried out using consultants' advice. While a small minority of the Anglesey population have expressed doubts as Shell, Total Oil, Unilever, Bovis, Mackenzie Hill, Imperial Tobacco, British Leyland and the Lyon group. Many developers of speculative industrial estates use consultants for services extending from negotiation with planning and highway authorities, to the detailed financial appraisal of the project.

motorway systems is coming into its own.

If time and money are not important factors, then a purpose built building must always be attractive. This is particularly so:—

1—where the nature of the firm's business necessitates a highly specialised building, for example a brewery or a chemical plant;

2—where a very high grade building is required for prestige purposes.

This solution can, of course, be a very expensive one, especially if the senior executives of the firm concerned have little experience of the problems associated with building new premises. It should, therefore, only be accepted after detailed investigation.

The alternative is, of course, a "speculative" factory or

about the introduction of a new capital intensive industry into what was previously a mainly agricultural and tourist area, the majority opinion is that the careful attention to traffic engineering, pollution control and landscaping should enable all three industries to be bappy neighbours, and Anglesey will benefit from an economic boost on a scale not experienced since the construction of the ferry link with Ireland.

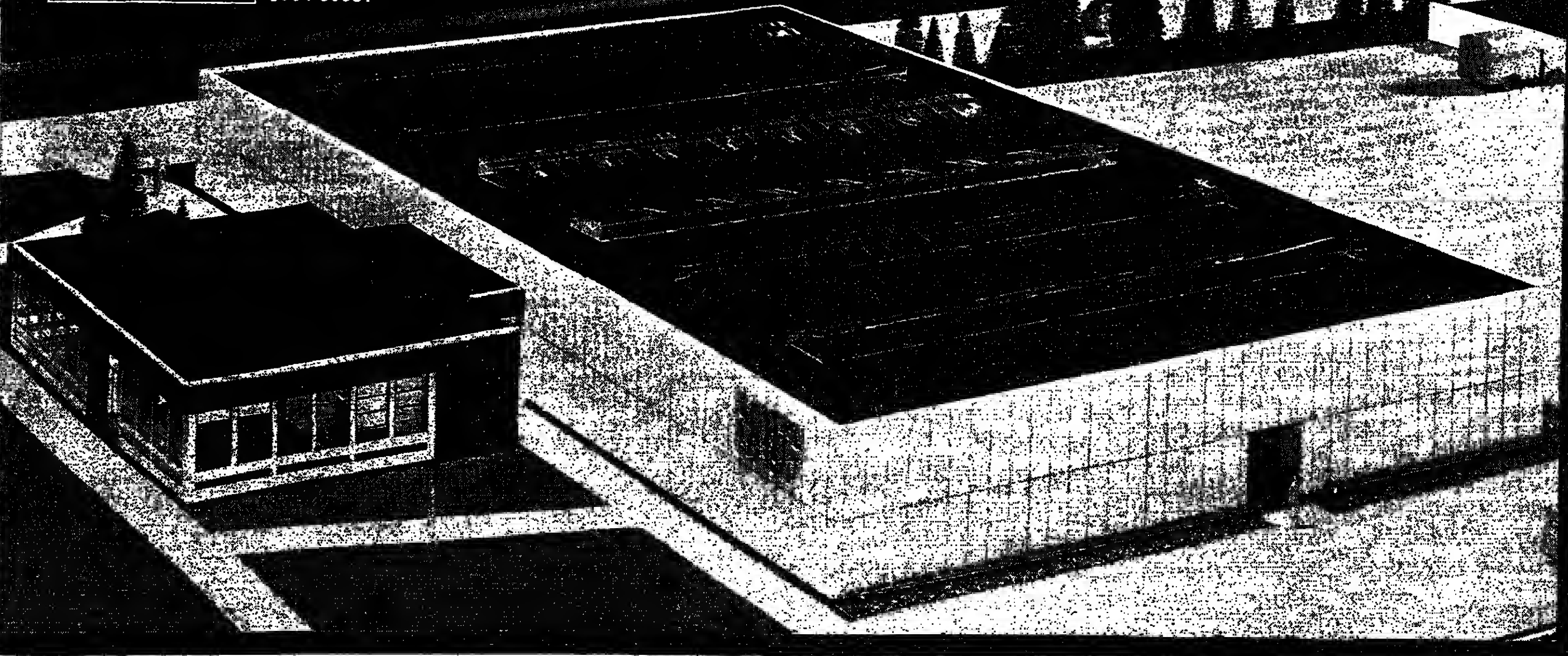
The latest project to be presented for formal approval after comprehensive work by a team of company executives and consultants is the Burnmah/Total Oil refinery at Cliffe Marshes now being considered by the Kent County Council.

What is the limit of these consulting services? Probably the most common use of planning consultants occurs at public local inquiries into industrial projects. Usually the major ones shows that a large group of experts regularly appearing can give expert evidence on behalf of a wide variety of firms, such as the increased use of specialist consultants who understand the problems facing the controlling authorities. The use of these experts cannot guarantee success but it may reduce the delay and chance of failure. It will never turn an inherently bad scheme into a good one but you should obtain your refusal quicker.

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INDUSTRIAL PROPERTY XVI

Property bonds are enjoying a boom phase

By KEITH LEWIS

One of the few ways a member of the public can obtain a direct stake in property, and have that property managed afterwards, is through a property bond. The normally inaccessible commercial and industrial properties at once become available owing to the size of the pooled funds available—and this type of investment medium is attracting considerable support at the moment.

Steady plod

Another factor that has probably contributed to the popularity is that, although investment performance by some standards has not been stunning, the trend has been a steady plod forward. And with many people burning their fingers in equities during the 1969-70 period this has filled the gap for a more sedate type of investment.

While the timing with Ordinary shares, even via unit trusts, is all-important, with property as the underlying asset this consideration is perhaps less vital—at least if history is anything to go by. This may well account for the fact that unit trust repurchases are hitting all-time peaks at the moment—possibly meaning a switch by investors from shares to property.

The accompanying graph, produced by M and G Securities (the second largest U.K. unit

trust group) at the launch of its property bond, is fairly representative of the type of approach being used on the public. The chart was compiled after a study carried out specifically for M and G by the Department of Land Economy of the University of Cambridge in collaboration with the Economist Intelligence Unit. The "Shares" curve represents the Financial Times Industrial Ordinary Index, with net income reinvested, and the Building Society curve represents a share account with a leading society. The property curve results from "detailed study of rental and capital values of commercial property throughout England."

The seriousness of the exercise coupled with an undeniably impressive graph illustrate the persuasiveness of the marketing—and many people have responded with their cheque books.

Belated effort

The property bond has almost become part of every life assurance salesman's range of wares. It is fair to say that many of the older established life assurance companies have entered this market because they have been almost forced to by public demand.

Even the larger unit trust managers (M and G and Save and Prosper, for example), which once looked down on property bonds as just a passing fad, have come to the conclusion they are here to stay. And, one by one, these groups have found themselves swallowing their former criticisms—and there were quite a few—and bringing out their own bonds in a somewhat belated effort to cash in on the craze.

The property bond has many of the attributes of a unit trust in that the prices of the units are quoted in the national Press and reports are sent out giving absolute disclosure as regards charges, properties and transactions throughout the term under review. In most cases, each property is listed (sometimes with an accompanying photograph) with the name of the tenant, the rent paid, the price paid for the property and the estimated current price. In many cases, a custodian for the assets has also been appointed. All this has added to the public's feeling of security.

It is significant, however, that very few property groups have entered this field and the initiative has come mainly from the life assurance companies. Nation Life is owned by the Freshwater group, but apart from this the only funds

with expertise specifically in the property world are Robert Silk Property Bonds and Property Growth Assurance (the third largest group in the field). This is not to say that knowledge is lacking, however, since every group has either taken on its own property manager or has employed one of the large estate agents to look after the portfolio. M and G, for instance, has Property Investment and Finance (a public company) to select the investments. In addition, all the funds have independent valuers who are usually estate agents.

In so far as industrial property affects property bonds, it is a fair estimate that most of the larger funds try to keep 25-30 per cent. of their portfolios in this sector. Property Growth Assurance has 10 per cent. at the moment, but this is due to a slight distortion after recent purchases and the belief there is that "the well-balanced portfolio should always contain industrial buildings." While the rise in rents on offices and shops has probably been given greater publicity and is recognised by most people as the glamour area, "there is absolutely nothing wrong with industrial property located on the right site and with the right tenant."

Pension funds and non-tax-paying bodies can often find excellent investments in this type of property owing to the high yield attractions.

Another tenant

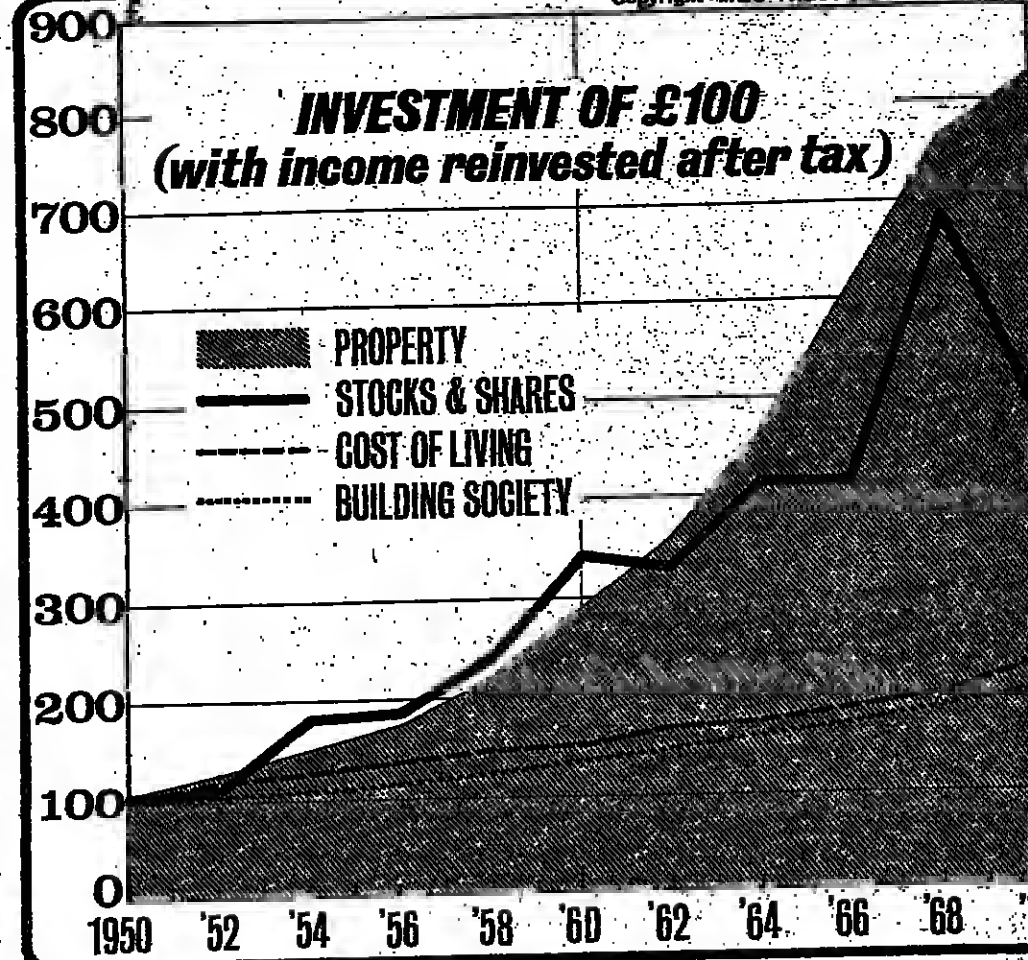
The art, from the property bond manager's point of view, is to weigh up all the factors. For example, it is important that the property is not "purpose built"—in other words, not built to a specification that makes it unsuitable for use for another tenant in a different industry. Ideally, the property should not be built in a one-industry area—Bradford would be a good example—and road and rail communications should be up to scratch.

Planning controls are another consideration. While there is often demand for industrial property it is understood that resistance from local councils can be encountered.

Other things to watch for are if the area is likely to benefit in the near future from an increase in industrial requirements. A property does not have to be modern provided it fulfils the basic requirements and one storey buildings with car parking facilities are a sought after commodity.

Hambros Bank, which probably has one of the loudest voices in the property management business—it looks after the largest fund, Abbey Life's—which tops £60m., and also Hambro Life's—expects industrial property to continue to show good growth for the next five to six years.

At present, there are few specialist funds in the property bond sphere. Property Growth Assurance runs an Agricultural Land Bond—though this has not exactly been a raging success with only around £70,000 taken in over twelve months—and there is believed to be a new fund on the way investing only in development land. So far no one has suggested a fund specialising in industrial land, but then it is early days yet. And anyway, as has been found with unit trusts, it is the broad-based funds that give the



best all-purpose performance over the longer term.

As regards the future of property bonds at the moment this will depend largely on the findings of the committee looking into unit-linked life assurance under the chairmanship of Sir Hilary Scott. The many criticisms of property bonds in particular have sparked off the formation of this committee with a view to determining how well the existing regulations prevent exploitation of policyholders.

Sales method

Many areas of the property bond business have come under fire but the main issues have been on the questions of liquidity, the accuracy of valuation and the sales methods. Evidence has now been submitted to the Committee by most of the leading exponents but the report is not expected for at least a year. The main criticisms no longer apply to the newer companies which have deliberately built-in safeguards to retain policyholder confidence.

There was a time when some advertisements were clearly misleading to the uninitiated but it is fair to say that by and large the greener areas of the property bond world have been opened up to scrutiny. The danger is that existing legislation could conceivably allow a ruthless operator to enter the business. But for the most part property bonds hold no terrors for the investor. The question of whether unit trusts offer a greater chance of capital appreciation is a matter of conjecture, but it is as well to remember that the most sensible attitude is to view property bonds as a supplementary investment service rather than an alternative. In any event, there is no doubt which of the two is keeping the public's attention at the moment.

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The fourth international conference on the peaceful uses of atomic energy opens in Geneva to-day. David Fishlock, Science Editor, discusses nuclear safety, a topic expected to arouse fierce debate

Safety hurdle for Britain's 'fast' reactor

ON THE EVE of the fourth international conference on the peaceful uses of atomic energy, which opens this morning, the U.K. Atomic Energy Authority unveiled her latest prototype nuclear powerplant, in the shape of a 250-MW prototype now under construction at Dounreay, Orkney. The reactor, which will be the first of its kind in the world, is expected to be completed by 1974. It is the reactor towards which the U.K. Atomic Energy Authority has directed its efforts for the past two decades. The reactor is a fast breeder, which means that it produces more fuel than it consumes. It is a liquid metal fast neutron reactor, which means that it uses liquid sodium as a coolant and does not require a moderator. The reactor is expected to be the first of a new generation of reactors, which will be able to produce power more cheaply and safely than the current generation of reactors.



Mr. E. C. Williams The prototype fast reactor at Dounreay, Orkney.

these vessels may be 10 inches thick, stretching for miles. For two or three years the U.S. Atomic Energy Commission has been under increasing severe attack from critics who argue that the combination of all-steel pressure vessel and a reactor not "inherently safe" is a great risk. Suppose, they say, that a big steam bubble formed in the core of a water reactor, keeping the coolant from performing its job. The water reactor designers believe they have already taken elaborate precautions for keeping fuel cool should the coolant fail. In the boiling water reactor (BWR), sprays above the core spring into action within 30 seconds of an accident. In the pressurized water reactor (PWR), water is injected from below the core, from gas-pressurized accumulators. Nevertheless, the U.S. AEC finds itself in a dilemma: for it is well aware that much more research should be done, if not necessarily to improve safety, at least to assure that the designs are safe. No-one at present is building water reactors closer than about 20 miles from major population centres, compared with 3-5 miles for the AGRs at Harlepool and Heysham. The present view of the Inspectorate of Nuclear Installations in Britain is that modifications to the PWR at least, to satisfy conditions for a site in Britain, would price the reactor right out of the market.

Questions

There was a time when the UKAEA believed the design for the first commercial fast reactor might have been started around 1970. Since then many searching questions have been asked about safety. Can the system, for instance, contain the explosive pressure pulses that will occur should some part of the core become critical—perhaps because the coolant boiled at one point? No topic is likely to arouse fiercer debate in Geneva this week than reactor safety. No aspect of it will earn more attention than the fast reactor. For Britain the subject has special importance, for a lead in fast reactor design already sadly eroded could disappear altogether by the mid-1970s if the £200m. system fails to satisfy the world's most stringent criteria for reactor safety—those of Britain's Inspectorate of Nuclear Installations.

Attack

But those who adopted water-cooled reactors have chosen the more familiar chemical engineering practice of a steel pressure vessel, factory-fabricated instead of being built on site. With the rapid escalation in size of reactors since the mid-1960s, in the effort to offset, through economies of scale, the high premium required for safety, the price lies in the bigger, more costly design. All power reactors using gas or water as coolant rely on two forms of containment in the event of trouble outside or within. The first line of defence is the can in which its fuel is sheathed, in effect a miniature pressure vessel which retains the deadly fission products formed when uranium is split. The second is a big pressure vessel, of concrete or steel, which must keep in any leak the first line of defence is breached. With gas-cooled systems encased in concrete vessels, externally tensioned by hundreds of thousands of high-tensile steel cables, Britain has been able to claim with some justice that only natural disaster could ever

Vital

What has not been thrashed out—and what could delay the start—is where the first station will be built. The point is vital, for the advanced gas-cooled reactor, which is the only one that can be approved by the Atomic Energy Act, is a gas-cooled reactor, which means that it produces more fuel than it consumes. It is a liquid metal fast neutron reactor, which means that it uses liquid sodium as a coolant and does not require a moderator. The reactor is expected to be the first of a new generation of reactors, which will be able to produce power more cheaply and safely than the current generation of reactors.

Fire risk

What is feared is nothing remotely so violent as an atomic explosion—to create a critical mass of explosive, quickly enough to sustain an explosion takes immense effort. The danger is some accident—an air crash, earthquake or fire, for instance—that might split open the core and release radioactivity. Leaving aside the hazards of acts of God, let us consider a

Fire risk

fire within the core. This could occur if the coolant supply failed abruptly. If this were to happen in a water-cooled reactor, and if simultaneously both the control and safety rods were to fail, the result would be a release of radioactive gas. For that reason the Harlepool and Heysham reactors, which were sited deep in the West of the U.S. on the Columbia River from which they drew cooling water, at a distance from population centres that was sufficient to give time to evacuate people in case of an accident. In the water-cooled system, water not only cools but also moderates the reaction. With the gas-cooled system the moderator—graphite—is built in and cannot disappear. For that reason the system is considered

Attack

release radioactivity. Cables can be replaced if they show sign of weakness through overstrain or atomic bombardment. To sustain that claim the Inspectorate of Nuclear Installations last year caused the CEGB the loss of several million pounds in modifying what it saw as a possible weakness in the containment of the Harlepool AGR. The second is a big pressure vessel, of concrete or steel, which must keep in any leak the first line of defence is breached. With gas-cooled systems encased in concrete vessels, externally tensioned by hundreds of thousands of high-tensile steel cables, Britain has been able to claim with some justice that only natural disaster could ever

Labour News

No early end to Lucas stoppage

BY PETER CARTWRIGHT, MIDLANDS CORRESPONDENT

THE HOLIDAY pay strike by of maintenance engineers, the Sheet Metal Workers, Boilermakers, and now entering its third day, is not expected to end before mid-week. Lucas makes wide range of equipment such as dynamo starters, coils and toolroom workers, who trade in which are now largely out of work in the motor industry.

Two British Leyland subsidiaries, Austin-Morris at Oxford and Rover at Solihull, are being hit by the strike. Some of the Lucas staff are being asked to work overtime to make up for the Lucas stoppage. The company has said that 3,000-3,500 workers will be laid off by the end of the week if the Lucas strike continues.

It is expected that the Lucas strike will last for at least a week. The company has said that 3,000-3,500 workers will be laid off by the end of the week if the Lucas strike continues.

The impact on the other Lucas plants at Birmingham, where Minis, 1100s, 1300s, 1800s are made, is being felt by two disputes involving overtime bans in the making engines for Minis 1300s. The company has said that 3,000-3,500 workers will be laid off by the end of the week if the Lucas strike continues.

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U.S. remains unready to give ground after Paris meeting

BY ADRIAN DICKS

A WEEK of further consultations between European countries aimed at finding a common response to the Nixon monetary package opens with no sign that the United States is any nearer to give ground on the main points at issue. Mr. Paul Volcker, Under Secretary of the U.S. Treasury, said after the Group of Ten meeting on Saturday that he believed there was a better understanding by other countries of U.S. concerns with the deterioration of its current payments account. The important process of "getting the facts understood" was going on, even if it could not be instantaneous, he said.

First look

He confirmed the Administration's wish to "put everything on the table" when he added that fair trading policies, defence problems and the disproportionate burden on the U.S. payments balance are an inherent part of the problem and therefore an inherent part of the solution.

But nothing Mr. Volcker or anyone else has had to say here in the past few days suggests that either the Americans or their principal partners will be ready to begin bargaining on new parties between currencies at the Ministerial level session of the Group of Ten in London on September 15 and 16.

Soma sources close to the meeting suggested that the Ministers might be able to take a first look at the question either at that meeting or when they gather in Washington on September 25 and 26 on the eve of the IMF conference.

Mr. Volcker refused all comment on suggested revaluation figures for other currencies which have emerged from various international organisations in recent days. But he said that he was "gratified by the fact that exchange markets have been able to open to an orderly fashion and that business is being transacted."

The Italian Government, whose compromise plan of last week failed to attract French support during the Group of Ten meeting, will take the initiative again in trying to bring Bonn and Paris together in talks due to take place here to-morrow between Sig. Ferrari Aggradi, Italian Treasury Minister, and M. Giscard d'Estaing, French Finance Minister.

On the face of it, the Italian plan offers France the most attractive solution put forward yet. According to accounts of it, which became available here this week-end, it would involve multiple changes of currency parities against gold in order to maintain an "average price" of the metal.

Full details of the proposal are not yet clear. But it appears that some currencies would be revalued against gold while others (for example, the French franc and the lira as well as the dollar) would be devalued.

Whether France will be swayed this time by its partners' eagerness to find a Community solution, will depend on whether this formula has the effect of raising French export prices in third markets, and thus endangering the French Government's objective of export-led growth.

A further sign of France's concern with its international competitiveness came from an initiative by M. Giscard d'Estaing over the week-end, when he was reported to have suggested to employers a system of "contractual price policy," similar to

'Malta still chained to Britain'

BY OUR OWN CORRESPONDENT

MALTA'S defence and financial accords with Britain chain the island to Britain as though she were still a colony. And in severing this anchorage Malta will assume a rightful place with friendly nations in the Mediterranean. Mr. Mintoof's speech was something of a disappointment. Many believed that he would announce a start to formal talks with Britain on a new defence and finance agreement. Last Friday he sent to London a note replying to a message saying that Britain and its NATO Allies were not prepared to improve their basic offer of £8.5m. a year in cash and economic aid.

For the time being, however, the British Government is likely to try to stay on the sidelines of the Common Market's monetary debate. As for the Americans, Mr. Volcker acknowledged on Saturday that "any solution will necessarily have to be a multilateral solution, but bow any particular groupings of countries come to agreement among themselves is up to them, not us."

Developing process

Reuter reports from Rome—The West-German Finance Minister, Prof. Schiller, who is having talks with Italian Ministers, said: "In the last few weeks there has been an intense exchange of ideas with Paris, but I cannot give a simple reply about our positions being nearer. It would be better to say that there has been a better reciprocal understanding of each other's position."

Prof. Schiller said he was not ruling out the possibility of an agreement on September 13, when Common Market Ministers meet again, but did not want public opinion to be filled with hopes that were not realistic.

He said that both he and Italian Premier Sig. Colombo, saw the meeting as only a stage in a developing process.

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COMPANY NEWS + COMMENT

Kulim expects to reach £1.1m.

PRESENT indication is that gross profit of the Kulim Group for the current year should be in the region of £1.1m., state the directors in their interim report.

For the first six months ended June 30, 1971, the gross profit (after depreciation, etc.) is reported at £452,822, compared with £335,219 in the same 1970 period. Providing for tax of £116,000 (£8,478)—after proportion of allowances and losses brought forward—the net profit is £336,822 against £326,741.

For the full year 1970 the gross profit was £556,739 and the net figure £398,001.

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At the time of the rights issue last month the directors reiterated their earlier forecast that 1971 gross profits should show an improvement over 1970; and they felt it should be possible to maintain the dividend at 21 per cent. or consider a "moderate increase."

The directors intend to pay an interim dividend in December next.

They report that the greater part of the estimated production for 1971 has been sold at prices which should ensure average prices for the main categories of production, in excess of those obtained for the 1970 output. The profit forecast is made on the basis of those average prices and the substantial increase in the production of palm oil and kernels during 1971.

comment

The growing importance of palm oil at Kulim seems to be having a good impact on profits, but the sizeable jump in the tax charge from virtually nil in July/December, 1970, to 24 per cent. so far this year—means that the impact on earnings, in theory, could be negligible. Perhaps this is why there is no dividend pointer at this stage, which is something the shares at 23½ must have been waiting for. But shareholders could console themselves with the thought that the tax situation may have been responsible for last year's dividend cover of 1.7 times; and that, this year, that degree of cover might not be so important.

Statement Page 8

Long term confidence at Eva

ALTHOUGH recent Government policies have in some degree inhibited the planned growth of Eva Industries, in the short term the Board looks beyond this temporary phase with "great confidence," states chairman Mr. T. R. Astley.

This group has always been able, to a significant extent, "to swim against the tide," the chairman continues, and this, in the first quarter of 1971-72, it continued to do.

Nevertheless, the level of activity in engineering generally gives grounds for concern and it is too close to the mini budget to have made a fully detailed assessment of its probable consequences for the group.

In the longer term, the group is now in a position of "considerable strength" to take the greatest possible advantage of more favourable trading conditions.

As reported on July 30, pre-tax profit for the year to March 31, 1971, was £737,000 (£689,000) with a dividend of 30 per cent. (equivalent 28 per cent.)—and a first interim dividend of 10 per cent. has been declared in respect of 1971-72. A one-for-one scrip is also proposed as reported on August 13.

Analysis of sales and profits shows that Forgings and Forging contributed £2,118m. (£1,721m.); Agricultural £2,190,000 (£1,740,000); Agricultural Tools £1,970m. (£1,706m.) and £305,000 (£289,000); General

N. Brown aim well over £1m.

PRESENT indications are that the current year for N. Brown Investments will be one of "considerable progress" and, given a successful autumn/winter season, the chairman, Mr. D. Alliance, is confident the results, both in terms of turnover and profit, will "substantially exceed" original estimates for the year to February 27, 1971.

As reported on August 24, for the year 1970-71, profit was £124,547 plus an exceptional credit of £49,706 for previous years (previous 17 months' total loss £201,659) and the dividend is 10 per cent. (nil).

The forecast was for £250,000 and Mr. Alliance says this would have been comfortably achieved had it not been for the postal strike. The forecast was made at the date of the acquisition of J. D. Williams and Co. and Oxendale and Co.

The results achieved in the opening months of the present year have been satisfactory, and sales lost during the postal strike have largely been made up during April and May.

The increase in operating efficiency already achieved through rationalisation is continuing and the added benefits arising from this should be felt in terms of profit during the current year.

In the longer term, the chairman is confident the group's kind of mail order business is capable of considerable development, by greater penetration of the existing market and by further extension into house-to-house in the middle income groups.

Meeting, Manchester, September 27 at 12.30 p.m.

Chairman's Statement Page 10

Norwest Holst to improve

ALTHOUGH reluctant to make a firm forecast for any single year, the chairman of Norwest Holst, Mr. D. B. LeMare, feels confident that results for 1971/72 "should show an improvement compared with the past two years."

In general the workload for the current year is adequate, and recent Government measures to

stimulate the economy should, in due course, be beneficial to the construction industry as a whole.

As reported on August 19, group profit, before tax, for the year ended March 31, 1971, was £296,000 (£1,012,000), the dividend is held at 25 per cent., and a one-for-one scrip is proposed.

During 1970/71 turnover increased to over £25m. and it is disappointing, the chairman says, that profit is not appreciably greater. In the main this has been caused by a limited number of schemes incurring substantial losses.

Demand for private housing was buoyant and as forecast a more satisfactory return was earned on capital employed. The immediate future for private housing, which represents approximately 12 per cent. of group activity, is encouraging, and the group continues to maintain adequate stocks of first class land.

The chairman stresses that apart from its effect on profits, cost inflation experienced necessitates an increasing amount of finance to maintain even the same volume of turnover in physical terms. With this in mind, the Board has made a number of decisions which will have the effect of improving the liquid position without recourse to a fund raising operation.

Over £2m. group resources are absorbed in housing, industrial, commercial and overseas developments. These investments which in aggregate have a value well in excess of this figure are an assurance of profits for future years and for the most part are readily realisable, he points out.

An executive share incentive scheme is proposed. Meeting, Liverpool, September 29, noon.

No British Mohair interim

REPORTING another difficult year in 1971, as predicted, the directors of British Mohair Spinnery have deferred a dividend until results for the full year are known.

They feel confident it will be possible to pay a dividend at the end of this year and that measures now taken should enable the group to show increased profits during 1972.

In 1970, the total dividend was an equivalent 15½ per cent.—an interim of 7 per cent., followed by a one-for-one scrip and a final of 8½ per cent.

For the six months ended June 30, 1971, group profit, before tax, is shown to be down from £157,200 to £136,800. For the full previous year, the figure was £430,500.

Tax takes £54,100 (£59,400) leaving a net profit of £72,700 compared with £87,900.

Directors state that non-recurring expenses relating to rationalisation of production amounting to some £19,000 have been deducted in arriving at the group net profit for the half-year.

Group profit for the corresponding half is the result of British Mohair only (formerly Jeremiah Ambler Group) while profit for the year 1970 includes Robert Clough (Feigley) Holdings for

14 months and C. P. Taylor and Co. for 12 months.

Trade in mohair yarns for men's light-weight suitings has continued to be depressed due to the economic climate in the U.S. and there is "little indication" of an early improvement. This factor especially has adversely affected group profits to date, the directors explain.

The sale of yarns in European export markets is buoyant and rationalisation within the group is continuing.

However, it seems unlikely that profits for the second half will show any substantial improvement on those now reported, members are told.

comment

At a 1971 low of 32½ against a peak of 45p the market had been taking a gloomy view of British Mohair's short-term prospects. Where much depends on a revival of importation of lightweight mohair cloths by the U.S. This trade has continued to be depressed due to the economic climate in the U.S. and there is "little indication" of an early improvement. This factor especially has adversely affected group profits to date, the directors explain.

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Howard Tenens potential

The investment policy currently being pursued by Howard Tenens Services will, it is believed, make a considerable contribution to profits in 1972-73, Mr. E. C. Morris, chairman of the Witherside-based motor spares warehouse and distributor, tells shareholders.

Subject to the motor industry's continued success in export markets and in reducing labour problems, the chairman says, "we should achieve another satisfactory year in 1971-72," he says.

Mr. Morris points out that, while the group remains dependent on the motor industry (its major customer) it is the present intention to bring about some reduction in this dependence "as and when suitable opportunities arise."

Future indications in the export packing side are "most encouraging," production at the Timber Pallets (Manufacturing) subsidiary at Boston, near Ipswich, while the motor spares subsidiaries achieved considerable volume and profitability in the movement of components to and from the Continent, in particular France.

The group must become substantially involved in the Common Market, Mr. Morris tells holders. It has already progressed considerably in the European transportation field and is taking place with an Italian associate of Fiat of Turin to participate in a joint company responsible for volume movements to and from Yugoslavia in Western and Eastern Europe.

As reported on August 12, pre-tax profits for the year ending March 31, 1971, totalled £782,000 (£853,000) and the dividend is 27½ per cent. (equivalent 20½ per cent.). Directors have already forecast combined pre-tax profits for the current year in the order of £1m.

Meeting, Winchester House, E.C., September 30 at 11.30 a.m.

comment

Howard Tenens' report underlines the chairman's view that the Witherside motor spares warehouse and distributor, while the motor spares subsidiaries achieved considerable volume and profitability in the movement of components to and from the Continent, in particular France.

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Progress for Robt. Douglas

WITH SO much uncertainty as to rising costs the chairman of Robert M. Douglas (Contractors), Mr. R. M. Douglas, feels it was imperative to make any definite results forecast for the current year. However, he has every confidence in the group's ability to ensure a steady rate of progress.

The volume of general construction work in hand is lower than at the corresponding period last year, the chairman continues, but the supply of specialist units in hand and made a satisfactory start.

Recent indications of the expansion of the motorway and other construction programmes plus the anticipated improvement in the economic climate should assist in the creation of new normal conditions, particularly if the Government succeeds in its efforts to contain inflation, he adds.

The chairman stresses that the group is in a relatively strong position to take full advantage of any improvement in trading conditions.

The policy of wide diversification of interests has been added to and progress and has proved to be a useful safeguard against difficult trading in any particular sphere. As reported on August 21, pre-tax profit for the year ended March 31, 1971, was £1,042,491 (£939,491) with a dividend of 20 per cent. (same).

Analysis shows civil engineering and building construction contributed £394,439 to profits; sale and hire of plant and equipment £554,538; production and sale of sand, gravel and ready-mixed concrete £63,809; sundry income £10,704.

Plant and equipment sale and hire was broken up as to Australia and New Zealand £187,546, and the crop at the end of

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Good start by Assam Frontier

The current season for the Assam Frontier Tea Company has got off to a good start, chairman Mr. H. K. Stringfellow tells members, and the crop at the end of

Industrial Contract

MR. E. R. WILSON, chairman of Industrial Contract Cleaners expresses confidence in his annual report that the efforts of the past three years to develop the company will enable it to show its true potential in the growing field of service industries over the next few years.

For the year ended January 3, 1971, group external sales amounted to a record £2,570,806 (£1,843,283) for the previous 70 weeks, but profit, before tax, fell to £44,168 (£201,459). As reported July 1 the dividend was 6 per cent. (13 per cent. for the period).

The chairman explains that profit was eroded due to (1) group structure being established for a turnover greater than that achieved; (2) margins during the latter half being adversely affected by depressed economic conditions; (3) a loss-making contract at Sheffield—now ceased; (4) exceptional national insurance contributions for previous years.

However he reports that action has been taken to reduce the group structure and overheads; margins are being very carefully examined and controlled.

An analysis of turnover and trading profit—£29,756—shows respectively: general cleaning £58 per cent. and £77.11; waste removal 12 per cent. and £12,543.



In the control room on the Amoco-Gas Council's Leman field production platform, equipment supplied by Honeywell designed and put together by Texas Eastern Engineering can control a flow of gas which may be at a rate of up to 350 cubic feet a day. It can also be used as a "slave station," controlled by the master station at Amoco's shore terminal Bacton, Norfolk.

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding div. year	Total last year
A. G. Barr	—	—	—	—
Brasway	(c) 14	—	13	24
British Mohair	nil	—	13	22
Rowland Gamut	9	—	8	12

* Equivalent after allowing for scrip issue. † Amount per share.
(s) Tax free. (b) On capital increased by rights and/or acquisition issues. (c) Not necessarily indicative of a higher total.

July was 600,000 kilos ahead of last year.

Given reasonable weather conditions, we should have no difficulty in harvesting another record crop," he says.

It is too early to make a forecast of probable results for 1971. Prices realised to date in India are ahead but the weight of tea sold so far is relatively small. Forward sales have been made in London against samples at satisfactory prices, but the bulk of U.K. tea will not start coming up for sale in the London auctions until October.

Efforts are being continued to keep expenditure down, but there is a limit to what can be done in cost cutting and "in the long term we must look to increasing output as the only effective means of keeping our unit costs down," the chairman stresses.

As reported on August 7, group profit, before tax, for 1970 was £239,985, compared with £255,578, and the dividend is held at 8 per cent.

Meeting, 19, Leadenhall Street, E.C., September 29, noon.

Chairman's Statement Page 31

comment

At the recent annual meeting of Wingard, the safety belts and motor accessories group, chairman Mr. J. S. McKerchar, told members that all actions taken were bearing fruit, and he saw no reason why the second half of 1971 should not produce a profit at least as much as the 1970 shown for the first six months.

He announced that following (at his invitation) a "penetrating" investigation of group affairs by the National Westminster Bank's factoring company—Credit Factoring, the group's bankers had agreed to "increase substantially the support we have enjoyed from them in the past."

Furthermore, Credit Factoring would also provide financial facilities which would more than replace existing invoice discounting arrangements, he said.

Facilities now at Wingard's disposal would not only enable it to correct the situation referred to in the annual report but should also provide the means to expand its trading on profitable lines at a time when "I believe the motor trade can look forward confidently towards improved returns."

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At least £114,000 for Wingard

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ISSUE NEWS AND COMMENT

Slater Walker dual package

Application lists open next Thursday for an offer for subscription by Slater Walker of Ordinary shares and loan stock in Slater Walker Investment Trust. The issued capital will consist of 12.5m. Ordinary 50p shares to be issued at £1 each and £10m. 8½ per cent. Partly Convertible Unsecured Loan Stock, 1981, to be issued at par.

Slater Walker, its associates and SWIT's directors will be making firm application for 3,125m. shares and £3,250m. loan stock, and other leading institutions will be making firm applications for 5m. shares and £3,250m. loan stock. These applications will be allotted in full and the balance of £3,750m. shares and £3,500m. loan stock will be offered to the public for subscription.

Slater Walker Investments has been appointed as investment managers to SWIT. The Board intends to invest principally in companies whose underlying asset values are in excess of their

quoted market price and medium and long term application can be foreseen as a of takeovers, mergers or in reorganisations. Not more than 15 per cent. of the portfolio can be invested in securities of any one company. It is not proposed to invest more than 10 per cent. of the funds in unquoted securities.

The estimated revenue, for that accounting period to 31st September 1972 should, the directors to recommend, be totalling 4 per cent, of the share price, yielding at the price.

One-half of the stock is converted into Ordinary between 1974 and 1981 at the rate of one share for every £1 of the stock.

Brokers are Joseph Selous, Co. and dealings are expected to start on Wednesday September 15.

Prospectus Pages 34 and 35 See Lex

Farmers' debenture stock at 9%

Lists open on Thursday September 9 for the issue by the Agricultural Mortgage Corporation of £10m. 9 per cent. Debenture stock 1978-82 at par.

The stock is payable as to £10 per cent. on application with calls of £25 per cent. on November 29, 1971, and £65 per cent. on January 20, 1972. Interest is payable half-yearly with a first payment of £2.03 per cent. due on March 18, 1972.

Proceeds of the issue will be used for making loans or for replacing or repaying other moneys which have been used for such purposes. Brokers to the issue are Mullens and Co.

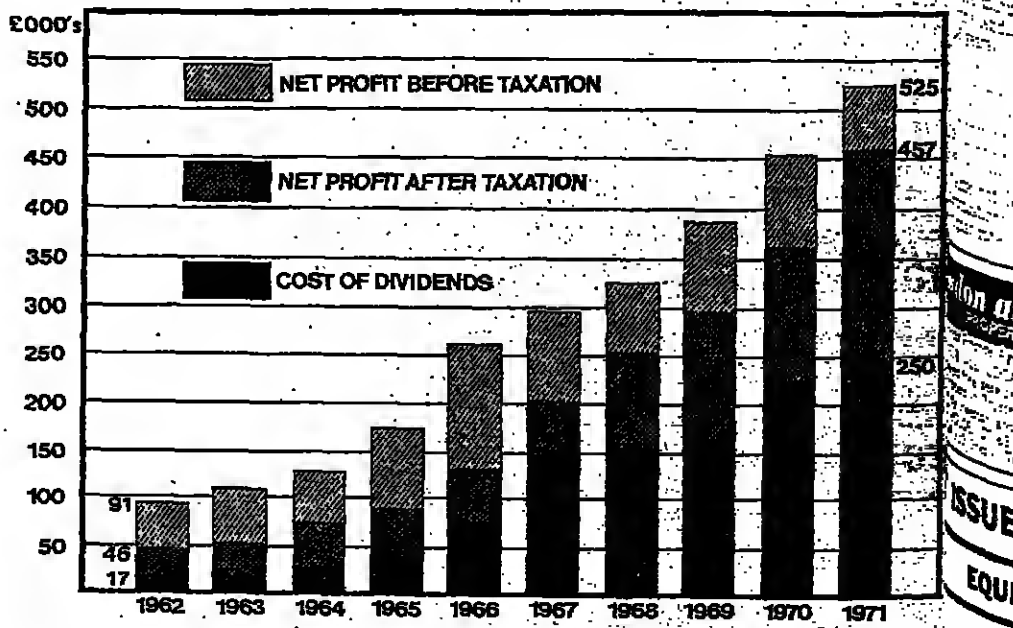
comment

Both the last two Agricultural Mortgage issues have been successful but the terms of this one that it at least has a winner. The stock is not only yielding more than £1 over Treasury 8½ per cent. 1980-82 but even has some hand over the NatWest 10½ per cent. Unsecured Loan stock at 10½ is yielding 8.7 per cent. useful premium, therefore on the cards.

Prospectus Page 8

GRESHAM INVESTMENT TRUST LIMITED

Ten Year Record of the Group



Salient features of 1971 Results

The net profit before taxation and the net profit after taxation for the year to 31st March, 1971, show an increase of 16% and 26% respectively over the corresponding figures for last year.

The profit does not take into account the attributable earnings from substantial minority holdings in unquoted companies. If these earnings had been included, the net profit before taxation would have been increased by more than 50%.

The profit does not include any profit from realisations of investments. For the year to 31st March, 1971, capital profits arising from these realisations amounted to £203,607.

The Directors see no reason why the steady increase of profit and dividend should not continue.

The Directors recommend a capitalisation issue of one new share for every eight shares now held and it is the present intention of the Directors to recommend the same dividend of 7% on the enlarged capital in respect of the year ending 31st March, 1972.

Who can promise you safe and speedy goods distribution?

Your GREEN VAN MANAGER can!

Meet the Green Van Man's boss! The man with his own local resources, his own fleet, his own staff. And the man with all the weight of B.R.S. Parcels behind him. Like 89 other branches, 3,462 vehicles and 3,714 trailers, 10,027 staff, over 300,000 sq. ft. of warehousing space... and, for good measure, computerised management services. Still, when you get down to it, you're dealing with the local boss of a local firm. That's what makes ours such a personal service.

AND A SPECIAL NOTE ON SPEED...
Main centres linked by direct rapid services (and we have 1,700 of them) normally permit 24-48 hours delivery. Outside main centres add another 1/2 days.
Ask your local Manager for details of your direct connections.

BRS PARCELS LTD

هكمان النحل

A copy of this Prospectus, having attached thereto the documents referred to below, has been delivered to the Registrar of Companies for registration. Application has been made to the Council of The Stock Exchange, London, for permission to deal in and quotation for the whole of the issued share capital and £10,000,000 nominal of 8½ per cent. Partly Convertible Unsecured Loan Stock 1981 ("the Loan Stock") of Slater, Walker Investment Trust Limited ("the Company"). The Application Lists for the ordinary shares and Loan Stock now offered will open at 10 a.m. on Thursday, 9th September, 1971, and will close on the same day.

Slater, Walker Investment Trust Limited

Slater, Walker Limited on behalf of the Company Offer for Subscription

12,500,000 ordinary shares of 50p each at £1 per share and £10,000,000 8½ per cent. Partly Convertible Unsecured Loan Stock 1981 at par Payable in full on application

The Directors are aware that firm applications will be made for 8,125,000 ordinary shares and £6,500,000 nominal of the Loan Stock which will be allotted in full

INTRODUCTION

The Company has been formed by Slater, Walker Limited in order to invest principally in companies whose underlying asset values are in excess of their quoted market price and where substantial medium term appreciation on the market price can be foreseen as a result of take-overs, mergers or internal reorganisations. The Company's investments will be managed by Slater, Walker Investments Limited ("the Managers") who already manage funds of unit trusts, investment trusts, corporate and private clients, having an aggregate total of approximately £100 million. The Managers are particularly experienced in the evaluation of and investment in the type of investment opportunity in which the Company will specialise. Subscriptions are invited for 12,500,000 ordinary shares and £10,000,000 of Loan Stock. Slater, Walker Limited, its associates and the Directors of the Company will subscribe for 3,125,000 ordinary shares and £3,225,000 of Loan Stock and other leading Institutions have agreed to apply for a further 5,000,000 ordinary shares and £3,275,000 of Loan Stock, which applications will be allotted in full.

GEARING

The Directors feel that gearing is an important factor in achieving capital growth, particularly at a time of severe inflation and that the present high cost of borrowing is likely to be more than offset by future capital and income growth. The Company will have available an 80 per cent. gearing factor until such time as conversion rights are exercised and accordingly any rise or fall in the value of its portfolio will result in a proportionately greater rise or fall in the asset value of the shares now being issued.

INVESTMENT MANAGEMENT AND POLICY

The investment policy of the Managers will be designed to achieve an above average rate of capital growth and investment will initially be confined to United Kingdom quoted securities. The only restriction placed upon investment under the Memorandum and Articles of Association of the Company is that not more than 15 per cent. of the Company's portfolio can be invested in securities of any one company. The Company reserves the right to acquire controlling interests in other companies should suitable opportunities arise. The Directors do not propose to invest more than 10 per cent. of the funds of the Company in unquoted securities. Old Change, the Company's wholly owned investment dealing subsidiary, will in the main invest in similar situations of a shorter term nature.

TAXATION

The Company is not a close company and its status is not expected to change after this issue. It is the intention of the Directors to ensure that the Company will satisfy the conditions for approval as an investment trust laid down in Section 359 of the Income and Corporation Taxes Act 1970 (formerly Section 37 of the Finance Act 1965) and to apply to the Inland Revenue for approval of the Company as an investment trust. Subject to such approval being granted, any net realised chargeable gains (after tax) made by the Company will be allowable in the hands of shareholders as a deduction in calculating any chargeable gains on disposal of the shares held by them and also chargeable gains realised by the Company will be subject to corporation tax at the rate of 30 per cent. as against the present rate applicable to companies of 40 per cent. Under the provisions of Section 357 (1) and (2) of the Income and Corporation Taxes Act 1970 (formerly Section 67 (3) and (4) of the Finance Act 1965) the Company, subject to the approval of the Inspector of Taxes, will apportion between the shareholders the deduction which shareholders are entitled to make in calculating any chargeable gains on disposal of their shares and will provide shareholders with certificates in respect of such deduction.

ACCOUNTS AND DIVIDEND POLICY

The first accounts will be made up for the period to 30th September, 1972. The revenue which the Directors estimate will be received in the first accounting period should enable the Directors, after allowing for payment of interest on the Loan Stock and all other expenses, to pay or recommend gross dividends totalling four per cent. On this basis two per cent. would be paid as an interim dividend in or about July, 1972, and two per cent. recommended as a final dividend payable in or about January, 1973. At the issue price the yield on this basis would be two per cent.

AUDITORS' REPORT

The following is a copy of a Report dated 1st September, 1971, received by the Directors of the Company from Peat, Marwick, Mitchell & Co., the Auditors of the Company and Old Change—

The Directors,
Slater, Walker Investment Trust Limited.

Dear Sirs,
We report that Slater, Walker Investment Trust Limited ("the Company") and its wholly-owned subsidiary Old Change Finance Limited ("Old Change") were both incorporated on 5th August, 1971, and that since that date no accounts have been made up in respect of the Company or Old Change and no dividends have been declared or paid by the Company.

Yours faithfully,
PEAT, MARWICK, MITCHELL & CO.,
Chartered Accountants.

PARTICULARS OF THE LOAN STOCK

The 8½ per cent. Partly Convertible Unsecured Loan Stock 1981 ("the Loan Stock") was created by Slater, Walker Investment Trust Limited ("the Company") and will be constituted by a Trust Deed between the Company and Alliance Assurance Company Limited as Trustee ("the Trustee"). The Trust Deed will contain (inter alia) provisions to the following effect—

1. Interest
Interest on the Stock at the rate of 8½ per cent. per annum will be payable by equal half-yearly instalments of 4½ pence on 31st March and 30th September in each year. The first payment of interest will be made on 31st March, 1972, in respect of the period commencing on 15th September, 1971, and ending on 31st March, 1972, and will amount to £4-62 (four shillings and sixpence) per £100 nominal of the Stock, 2. Conversion Rights
(a) A holder of Stock will be entitled, upon delivering to the Company not earlier than 15th February and not later than 15th March ("the conversion period") in any of the years 1974 to 1981 (both inclusive) the certificate for the Loan Stock with the notice(s) of conversion endorsed thereon duly completed to convert on and with effect from the last day of the conversion period ("the conversion date") one-half (or the nearest multiple of £100 below one-half) of the Loan Stock held by him (being Stock in respect of which conversion rights have not already been exercised) as he may specify into fully paid ordinary share capital of the Company. The basis of conversion (subject to any agreement to the contrary) will be that for every £100 nominal of the Loan Stock converted into ordinary share capital of 50p nominal each of ordinary share capital for every £100 nominal amount of Stock converted.

Fractions (if any) of ordinary shares to which Stockholders who convert would be entitled will not be allotted but will be segregated and sold and the proceeds distributed ratably among those Stockholders entitled thereto, unless such proceeds amount to less than 50p in respect of any one holding in which case they will not be paid but will be retained for the benefit of the Company.

(b) If for any reason the audited accounts of the Company for its financial period ended on the immediately preceding 30th September shall not be prepared and published by 15th February in any of the years 1974 to 1981 (both inclusive) the relevant conversion period shall be the period of thirty-two days immediately following the date of despatch of such accounts, and the Company will inform Stockholders of such adjustment by notice in writing.

(c) Ordinary share capital existing on conversion will be allotted with effect from and not later than 14 days after the relevant conversion date and shall rank in full for all dividends and (unless adjustments shall have been made under sub-paragraph (f) below in respect thereof) other distributions paid, declared or made upon any ordinary share capital of the Company in respect of the financial period of the Company current at such conversion date (subject to such adjustments as to dividends and other distributions as may be necessary arising out of any capitalisation issue to which sub-paragraph (g) below applies) but not in respect of any earlier period and in all other respects shall rank *pari passu* and form one class with the ordinary share capital in issue on the relevant conversion date.

(d) The Company shall use its best endeavours to ensure that permission to deal in and quotation for all the ordinary share capital allotted on conversion shall be granted upon allotment thereof by The Stock Exchange, London, and any other Stock Exchange upon which the ordinary share capital of the Company is then quoted. Within 28 days after the relevant conversion date, the Company will send (free of charge) to each holder who has exercised his conversion rights a certificate for the Stock registered in his name in respect of which conversion rights he has exercised and a certificate for the ordinary share capital arising on conversion together, where appropriate, with a certificate for the Stock registered in his name in respect of which conversion rights he has exercised and a certificate in respect of any fractional shares.

(e) If during the existence of the conversion rights the Company shall allot any ordinary share capital credited as fully paid by way of cancellation of profits or reserves (including share capital) or account and capital redemption reserve fund then on such occasion the basis of conversion shall be appropriately adjusted. The Company shall not capitalise any profits or reserves on terms which would require the holders of the Loan Stock to convert (a) above to be adjusted to more than £100 nominal of ordinary share capital per £100 nominal of Stock. Within 28 days after any such capitalisation issue the Company shall inform the Stockholders by notice in writing of the adjusted basis of conversion.

(f) If during the existence of the conversion rights any other or invitation (not falling within sub-paragraph (i) below) is made to the ordinary shareholders of the Company, the Company shall make or so far as it is able, procure that there is made a like offer or invitation at the same time to each Stockholder as if the conversion rights attaching to the Stock registered in his name on the record in his name to which conversion rights have been exercised and exercised in full at the rate then applicable.

(g) During the existence of the conversion rights, provisions for the protection of the conversion rights will include prohibitions on the following—

(i) (A) the capitalisation of profits or reserves otherwise than by the allotment of fully-paid ordinary share capital to holders of the Company's ordinary shares or by the allotment to holders of ordinary share capital issued under (ii) (a) of this sub-paragraph of ordinary share capital or equity share capital ranking *pari passu* in all respects (or in all respects save for the first dividend payment in dividend) with such equity share capital held by them respectively; and
(B) any allotment during a conversion period (or based on a period within such a period) in pursuance of such a capitalisation.

(ii) (A) the issue of any new class of equity share capital (as regards rights as to voting, dividends or capital) has more favourable rights than those attached to the existing ordinary share capital save as provided in (i) (A) above and (B) below; (B) the modification of the rights attached to the existing ordinary share capital as to any other class of equity share capital so that as regards any of such matters as aforesaid it has rights more favourable than those attached to the existing ordinary share capital.

(iii) (A) nothing in (i) (A) or (B) above shall prevent the issue of any equity share capital carrying rights for a period not exceeding twelve months from the date of issue of dividends greater than the dividend declared on the ordinary share capital provided that such equity share capital shall have been issued by way of consideration or part consideration for the acquisition of shares in the Company or another company and that the dividend payable on such equity share capital in respect of any financial year during which the Company has a dividend shall not exceed the dividend declared on the ordinary share capital in respect of the same financial year;

(iv) the distribution of capital profits or capital reserves or profits or reserves arising from a distribution after 2nd September, 1971, of capital profits or capital reserves of a subsidiary other than a capitalisation permitted under (i) (A) of this sub-paragraph; and (v) the ending of a financial period of the Company other than on 30th September except with the consent of the Trustee;

(vi) the reduction of the share capital of the Company, any unallocated liability in respect thereof or (except as authorised by Sections 98 (2) and 98 (3) of the Companies Act 1948) share premium account or capital redemption reserve fund.

(vii) If at any time during the existence of the conversion rights the Company commences liquidation (whether voluntary or compulsory) the Stock shall become repayable the Company shall promptly give notice thereof to Stockholders any of whose Stock is capable of conversion and thereupon each Stockholder shall in respect of all or any of his Stock to which conversion rights shall be entitled within six weeks after the date of notice be treated as if his right of conversion had been exercised and exercised on the day prior to such event on the basis then applicable. In the case of liquidation the Stockholder shall in respect of that part of the Stock specified in his notice which is deemed to be converted be entitled to be repaid

in respect of such Stock a sum equal to the amount to which he would have been entitled in such liquidation if he had been the holder of the ordinary share capital (including any fraction of an ordinary share) to which he would have become entitled by virtue of such deemed conversion but interest on such Stock will not accrue after the interest payment date on or immediately preceding the date of such event.

(viii) If at any time during the existence of the conversion rights an offer is made to all ordinary shareholders of the Company (or all such shareholders other than the offeror and/or any company controlled by the offeror and/or persons acting in concert with the offeror) to acquire the whole or any part of the issued ordinary share capital of the Company and the Company becomes aware that the right to cast more than fifty per cent. of the votes which may ordinarily be cast at a General Meeting of the Company has or will become vested in the offeror and/or such companies or persons as aforesaid, the Company shall give notice to the holders of Stock to which conversion rights still attach of such vesting within fourteen days of its becoming so vested, and each such Stockholder shall have the right within the period of three months from the date of such notice to exercise his conversion rights during the said period of three months in respect of all or any part of his Stock by completing the notice of conversion on the Stock certificate and delivering the same with the Company or the Trustee of this sub-paragraph the basis of conversion shall be that applicable on the date on which the said offer is made, after making any appropriate adjustments pursuant to sub-paragraph (f) above.

(ix) The Company will not be bound to convert any Stock in writing not less than four or more than six weeks prior to the end of each conversion period terminating then of the conversion rights then arising or current and stating the relevant basis of conversion.

(x) The Company will not be bound to convert any Stock in writing not less than four or more than six weeks prior to the end of each conversion period terminating then of the conversion rights then arising or current and stating the relevant basis of conversion.

3. Redemption and Purchase
(a) The Company may at any time purchase Stock either on any recognised Stock Exchange or by tender available to all Stockholders alike at any price or by private treaty at a price not exceeding ten per cent. above the middle market quotation therefor on any recognised Stock Exchange ruling on the previous dealing day (inclusive of accrued interest but exclusive of all costs of purchase) but not otherwise.

(b) All Stock not previously redeemed, purchased by the Company or converted will be repaid at par, together with accrued interest, on 30th September, 1981.

(c) All Stock redeemed, purchased by the Company or converted in accordance with any of the foregoing provisions shall be cancelled and shall not be re-issued.

4. Restrictions on Borrowing
(a) The aggregate principal amount (including any fixed or floating interest payable on such principal) of all monies borrowed by the Company and its subsidiaries whether secured or not (exclusive of borrowings by the Company from a subsidiary or by one subsidiary from another or from the Company) shall not exceed the net assets of the Company as certified by the Auditors of the Company ("the Auditors") equal to twice the aggregate of—

(i) the amount paid up or credited as paid up on the issued share capital of the Company; and
(ii) the amounts standing to the credit of the capital and revenue reserves (including share premium account capital redemption reserve and undivided profits and reserves) of the Company as shown in the consolidated balance sheet of the Company and its subsidiaries at the date of the latest audited balance sheet.

(b) The aggregate principal amount (including any fixed or floating interest payable on such principal) of all monies borrowed by the Company and its subsidiaries shall not exceed the net assets of the Company as certified by the Auditors of the Company ("the Auditors") equal to twice the aggregate of—

(i) the amount paid up or credited as paid up on the issued share capital of the Company; and
(ii) the amounts standing to the credit of the capital and revenue reserves (including share premium account capital redemption reserve and undivided profits and reserves) of the Company as shown in the consolidated balance sheet of the Company and its subsidiaries at the date of the latest audited balance sheet.

(c) The aggregate principal amount (including any fixed or floating interest payable on such principal) of all monies borrowed by the Company and its subsidiaries shall not exceed the net assets of the Company as certified by the Auditors of the Company ("the Auditors") equal to twice the aggregate of—

(i) the amount paid up or credited as paid up on the issued share capital of the Company; and
(ii) the amounts standing to the credit of the capital and revenue reserves (including share premium account capital redemption reserve and undivided profits and reserves) of the Company as shown in the consolidated balance sheet of the Company and its subsidiaries at the date of the latest audited balance sheet.

(d) The aggregate principal amount (including any fixed or floating interest payable on such principal) of all monies borrowed by the Company and its subsidiaries shall not exceed the net assets of the Company as certified by the Auditors of the Company ("the Auditors") equal to twice the aggregate of—

(i) the amount paid up or credited as paid up on the issued share capital of the Company; and
(ii) the amounts standing to the credit of the capital and revenue reserves (including share premium account capital redemption reserve and undivided profits and reserves) of the Company as shown in the consolidated balance sheet of the Company and its subsidiaries at the date of the latest audited balance sheet.

(e) The aggregate principal amount (including any fixed or floating interest payable on such principal) of all monies borrowed by the Company and its subsidiaries shall not exceed the net assets of the Company as certified by the Auditors of the Company ("the Auditors") equal to twice the aggregate of—

(i) the amount paid up or credited as paid up on the issued share capital of the Company; and
(ii) the amounts standing to the credit of the capital and revenue reserves (including share premium account capital redemption reserve and undivided profits and reserves) of the Company as shown in the consolidated balance sheet of the Company and its subsidiaries at the date of the latest audited balance sheet.

(f) The aggregate principal amount (including any fixed or floating interest payable on such principal) of all monies borrowed by the Company and its subsidiaries shall not exceed the net assets of the Company as certified by the Auditors of the Company ("the Auditors") equal to twice the aggregate of—

(i) the amount paid up or credited as paid up on the issued share capital of the Company; and
(ii) the amounts standing to the credit of the capital and revenue reserves (including share premium account capital redemption reserve and undivided profits and reserves) of the Company as shown in the consolidated balance sheet of the Company and its subsidiaries at the date of the latest audited balance sheet.

(g) The aggregate principal amount (including any fixed or floating interest payable on such principal) of all monies borrowed by the Company and its subsidiaries shall not exceed the net assets of the Company as certified by the Auditors of the Company ("the Auditors") equal to twice the aggregate of—

(i) the amount paid up or credited as paid up on the issued share capital of the Company; and
(ii) the amounts standing to the credit of the capital and revenue reserves (including share premium account capital redemption reserve and undivided profits and reserves) of the Company as shown in the consolidated balance sheet of the Company and its subsidiaries at the date of the latest audited balance sheet.

(h) The aggregate principal amount (including any fixed or floating interest payable on such principal) of all monies borrowed by the Company and its subsidiaries shall not exceed the net assets of the Company as certified by the Auditors of the Company ("the Auditors") equal to twice the aggregate of—

(i) the amount paid up or credited as paid up on the issued share capital of the Company; and
(ii) the amounts standing to the credit of the capital and revenue reserves (including share premium account capital redemption reserve and undivided profits and reserves) of the Company as shown in the consolidated balance sheet of the Company and its subsidiaries at the date of the latest audited balance sheet.

SHARE CAPITAL

Authorised
£10,000,000 In 20,000,000 ordinary shares of 50p each

LOAN CAPITAL

8½ per cent. Partly Convertible Unsecured Loan Stock 1981

The Company and its subsidiary, Old Change Finance Limited ("Old Change"), have no outstanding mortgage debentures, loan capital, bank overdrafts or similar indebtedness, hire purchase commitments, guarantee material contingent liabilities other than in respect of the issue of the Loan Stock and a liability to pay preliminary and issue expenses referred to below.

DIRECTORS

James Derrick Slater, F.C.A.,
High Beches, Blackhills, Esher, Surrey.
(Chairman)

James Albert Williams Nichols,
31 Bird in Hand Lane, Bickley, Kent.
(Managing Director)

Brian Banks,
60 Spring Park Drive, Bockenheim, Kent.
Eric John Ferrell,
13 Egg Hall, Epping, Essex.

INVESTMENT MANAGERS

Slater, Walker Investments Limited,
Leith House, 47/57 Gresham Street,
London EC2V 7EP.

SECRETARY AND REGISTERED OFFICE

Coffin David MacInnes, T.O., M.A., A.C.I.S.,
30 St. Paul's Churchyard, London EC4M 8DA.

BANKERS

Slater, Walker Limited,
30 St. Paul's Churchyard, London EC4M 8DA.
National Westminster Bank Limited,
21 Lombard Street, London EC3P 3AR.

SOLICITORS

Clifford-Turner & Co.,
11 Old Jewry, London EC2R 8DS.

AUDITORS

Peat, Marwick, Mitchell & Co.,
11 Ironmonger Lane, London EC2P 2AR.
(Chartered Accountants)

BROKERS

Joseph Sebag & Co.,
3 Queen Victoria Street, London EC4N 8DX,
and The Stock Exchange, London.

TRUSTEE FOR THE LOAN STOCKHOLDERS

Alliance Assurance Company Limited,
Bartholomew Lane, London EC2N 2AB.

RECEIVING BANKERS

Midland Bank Limited,
New Issue Department, P.O. Box 518,
Austin Friars House, Austin Friars,
London EC2P 2HU.

REGISTRARS AND TRANSFER OFFICE

Oakfield Registrars Limited,
Oakfield House, Pymont Road,
Haywards Heath, Sussex RH16 3BR.

COMPANY AND ITS SUBSIDIARIES BEING THAT OF HOLDING AND DEALING IN INVESTMENTS.

6. Trustees' Consents and Indemnification
Any consent given by the Trustee may be given on such terms and conditions (if any) as the Trustee thinks fit. The Trust Deed will contain provisions for the indemnification of the Trustee.

7. Further Stock
Subject to the terms hereof provision will be made to enable further ordinary loan stock of the Company to be issued either so as to be identical in all respects with and to form a single issue with the Stock or on such terms, including rights as to interest, conversion, premium, repayment and otherwise as the Directors may determine. Such further stock shall be identical and forming a single issue with the Stock and may in any other case with the consent of the Trustee be constituted by a Deed supplemental to the Trust Deed constituting the Stock.

8. Transfer
The Stock will be registered and transferable in amounts and multiples of £1.

9. Modification of Rights
The Stockholders may by Extraordinary Resolution (as defined in the Trust Deed) sanction (inter alia) any modification or compromise, or arrangement in respect of their rights and assent to any modification of the Trust Deed. In addition, such modifications to the provisions of the Trust Deed as may be required between the Company and the Trustee may be made without the sanction of an Extraordinary Resolution provided that the Trustee is satisfied that any such modification would not be materially prejudicial to the interests of the Stockholders.

10. Trust Deed
The Trust Deed will not contain any provisions purporting to restrict the Company and its subsidiaries from disposing of any of their respective assets or from creating charges.

STATUTORY AND GENERAL INFORMATION.

Share and Loan Capital
The Company was incorporated in England under the Companies Act 1948 (No. 26 of 1948) and 1970 (No. 16 of 1970) as Slater, Walker Limited, and an authorised share capital of £100 divided into 100 ordinary shares of £1 each, of which two shares were issued for each at par to the subscribers. On 16th August, 1971, the two shares issued to the subscribers with the names Slater, Walker Limited and Slater, Walker Limited and ninety-eight ordinary shares were issued to Slater, Walker Limited. On 25th August, 1971, the Company resolved that its name be changed to Slater, Walker Investments Limited and that the two shares issued to Slater, Walker Limited be cancelled and the ninety-eight ordinary shares be transferred to Slater, Walker Limited. The full share capital of the Company was sub-divided into 200 ordinary shares of 50p each, the authorised share capital of the Company was increased to £10,000,000 by the creation of 19,998,000 ordinary shares of 50p each. The Company was incorporated as a public company and under Articles of Association were adopted.

The Company has one subsidiary, Old Change, which was incorporated in England under the Companies Act 1948 to 1967 on 16th August, 1971, and its name was changed to Slater, Walker Limited and on 25th August, 1971, resolved that that name be changed to its present name. Old Change, which is wholly owned by the Company, has an issued share capital of £2.

The Loan Stock was created by a resolution of the Directors passed on 3rd September, 1971. The full share capital of the conversion rights attaching to the Loan Stock would result in the issue of a further 5,000,000 ordinary shares of the Company.

Articles of Association
The Memorandum and Articles of Association of the Company contain (inter alia) provisions to the following effect—

1. Name
The name of the Company shall be Slater, Walker Investments Limited.

2. Objects
The business of the Company shall be to invest in companies whose underlying asset values are in excess of their quoted market price and where substantial medium term appreciation on the market price can be foreseen as a result of take-overs, mergers or internal reorganisations.

3. Directors
The Directors shall be entitled to remuneration at such a rate as the Company in General Meeting may from time to time resolve, together with any expenses incurred by them in or about the performance of their duties as Directors including any expenses incurred in attending Meetings of the Board or of committees of the Board or General Meeting and any other expenses incurred by them in or about the performance of their duties as Directors.

4. Officers and Employees
The Officers and Employees of the Company or of any subsidiary or associated company and to the relatives and dependents of any such persons, who are or have at any time been or may be or become officers or employees of the Company or of any subsidiary or associated company, shall not be entitled to any special services or special facilities or special privileges or special treatment in connection with the business of the Company or in connection with the affairs of the Company or in connection with the affairs of any subsidiary or associated company.

5. Dividends
The Directors may give or award pensions, annuities, gratuities, or other benefits or allowances or benefits to any persons who are or have at any time been or may be or become officers or employees of the Company or of any subsidiary or associated company and to the relatives and dependents of any such persons, who are or have at any time been or may be or become officers or employees of the Company or of any subsidiary or associated company.

6. Section 138 of the Companies Act 1948, regarding the retirement of a Director, shall not apply to the Company.

7. The Company shall have power to borrow from time to time such sums of money as may be necessary for the purposes of the Company.

8. The aggregate amount at any one time owing by the Company and/or any of its subsidiaries in respect of monies borrowed by it (including any fixed or floating interest payable on such principal) shall not exceed the net assets of the Company as certified by the Auditors of the Company ("the Auditors") equal to twice the aggregate of—

(i) the amount paid up or credited as paid up on the issued share capital of the Company; and
(ii) the amounts standing to the credit of the capital and revenue reserves (including share premium account capital redemption reserve and undivided profits and reserves) of the Company as shown in the consolidated balance sheet of the Company and its subsidiaries at the date of the latest audited balance sheet.

9. The aggregate amount at any one time owing by the Company and/or any of its subsidiaries in respect of monies borrowed by it (including any fixed or floating interest payable on such principal) shall not exceed the net assets of the Company as certified by the Auditors of the Company ("the Auditors") equal to twice the aggregate of—

(i) the amount paid up or credited as paid up on the issued share capital of the Company; and
(ii) the amounts standing to the credit of the capital and revenue reserves (including share premium account capital redemption reserve and undivided profits and reserves) of the Company as shown in the consolidated balance sheet of the Company and its subsidiaries at the date of the latest audited balance sheet.

10. The aggregate amount at any one time owing by the Company and/or any of its subsidiaries in respect of monies borrowed by it (including any fixed or floating interest payable on such principal) shall not exceed the net assets of the Company as certified by the Auditors of the Company ("the Auditors") equal to twice the aggregate of—

(i) the amount paid up or credited as paid up on the issued share capital of the Company; and
(ii) the amounts standing to the credit of the capital and revenue reserves (including share premium account capital redemption reserve and undivided profits and reserves) of the Company as shown in the consolidated balance sheet of the Company and its subsidiaries at the date of the latest audited balance sheet.

11. The aggregate amount at any one time owing by the Company and/or any of its subsidiaries in respect of monies borrowed by it (including any fixed or floating interest payable on such principal) shall not exceed the net assets of the Company as certified by the Auditors of the Company ("the Auditors") equal to twice the aggregate of—

(i) the amount paid up or credited as paid up on the issued share capital of the Company; and
(ii) the amounts standing to the credit of the capital and revenue reserves (including share premium account capital redemption reserve and undivided profits and reserves) of the Company as shown in the consolidated balance sheet of the Company and its subsidiaries at the date of the latest audited balance sheet.

12. The aggregate amount at any one time owing by the Company and/or any of its subsidiaries in respect of monies borrowed by it (including any fixed or floating interest payable on such principal) shall not exceed the net assets of the Company as certified by the Auditors of the Company ("the Auditors") equal to twice the aggregate of—

(i) the amount paid up or credited as paid up on the issued share capital of the Company; and
(ii) the amounts standing to the credit of the capital and revenue reserves (including share premium account capital redemption reserve and undivided profits and reserves) of the Company as shown in the consolidated balance sheet of the Company and its subsidiaries at the date of the latest audited balance sheet.

company at the time of acquisition of that holding will not more than 15 pence per share of the Company's issued share capital and the value of the Company's issued share capital and the value of the Company's issued share capital and the value of the Company's issued share capital.

The Directors shall establish a reserve to be called the Reserve and shall either carry to the credit of such reserve to time all monies received on or derived from the sale, realisation or payment off of or other dealings with the assets of the Company in excess of the book value of the assets of the Company in providing for depreciation of assets. There shall also be carried to the credit of such reserve all or any of the capital nature or anything received by the Company in reduction or other return of capital or share premium or by way of capitalisation of reserves of any company in which the Company holds securities. The Reserve shall not be used for dividend or any other dealing with any capital assets and any dividend of any capital assets shall be debited to the Reserve and shall be added to the Reserve and shall be added to the Reserve and shall be added to the Reserve.

Directors' and Substantial Interests
The Directors will, following the allotment of ordinary shares to their firm applications, have the following interests, including their family interests (as defined in the Companies Act 1948), in the ordinary shares of the Company—

J. D. Slater, 100,000 shares (25% of issued share capital)
J. A. W. Nichols, 5,000 shares (12.5% of issued share capital)
Mr. J. D. Slater is Chairman of Slater, Walker and Slater Investments Limited and a Director of Slater, Walker Limited and Slater, Walker Limited. Mr. J. A. W. Nichols is a Director of Slater, Walker Limited and Slater, Walker Limited. Mr. J. A. W. Nichols is a Director of Slater, Walker Limited and Slater, Walker Limited.

F.T. SHARE INFORMATION SERVICE

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For Notes see Page 33

